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# AC TRANSIT REALIGN

## PHASE TWO ENGAGEMENT REPORT

JULY 2023 - AUGUST 2023

AUGUST 2023



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#### Phase 2 Outreach Purpose

The second phase of AC Transit Realign aimed to solidify guiding principles and assess their alignment with community values. To achieve this, focus groups and public engagement events were conducted to gather feedback. This feedback informed AC Transit's potential adjustments or enhancements to these guiding principles.

The draft guiding principles crafted to guide the progression of the project were:

- Equity: Provide a network that prioritizes mobility for communities who need it the most.
- **Frequency:** Provide frequent service to the most people; frequency's importance will vary by location and be balanced against geographic coverage and community needs.
- **Reliability:** Provide bus service that is reliable and predictable.

Engagement during this phase included two focus groups with two partner Community Based Organizations (CBOs), Community Resources for Independent Living and Black Cultural Zone. Engagement also included a series of pop-up and pop-in events, and a digital workshop which was conducted in English, Spanish, and Chinese. The first Lived Experience Advisory Group (LEAG) meeting was held to inform members of their role, to discuss the draft guiding principles, and to give an overview of upcoming phases of the project.

#### **Outreach Process**

After concluding Phase 1 in June 2023, the subsequent phase of outreach for AC Transit Realign took place between July and August 2023. This phase aimed to refine and gather feedback on the guiding principles established to direct the forthcoming stages of the AC Transit Realign project.

In Phase 2, collaborations were solidified with two additional CBOs, for a total of 10 CBO partnerships for the Realign project. Through this collaborative endeavor with CBOs, two dedicated focus groups were held, serving as a platform for inclusive feedback exchange and discussions among community members familiar with or utilizing AC Transit service.

Further engagement with the community was achieved via pop-up and pop-in events, a districtwide virtual community workshop, and the first LEAG meeting. These activities helped us gather insights from a diverse range of community members about the guiding principles and AC Transit Realign overall.



#### I. Community Engagement Key Performance Indicators (KPIs)

#### **Digital Engagement**

- Website Page views: 2,116 total ACT Transit Realign: 1,740 Realign: What We've Learned: 376
- Social Media Performance (impressions/engagements) Twitter: 7,007/137 Facebook: 4,565/167 Instagram: 510/22

#### **In-person Engagement**

- 47 events
- 914 touchpoints
- One trilingual digital workshop and telephone conference held on 8/15/23 with 55 attendees, languages offered: English, Spanish, and Chinese
- Two focus groups with two CBO partners
- First Lived Experience Advisory Group (LEAG) meeting
- Attendance and participation at Board of Directors Workshop on 7/26/23

#### **Digital and Print Promotions**

AC Transit produced marketing materials in print and digital formats to promote the Realign project focused on introducing a set of draft guiding principles that align with community assessment and research.

- Website project page (actransit.org/realign)
- Website carousel for Phase 1 (actransit.org)
- AC Transit eNews (3 releases)
- Social media images and promotions via AC Transit's social media channels.
- Promotional flyer
- Ad Cards in 4 languages on buses
- Multilingual informational boards and an activity board on guiding principles
- Print Ads for newsletters.



We are updating our bus network Help build our future transit service



我们正在更新公交网络

1共建未采的

Phase 2 Ad Card in English and simplified Chinese.



Phase 2 Ad Card in Spanish and Vietnamese.



Realign Phase 2 website carousel at: actransit.org



#### II. CBO Partnerships

A central focus of AC Transit Realign is ensuring an equitable community engagement approach. The ten Community-Based Organization (CBO) partners will implement at least 10 events in their communities throughout Realign. These events will occur primarily in Phases 2, 3, and 4. Most of these events are expected to be focus groups to enable in-depth conversations with equity communities, with the format determined in collaboration with CBO partners. In Phase 1, four CBOs helped administer surveys and one CBO held a pop-in event for AC Transit Realign. In Phase 2, the CBO partnerships were finalized with the addition of Black Cultural Zone and Trybe, for a total of 10 CBO partners. Two CBO partners held focus groups during phase 2.

