



Recommended Budget

Fiscal Year 2019 – 2020





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INTRODUCTION

June 12, 2019

GENERAL MANAGER'S MESSAGE

I am pleased to present the Alameda-Contra Costa Transit District (AC Transit) Fiscal Year 2019-20 Recommended Budget. This budget sees the District beginning revenue service on the East Bay Bus Rapid Transit (BRT) line after several years of effort.

The FY 2019-20 Proposed Budget is comprised of \$474.0 million in revenues and [\$471.0 million in expenses, producing a \$3.0 million surplus. This surplus is specifically allocated for contributions to our OPEB reserve and District Capital Program. The FY 2019-20 Proposed Budget begins the first year of the five-year Capital Improvement Program (CIP) that staff is working to finalize. The budget is based on the basis of 2.0 million Revenue Service Hours, 24.5 million Vehicle Miles, and 2,268 Full Time Employees.

Major highlights of the FY 2019-20 Operating Budget include:

- Beginning revenue service on the East Bay BRT line
- Resuming service at the Salesforce Transit Center after several months of closure
- New Positions – 17 new positions are funded in this budget, with five for BRT and two for operations ramp up at the Bus Storage Facility at STC.

This budget cycle begins the initial year of the District's first five-year CIP for FY 2020-FY 2024. Development of the CIP has been tightly coupled with the District's Transit Asset Management Plan and is another step in the District's path towards a mature asset management practice. Through the CIP and its asset management practices, the District continues efforts to provide a better ride to passengers and to increase ridership through improvements to major corridors, support of AC Go, and keeping facilities, vehicles, and other assets in a state of good repair.

The BRT project is the District's largest capital project with a total current budget of \$231 million (including finance charges) and will bring better transit service to one of the East Bay's most diverse corridors. Construction completion has reached nearly 70% and staff has been working for several months on planning for revenue service starting in December 2019. Even with the project still in construction, the International Boulevard corridor is already seeing significant improvements in the streetscape and pedestrian safety from the BRT investments.



The District's 2014 Short Range Transit Plan identified over \$1.5 billion in capital needs over the next ten years, with a significant portion of that need to maintain the state of good repair of fleets and facilities. The FY 2019-20 Capital Budget proposes \$10.7 million in District Capital spending, \$15.0 million in BRT financing proceeds spending, and \$81.0 million in grant spending for a total of \$106.7 million.

While AC Transit is currently in stable financial condition, there are risks and challenges that can impact the District in the short and long term.

- **Economic Cycles** – The current economic expansion enters its unprecedented tenth year in June. The District's major source of revenue is from various sales tax based subsidies and makes it disproportionately impacted by changes in the economy.
- **Industry Change** – The continued growth of "micro-mobility" options such as electric scooters and shared ride services such as Uber and Lyft have negatively impacted public transit ridership across the country.
- **Federal Funding** – The Federal Administration continues to send conflicting signals on the future direction of federal support for mass transit. The District's FY 2019-20 capital budget spending is 47% for the BRT project, and Federal funds also subsidize the District's A-Line service.

FY 2019-20 is the first full year for the District operating under its newly adopted Strategic Plan. The FY 2019-20 Recommended Operating Budgets support the District's updated Mission Statement of "*We deliver safe, reliable transit service that responds to the needs of our customers and communities.*" The FY 2019-20 Budget also supports the core values of the District:

- Safety
- Service
- Environmental Sustainability
- Equity
- Innovation
- Integrity
- Trust

I am confident that the District has the ability to focus on its strengths and work through the many challenges. Continued success will only be achieved through collaboration, creativity, and commitment.

Sincerely,



Michael Hursh,
General Manager

**ALAMEDA-CONTRA COSTA TRANSIT DISTRICT
RESOLUTION NO. 18-027**

**A RESOLUTION ADOPTING THE GENERAL FUND OPERATING AND CAPITAL BUDGET FOR
FISCAL YEAR 2018-19**

WHEREAS, the Board of Directors reviewed and established the Calendar, the Strategic Plan, which included the Goals and supporting Key Performance Indicators, and the Fiscal Priorities for the Development of the General Fund Operating and Capital Budgets for FY 2018-19 during Budget meetings held during August 2017, January 2018, April 2018 and May 2018; and

WHEREAS, the General Manager has developed the General Fund Operating and Capital Budget for FY 2018-19 in prevailing economic conditions; and

WHEREAS, the Board of Directors has received and reviewed the General Manager's Proposed General Fund Operating and Capital Budgets for FY 2018-19 during the Board meeting held May 30, 2017.

