



# IT Major Projects and IT Strategic Plan Annual Report January 26, 2022

*Department of Innovation and Technology*

# AGENDA

- IT Strategy Update
- Annual Diagnostic Survey
- Major IT Projects Update
- Core Policy Initiatives
- Industry Engagement and Leadership
- Roadmap (Two years)
- Q & A

# IT Strategy Framework

## DISTRICT INITIATIVES

Safe and Secure Operations

Convenient and Reliable Service

High Performing Workforce

Financial Stability and Resiliency

Strong Public and Policy Maker Support

Environmental Improvement

Equity and Inclusion

## VISION & MISSION

## GUIDING PRINCIPLES

### STRATEGIC PILLARS

Data

Security

Resiliency

Collaboration

Customer Focus

Efficiency

High Performance Workforce

Innovation

## IT Initiatives





# Vision and Mission

A trusted, innovative technology partner transforming AC Transit.

“We deliver innovative and cost-effective technology products and services that are reliable, secure, and sustainable to improve the transit experience.”

# Diagnostic Survey

Diagnostic Report provides the following key advantages:

- Measures Business Stakeholder Satisfaction
- Highlights the Business Impact of IT Constraints
- Prioritizes Key Issues and Creates an Improvement Roadmap
- Builds an Action Plan to Manage Critical Stakeholders

*In early 2021, an IT Diagnostic Survey was conducted by InfoTech, an independent research and advisory firm –*

# Diagnostic Survey



## IT Satisfaction

5% above average  
INDUSTRY AVERAGE: 75%  
64<sup>TH</sup> PERCENTILE



## IT Value

4% above average  
INDUSTRY AVERAGE: 74%  
58<sup>TH</sup> PERCENTILE

## IT Budget as % of Revenue

**3.1%**

**1.4% below average**  
INDUSTRY AVERAGE: 4.5%  
63<sup>RD</sup> PERCENTILE

## IT Staff as % of Users

**1.8%**

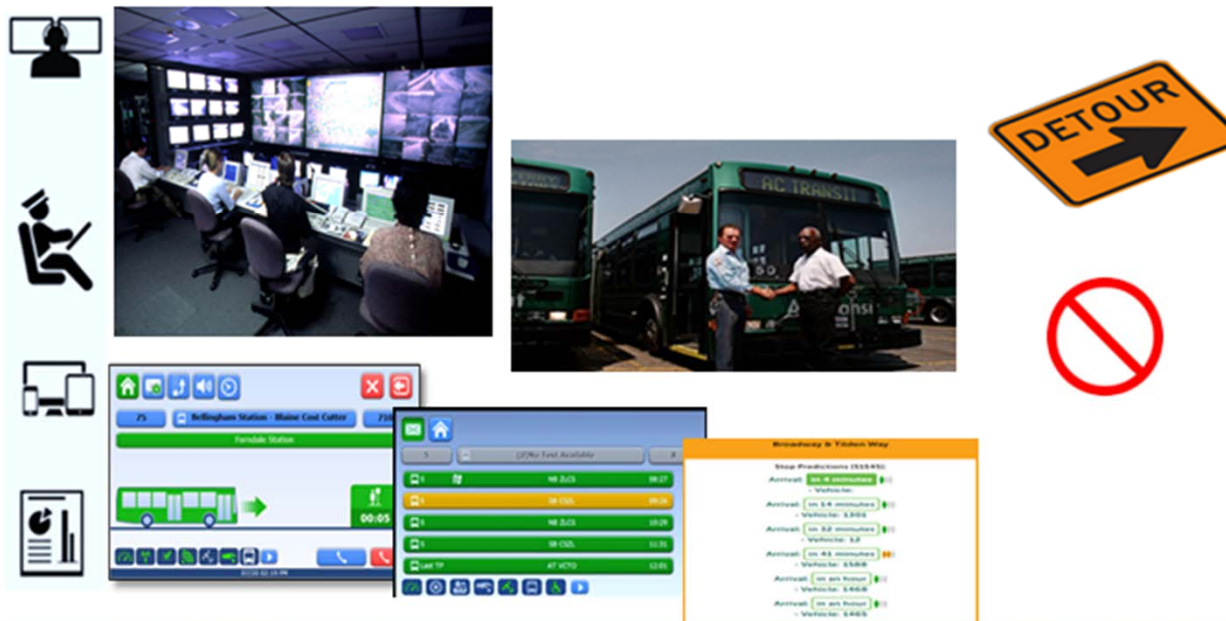
**2.9% below average**  
INDUSTRY AVERAGE: 4.7%  
30<sup>TH</sup> PERCENTILE