**The Black Cultural Zone** is a collaborative of residences, churches, government agencies, and grassroots organizing and community groups to help keep Blacks in East Oakland and to support thriving neighborhoods. They are based in east Oakland, actively engaging with the African American and larger community of all ages. The Black Cultural Zone held their first hosted Realign event in phase 2.

**Trybe** is a community nonprofit based in east Oakland with a youth centered mission that also focuses on families. Their philosophy is that the household is what will provide the stability and sustainability needed to transform communities. Trybe plans on hosting at least one Realign event in Phase 3. Below is a listing of all ten CBO partners.

See list on next page  $\rightarrow$ 



CBO Partners	Ward	Base Demographics
Oakland Chinatown Chamber of Commerce	2	Chinese & Chinese American Community
Glad Tidings Community Church	4,5	Faith-based, African American , Latinx
Cherryland Community Association	4	Unincorporated Alameda County, Latinx
Community Resources for Independent Living (CRIL)	1,2,3,4,5	Disability community
The United Seniors of Oakland & Alameda County	1,2,3,4	Seniors
The Latina Center	1	Low-income, Latinx
La Familia	1,2,3,4,5	Low-income, Latinx, African American
Genesis	2,3,4	Seniors, youth, faith-based, transportation advocacy
Black Cultural Zone*	2,3	African American
Trybe*	2,3	Faith-based, African American

\*CBO partnership finalized during Phase 2

#### III. CBO Led Focus Groups

In collaboration with CRIL and Black Cultural Zone, the project team arranged focus group meetings on **July 19th** and **July 29th**. In each focus group session, participants were reminded of the AC Transit Realign's purpose, followed by an exploration of the developed guiding principles. Participants were actively encouraged to engage in discussions about the value and impact of each principle, considering its significance for community benefits in the context of AC Transit's network realignment.

#### • Community Resources for Independent Living (CRIL)

Held entirely in Spanish, the CRIL focus group engaged with communities in Ward 4, and the needs of people with disabilities. 28 community members participated. The conversations in this meeting focused on the topic of guiding principles and on how to use and navigate the AC Transit bus system as many were newcomers who would like to ride the bus.



### **CBO Led Focus Groups (continued)**

#### Black Cultural Zone

This focus group engaged with communities from Wards 2 and 3, primarily capturing residents of East Oakland. An estimated 44 community members participated. In the event with Black Cultural Zone, a significant portion of time was spent listening to concerns about bus service in East Oakland, particularly as it relates to Tempo, leaving limited time to dive into the guiding principles discussion.



Participants engaging at CRIL focus group.





Participants engaging at the Black Cultural Zone Breakfast meeting at Liberation Park.

### IV. Pop-up Events

During Phase 2, the engagement team attended existing community events where the team displayed 5 exhibit boards in English, Spanish, and Chinese. Community members could provide comments using post-it notes on the feedback board along with their zip code, sign up for the Realign email list and they could also discuss the project with staff.



## **Pop-up Events (Continued)**

Informational boards focused on:

- An explanation of how staff integrated key project elements (including both community input and technical work) from Phase 1 to create the draft guiding principles.
- An explanation of each draft guiding principle

The fifth board provided a space for people to leave their feedback. Prompts included:

- Are these guiding principles of Equity, Frequency, and Reliability aligned with your core priorities for bus service?
- Is there anything else that you would like to include or emphasize about Equity, Frequency, and Reliability of bus service in your community?



Board describing key project elements that informed the draft guiding principles.



### **Pop-up Events (Continued)**



Three informational boards on the draft guiding principles along with an activity board to seek comments from the community.

See list on next page  $\rightarrow$ 



The Realign team tabled at 19 Community events:

Date	Community Event Name	Touchpoints
7/15/23	Taste of Richmond	25
7/15/23	Castro Valley Pride	35
7/16/23	Newark Mariachi Festival	52
7/20/23	Hayward July Street Fair	33
7/21/23	Trybe Town Nights	25
7/22/23	Alameda Farmers Market	22
7/28/23	Community Safety Task Force 'Day of Action'	15
7/28/23	Oakland City Councilmember Treva Reid's "Community Safety Task Force 'Day of Action'"	24
7/28/23	Eden Night Live	22
7/28/23	Movie in the Park (Super Pets) - Willard Park	22
7/29/23	Music in the Park - San Pablo Park	15
8/1/23	National Night Out Block Party (Oregon St/Stuart St, Berkeley)	6
8/1/23	National Night Out in Berkeley	5
8/5/23	Fremont Festival of the Arts	70
8/6/23	Fremont Festival of the Arts	86
8/12/23	Laurel Street Fair	100
8/15/23	South Berkeley Farmers Market	24
8/16/23	Richmond Farmers Market	35



Realign pop-up at Laurel Street Fair in Oakland.



Realign pop-up at Fremont Festival of the Arts.



## **Pop-up Events (Continued)**

Additionally, a Realign informational flyer was shared along with some one-on-one conversations, as part of the annual back-to-school day activities at school sites throughout the AC Transit service area in coordination with school districts. Here is a list of 13 school sites (20 events) where outreach was conducted during the phase 2 period, resulting in 30 Realign engagements with parents and students at middle school and high school sites. The primary focus of these back to school outreach events is to share bus schedules, routes, and general information on bus service for students and parents. More outreach at school sites to continue throughout August and September 2023:

School site	City	Ward	# of Engagements
Albany High School	Albany	1	5
Bret Harte Middle School	Hayward	4	1
Creekside Middle School (3)	Castro Valley	4	9
DeJean Middle School (2)	Richmond	1	0
El Cerrito High School (2)	El Cerrito	1	0
Hayward High School	Hayward	4	0
Helms Middle School (2)	San Pablo	1	0
Horner Middle School	Fremont	5	0
Martin Luther King Middle School	Berkeley	1	1
Newark Memorial High School (2)	Newark	5	8
Richmond High School (2)	Richmond	1	5
San Lorenzo High School	San Lorenzo	4	1
Soskin Middle School	El Sobrante	1	0

Numbers denoted in parenthesis represent the number of tabling events at that school site.



Albany High School Orientation



Newark Memorial High School Orientation



We utilized the flyer below to assist with outreach on Realign:



## V. Pop-in Events/Presentations

Pop-in updates and presentations on Realign were made to existing AC Transit or community groups that are held regularly. This includes presentations to standing AC Transit Interagency Liaison Committee (ILC) meetings, which are public meetings (hybrid) with cities held during Phase 2, along with the AC Transit General Manager's Access Committee (hybrid). Additionally, presentations and discussions at other existing forums were provided during this period.

In Phase 2, the Realign team presented at **7 existing meeting forums.** 

Date	Event Name
7/11/23	AC Transit General Manager's Access Committee
7/20/23	AC Transit/City of Alameda ILC Meeting
7/25/23	AC Transit/City of Berkeley ILC Meeting
7/27/23	AC Transit/Richmond ILC Meeting



7/28/23	West Contra Costa Transportation Advisory Committee
8/2/23	Alameda County Healthy Communities Collaborative
8/3/23	Fremont Family Resource Center (FRC)

#### VI. District-wide Digital Workshop



Realign Community Workshop No. 1

The August 15, 2023, District-wide community workshop is available at actransit.org/realign

The district-wide digital workshop served as an opportunity for community members across the district to provide input on the draft guiding principles and ask clarifying questions regarding the Realign process. Followed by an overview of AC Transit Realign, AC Transit staff engaged in an interactive Q&A session that allowed members of the public to ask relevant questions of AC Transit staff members. The draft guiding principles were outlined, and more feedback was welcomed via phone and email.

This district-wide digital workshop was held in English, with Spanish and Chinese interpretation both on Zoom and via conference call connections to encourage participation from non-English speaking community members.