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# Major Projects - CAD/AVL

## Clever Devices CAD/AVL: Disruption Management

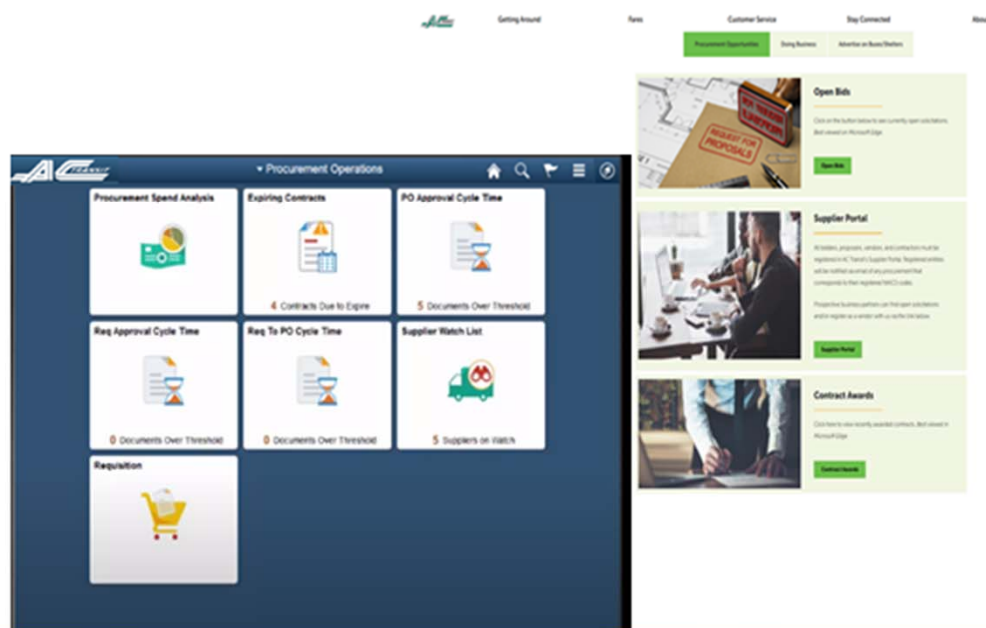


- Phase I completed
- Clever Devices Technical Assistance Portal
- Training/SOPs in Service Delivery and sign-up data validation
- Data accuracy improvements
- Phase II (in-progress)
  - HASTUS Interface
  - Disruption Management
  - Secure Bus Technology

# Major Projects – PeopleSoft (PS)

## PeopleSoft Application - Advanced Procurement Modules

- Automation
- Transparency
- Implementation of best practices
- Complying with board policies
- Enhanced user experience
- Responsive Look and Feel



- Automate Approval Workflow
- Implementation of PS Strategic Sourcing Module
- Launched PS Supplier Contracts Module
- Integration of Bank & Employee Expense Reimbursement using Direct Deposit
- Integration of PeopleSoft and Hastus Daily System



# Major Projects - HASTUS DAILY

Replacing  
Operator  
Timekeeping  
System

AC Transit HASTUS-Daily

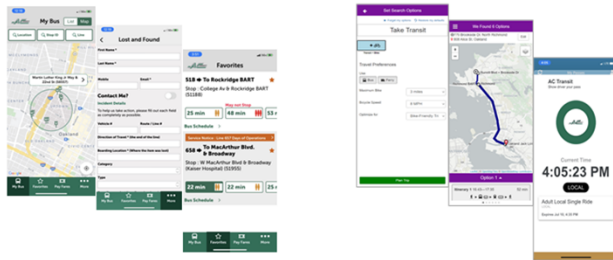


- HASTUS DAILY is LIVE!!!
- Preceded by upgrade, BID& BIDWeb,
- Network infrastructure
- New workstations for Division Staff
- 24 software releases and testing
- Thousands of hours of in-house training
- HASTUS Steering Committee

# Major Projects – Rider Facing

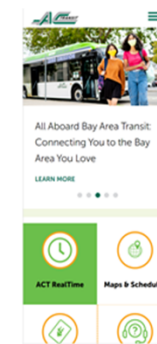
## ACT Mobile App and Mobile Payment Solution

"AC Transit Official" on Apple and Google app stores, provides easy access to RealTime predictions, favorites routes, lost and found, trip planner and other important links. Mobile payment now includes fare capping aka "Pay as you Go" via the Token Transit app.