#### VII. Lived Experience Advisory Group (LEAG)

The Lived Experience Advisory Group (LEAG) consists of 5 AC Transit District residents (one resident per AC Transit ward) with lived experience using AC Transit and/or a deep understanding of communities that depend on its services. The LEAG's role is to offer feedback on the planning and outreach processes to ensure equitable engagement. Through the creation of this space, the perspectives of those most impacted by AC Transit service changes will be considered at key phases of the AC Transit Realign effort.

AC Transit hosted its first LEAG meeting on August 12, 2023. At its first meeting, the LEAG received an informational presentation on AC Transit's services and geographic footprint, an overview of AC Transit Realign, a summary of community engagement carried out to date, and a brief look at the community engagement approach for Phase 3. The LEAG also participated in a feedback session focused on the AC Transit Realign guiding principles and their applicability to community needs and expectations.

#### Formation

The Realign team assembled the Lived Experience Advisory Group in collaboration with partner Community-Based Organizations (CBOs). Starting in early July, the Realign team sent CBO partners written communications explaining the purpose of the LEAG, interest forms to send eligible community members, and an invitation to meet with the Realign team to learn more about the initiative. The Realign team met with partner CBOs in the first half of July to discuss the LEAG in more detail, answer questions, and receive feedback.

Starting in mid-July, the Realign team received LEAG candidate recommendations from CBOs. LEAG candidates submitted interest forms in English and Cantonese. Other candidates were contacted by the Realign team directly through contact information shared by CBOs. Screening conversations with individual candidates were held in English and Spanish, with one conversation taking place through a Cantonese speaking interpreter. In all, the Realign outreach consultant met with over 20 candidates, with 13 of those candidates participating in scheduled 30-minute conversations via Zoom or phone. Seven candidates did not move beyond the nomination stage because they were either non-responsive, could not meet the availability requirements for the initial 30-minute call, or became ineligible given Ward requirements (e.g., all LEAG members cannot live in the same city.)

In screening conversations, the Realign consultant team introduced themselves and learned more about the candidate and their lived experiences as related to AC Transit. Additional items discussed included the framework for LEAG involvement through four meetings spanning the



## Lived Experience Advisory Group (LEAG) (Continued)

duration of the Realign project. It was also highlighted that each participating member would receive compensation of \$150 stipend for their participation in each meeting.

Based on screening conversations, the consultant team weighed agreed-upon criteria and presented their recommendations of the proposed five LEAG members to AC Transit staff for concurrence.

Selection Criteria for the LEAG included the following:

At minimum, each LEAG member had to have experience as a transit rider and live within one of the five Wards in AC Transit's service area. One representative from each ward would be selected. The full list of Selection Criteria for the LEAG is as follows:

- **Relevant Lived Experience(s)**: The ideal LEAG candidate should have direct experience with AC Transit transportation and the issues riders face in each ward.
- **Community Involvement**: The LEAG candidate has a history of involvement in advocacy or community organizations.
- **Communication Skills**: The LEAG candidate is able to clearly and effectively communicate the needs and concerns of the community.
- **Problem Solving Skills**: The LEAG candidate is able to identify and analyze issues related to the AC Transit system and propose practical solutions.
- **Commitment and Availability**: The LEAG candidate is committed to actively participating in the AC Transit realignment project and is available to attend meetings and events as required.
- **Diversity**: The selection of the LEAG candidate should consider the local community's diversity and strive for the representation of different perspectives, experiences, and backgrounds. This can include representation based on race, ethnicity, age, income, ability, unhoused, and geographic location.

In selecting members for the Lived Experience Advisory Group, the outlined criteria worked to create a diverse and representative body that can provide meaningful insights and recommendations for enhancing the AC Transit experience for all riders.



#### LEAG Member Composition

All selected LEAG members met all five criteria, but it's important to note that the final criteria, diversity, was approached holistically in the sense that the LEAG as a group should be diverse within itself. The following is a breakdown of the LEAG's diversity:

Member Ward	City	Ethnicity	Age Group	Ridership Patterns	Non- English Speaker	Transit/ Planning Expertise	Lived Experience Related to Disability/ Unhoused
1	Richmond	Latinx	Middle	Low	Speaks Spanish		Х
2	Oakland	Asian	Senior	High	Speaks Cantonese		
3	Oakland	African American	Younger	High		х	
4	Hayward	African American	Senior	Low			
5	Fremont	Asian	Senior	Low			

It is worth noting that while some LEAG members currently have low ridership patterns, some LEAG members have a long history of being AC Transit riders, and some are particularly knowledgeable on the transit habits of their community.

#### LEAG Input and Key Learnings

The LEAG met for the first time on August 12, 2023. LEAG members joined the conversation in person and through Zoom. Key insights from the Conversation included the following:

#### 1. Motivations for LEAG Participation:

The conversation revealed that individuals joined the LEAG for various reasons including a strong desire to revisit elements not initially covered by the AC Transit Realign framework as publicly presented on the website and within focus group conversations. LEAG members highlighted the importance of having a platform to voice concerns, aiming for tangible outcomes and positive changes in AC Transit's services. There was consensus on the value of community engagement.



#### 2. Engagement Findings and Guiding Principles:

- LEAG members expressed that the conversation on equity as a guiding principle is nuanced. A LEAG member highlighted the importance of balancing the reduction of vehicle trips with equitable access to public transit, along with a concern for air pollution and its disparate impacts on different communities. LEAG members were concerned that reduced service, even in less transit-dependent areas, will lead to increased vehicle use and pollution in communities of color, which will spur further inequitable outcomes.
- Reliability as a guiding principle was supported by LEAG members, especially in relation to essential activities that drive ridership such as school attendance and medical appointments.
- The conversation highlighted the tension between frequency and crowding, with LEAG members agreeing that overcrowding was a major concern. LEAG members shared specific experiences of peak-hour congestion. These experiences spurred discussions about adding more buses and optimizing routes to alleviate overcrowding and provide a more comfortable riding experience. The idea of revisiting frequency on popular lines was supported but LEAG members recognized the need to strike a balance between frequency and shorter bus stop distances to enhance overall rider experience and satisfaction.



LEAG Meeting #1 (Hybrid Meeting)



### **Community Input Received**

During Phase 2 outreach, 344 individual comments were analyzed. A number of them are related to individual bus routes, some were not related to Realign and will be passed on to the customer service department, and a number were positive comments about AC Transit Service and operators.

Key themes that emerged regarding the three guiding principles are as follows:

Equity: 13 comments explicitly named equity as a top priority.

- Closer bus stops in general, as walks between bus stops are concerns for the senior community and the disability community. (15 comments)
- Later bus service on weekdays and weekends is important. (15 comments)
- It is important that transit provide people with access to nature, green space, parks, and recreational spaces. (12 comments)
- It is important to ensure that seniors and young people have access to safe and reliable transit. (12 comments)
- There should be bus stops that are closer to people's homes/neighborhoods. (11 comments)
- Access to medical care and social services is important. (6 comments)
- Equity has to do with reducing service as little as possible. (3 comments)

**Reliability:** 27 comments explicitly listed reliability as an important guiding principle and/or stated that AC Transit's current state of reliability was a problem.

- Reliability is important to community members who rely on AC Transit to get to work and appointments on time. (17 comments)
- Community members pointed out many specific lines that are not reliable. (12 comments)

**Frequency:** 58 comments emphasized the importance of frequency as a guiding principle and/or requested more frequent service. These comments ranged from the general need to requests on specific lines. Ranging across the comments, community members felt 30-60 minutes was too infrequent.



## **Community Input Received (Continued)**

- Community members would use the bus more if buses came more often. (6 comments)
- Service frequency is part of what makes bus service in some areas better than others, with community members comparing the Oakland/Berkeley area to Hayward as an example. (3 comments)

Additional themes were as follows:

- AC Transit should prioritize good connections to BART in terms of timing transfers better and having buses that head to BART stations regularly. (38 comments)
- Community members stated that they want either to maintain or expand Transbay service. (7 comments)
- There was also a significant amount of feedback during Phase 2 related to safety. Safetyincluding both concerns about personal safety and traffic safety while reaching or boarding the bus-came up in more than ten percent of the comments received.