## AC Transit Website

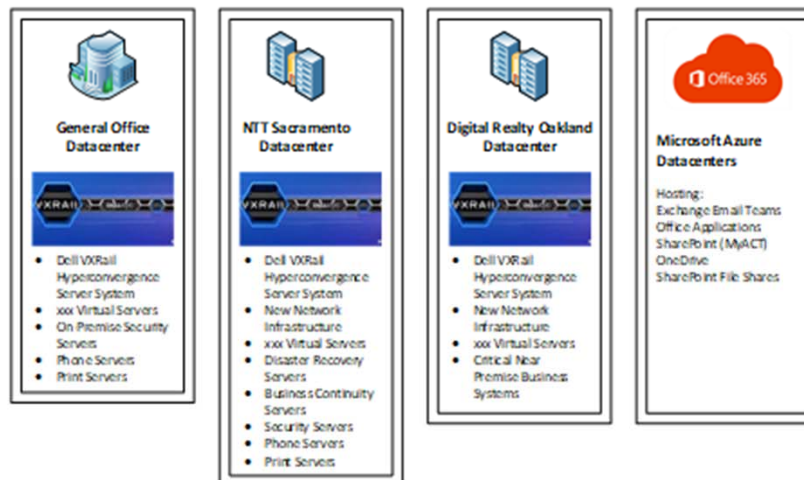
New for 2021, district website providing public with: ACT Realtime predictions, Map and schedules, Service Notices, News, Public Meetings, Customer Service and a host of more information.



- Modernization of the Content Management System
- Easier maintenance and content updating
- Flexible platform for technical enhancements
- Continuous improvement

# Major Projects – IT Infrastructure

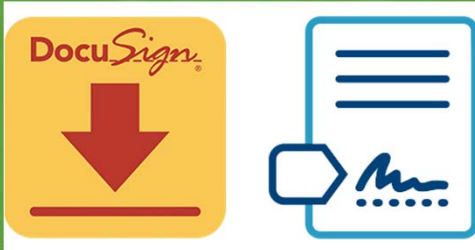
## Infrastructure Upgrade Results



- Implementing Microsoft OneDrive
- SharePoint for Digital Workplace
- MS Teams Enterprise Wide
- Migration of local servers to Azure
- Implementation of a new Data Center
- Service Exchange and Megaport network services setup at the Digital Realty datacenter
- Rollout of Dell VXRail at GO, Digital Realty, and NTT datacenters



# COVID-19 Response



How Responsive and Timely was the Service?

**891** **99.2%**  
Number of Responses % Responded Excellent or Good

300 participant Webinar implemented



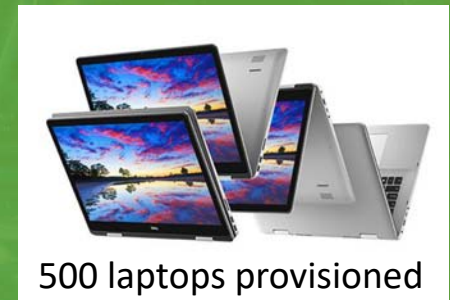
First Contact Resolution Summary (FCR) 2021

**24179** **22433** **92.8%**  
Closed Tickets Number of FCR FCR %

Ticket Summary 2021

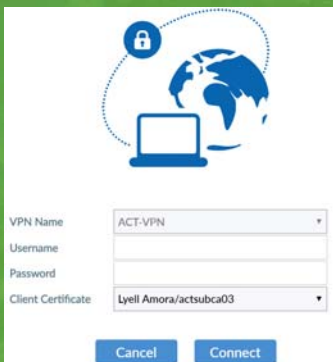
**24696** **517** **24179**  
Number of Tickets Open Tickets Closed Tickets

4.7 Million emails reviewed  
579 Phishing Attacks,  
71 Social Engineering Attacks,  
11 Invoice Payment Frauds  
4 Extortion Attacks



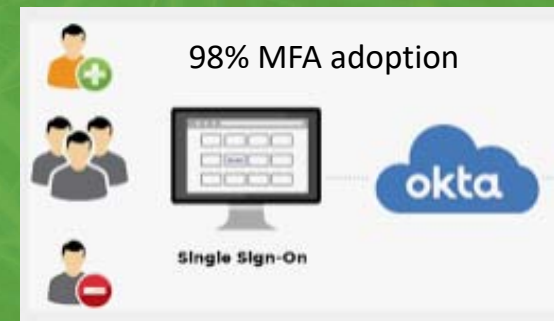
500 laptops provisioned

1.05 Million Malicious Web Sites Blocked  
18.8 TB Files/Folders Monitored continuously



Overall Service Experience?