#### **Conclusion & Next Steps**

At the end of Phase 2, the AC Transit Board of Directors will be asked to adopt final guiding principles in September 2023.

Following Board adoption of guiding principles, Realign will move into Phase 3 (November-December 2023), draft service scenarios that offer alternative configurations of AC Transit's routes and schedules throughout the service area will be presented to the community for feedback. In Phase 4 (January-April 2024), the Realign team will narrow down to one potential service scenario and the community will be asked to respond to that. In Phase 5, August 2024, a new service network plan is expected to begin.



## APPENDIX

Below is a small sampling of community posts in newsletters and online via social media.



...

## nextdoor



What's on your mind, neighbor?



City of San Leandro 🦁

Communications Intern Mikayla Carter • 26 Jul

Take AC Transit's three-question community survey to contribute to their Realign planning process!

See more...







### AC Transit Board Workshop

When: Wednesday, July 26, 5:00 pm Where: 1600 Frankin St., 2nd Floor Board Room or via <u>Zoom</u>.



The pandemic has significantly changed riders' travel patterns, presenting AC Transit with the critical need to update where, when, and how buses move throughout AC Transit's service area. In addition, they are facing considerable budget constraints and encountering difficulties in hiring and retaining Bus Operators. These challenges require them to uncover new and viable solutions for their bus network. Central to their recovery solution is Realign.

Following valuable community input, they are excited to unveil the findings from Phase 1 of our Realign planning process. Through extensive data collection, including surveys, market analysis, origin-destination analysis, and service assessment, they have started building a new bus service network aimed at enhancing the experience for their existing riders and, ideally, attracting new ones as well. They are now entering Realign's Phase 2. During this phase, they will present key findings from their research, introduce a draft set of guiding principles, and invite you to provide feedback on their importance to your travel needs. This stage also allows them to revisit their progress, ensuring that they have addressed all relevant aspects of the project. Your input is critical in helping to shape their future plans.

Full Event Info



July 22, 2023 Events and News for Business and Community









## facebook



Take AC Transit's three-question community survey to contribute to their Realign planning process!

In Phase 2 of the Realign planning process, they want to check-in and hear feedback from the community on the draft guiding principles. In September, the AC Transit Board will adopt a set of final revised guiding principles that will provide the framework for how they will design future network options in the fall of 2023 and respond to transit needs throughout our communities. Take the survey here!

https://www.surveymonkey.com/r/826GGPL

Learn more at: https://www.actransit.org/realign





AC Transit Sat 8/5/2023 11:58	<u>am</u>	Mon 8/14/2023 7:0	<u>0 am</u>	AC Transit	
Find us at the Fremont Fe	estival	Join us tomorrow, 8/15 a	it 6pm	On Sunday, we'll be at Mariachi Festival in Ney	
Realign Phase 2, ask us.		for our online Realign Community Workshop. F	Provi	Enjoy mariachi bands,.	
2 Seat	1952		6	SUNDAY, JULY 16T 1:00-5:00PM ATSHIRLET SISK GROVE INEXTTO NENRARY	1
Total Engagements	51	Total Engagements	40	PREE Admission! PREE Admission! Presonances, rook, comunity Resources, and wode! Total Engagements	
	51 18	Total Engagements Likes	40 4	FREE Admission	
Reactions				Total Engagements	40
Reactions Comments	18	Likes	4	Total Engagements Reactions	40 8
Reactions Comments Shares	18	Likes @Replies	4	Total Engagements Reactions Comments	40 8 2
Total Engagements Reactions Comments Shares Post Link Clicks Other Post Clicks	18 1 2	Likes @Replies Retweets	4 0 2	Total Engagements Reactions Comments Shares	40 8 2 0

Realign topped tagged social media published posts during Phase 2.