**891** **98.2%**  
Number of Responses % Responded Excellent or Good



98% MFA adoption



Single Sign-On

# Core IT Policy Initiatives

Data Governance Committee

IT Project Management Office (IT PMO)

Steering Committee for Innovation and Technology (SCIT)

24x7 IT Support

# Industry Engagement and Leadership

**APTA Research &  
Technology Committee –  
Chair**

**APTA Innovation and  
Technology Peer  
Exchange – Chair**

**APTA Mobility Recovery  
Taskforce – Innovation  
Group Chair**



**2021 Bay Area CIO – Public  
Sector Finalist Award**

**CTA IT Committee –  
Chair**

**Bay Area Transit CIOs –  
Member**

**UC Berkeley Skydeck  
Board – Member**



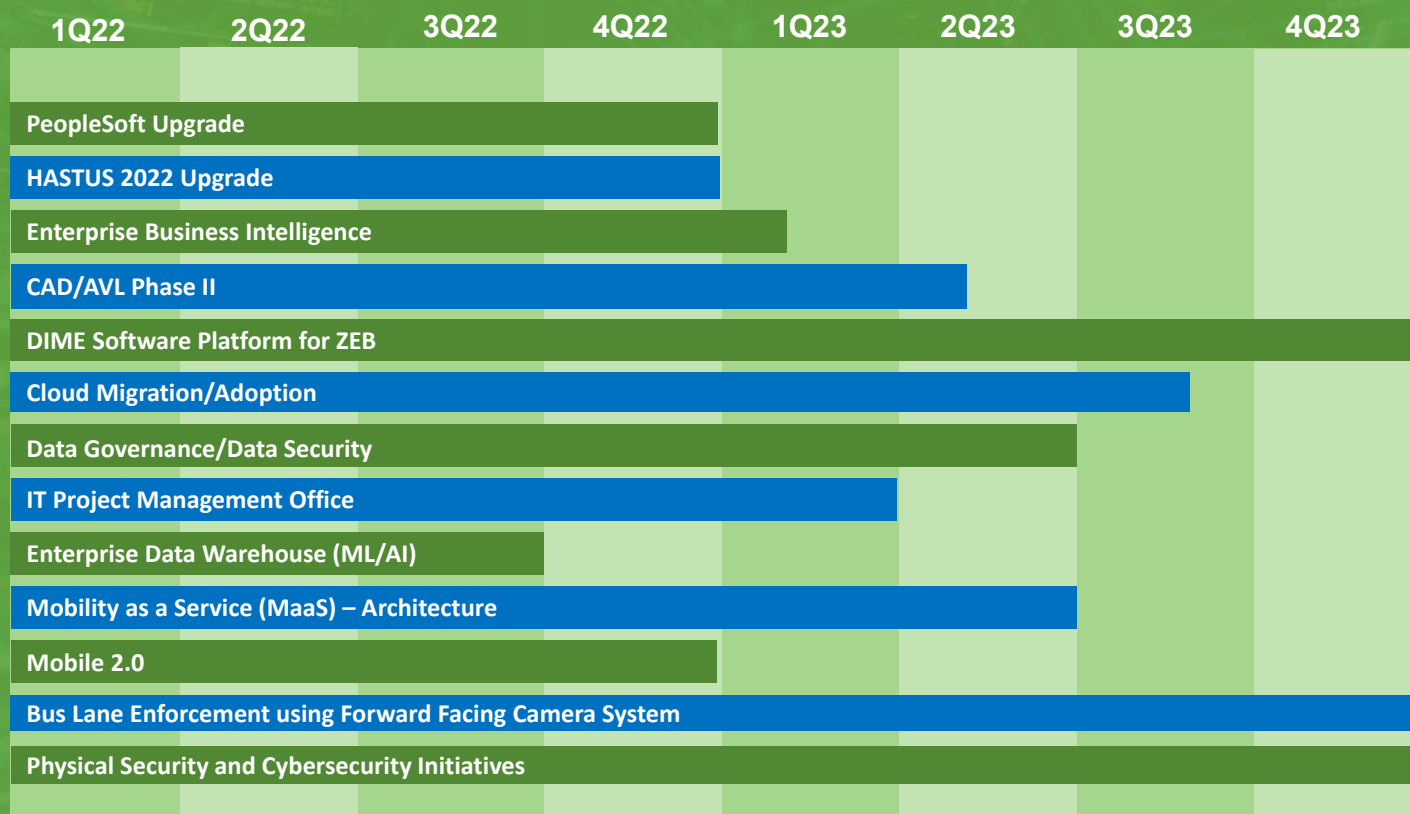
**Bay Area CIOs Council –  
Member**

**Transit CISOs Council –  
Member**

**Cal State East Bay -  
Advisory Board Member  
of the Big Data  
Certification Program**



# Roadmap (Two years)





# Q&A