NOW THEREFORE, the Board of Directors of the Alameda-Contra Costa Transit District does resolve as follows:

Section 1. Approves the Recommended General Fund Operating and Capital budget for Fiscal Year 2018-19 in the amount of \$116.4M as identified in the budget book attached to staff report 18-049d.

a. Total Operating Revenues :	42.6M
b. Total Operating Expenses :	30.0M
c. Transfer to/(from) Unrestricted Net Assets	2.7M
e. District Funded Capital :	8.5M
f. Transfer to/(from) General Fund :	(8.5M)
g. Total Capital Program Contribution :	116.4M

Section 2. Approves the nine (9) new positions as presented in Attachment 3 of Staff Report 18-094d.


Section 3. Approves a 3.25 percent increase to base salary for all unrepresented employees, excluding Board Officers.

Section 4. Recognizes the 3.25 percent increase to base salary for ATU and AFSCME employee members as of July 1, 2018, and IBEW employee members as of January 3, 2019, employees as per their collective bargaining agreements.

Section 5. The actions listed on page 2 of Staff Report 18-049d, revised to include the Budget Initiatives Fact Sheet, that address a possible loss of SB1 revenue shall be in effect as of July 1, 2018, and staff shall return to the Board following the certification of the November 6, 2018 General Election results for further consideration.

Section 6. This resolution shall become effective immediately upon its passage by four affirmative votes of the Board of Directors.

PASSED AND ADOPTED this 13th day of June, 2018.


Elsa Ortiz, President

Attest:


Linda A. Nemeroff, District Secretary

I, Linda A. Nemeroff, District Secretary of the Contra Costa Transit District, do hereby certify that the foregoing Resolution was adopted at a regular meeting of the Board of Directors held on the 13th day of June, 2018, with the following roll call vote:

AYES: PRESIDENT ORTIZ, VICE PRESIDENT WALLACE, DIRECTOR PER, WILLIAMS, YOUNG
NOES: NONE
ABSENT: DIRECTORS DAVIS, PEEPLES
ABSTAIN: NONE


Linda A. Nemeroff, District Secretary

Approved as to Form and Content:


Denise C. Standridge, General Counsel



BUDGET OVERVIEW



MACROECONOMIC ASSUMPTIONS

Overall Economy

The national economy will be starting an unprecedented 10th year of expansion in June 2019. This growth streak will eventually come to an end, but most of the country's economic fundamentals are sound and so there are no solid predictions on when. The greatest threat to the economy currently identified by most economic forecasting firms is from a major trade war with China and other countries.

Population Growth

Population growth in the East Bay continues to slow along with the state overall. Growth in the state declined from 0.8% to 0.5% over the past year, and for the District's service area it declined from 0.8% to 0.6%. The most likely cause is again the constrained housing supply and costs. The past couple years have seen a significant drop in domestic migration to the coastal counties of California, including the bay area while it has held steady in the inland counties. Growth in population is not a guarantee of more riders but certainly can contribute to ridership. Population growth also helps fuel strong sales and property tax-based subsidies.

East Bay Economy

The economy of the East Bay is expected to continue to grow through FY 2019-20. The current unemployment rate is 2.7%, down from 3.3% last year. The region continues to have a lower rate than the state (3.9%) and nation (3.3%). Job gains in California have been spread evenly across all sectors. Wage growth continues in the region, and home prices also continue to climb. Taxable sales growth in 2018 was 7.3%, higher the prior year (4.4%) and higher than both San Francisco (4.1%) and San Mateo counties (4.0%). Home prices and taxable sales are the basis of much of AC Transit's subsidies.

BUDGET SUMMARY

Operating Revenues and Subsidies

The Recommended Operating Budget includes operating revenues and subsidies of \$474.0 million and expenses of \$471.0 million. This results in a planned surplus of \$3.0 million, which is designated for three items at \$1.0 million each: OPEB trust contribution; Salesforce Transit Center (STC) capital commitment payment; and District Capital contribution.

Operating Expenses

The District again took a conservative approach when developing the budget for operating expenses in FY 2018-19. Initial projections for FY 2018-19 showed a budget deficit of nearly \$10 million, and so through the budget process the departments did their best to continue to keep spending projections down. Major changes in the operating expense budget include:

- \$624,000 expense reduction with respect to day operations at Division 3
- \$1.2 million in operations and maintenance for new Salesforce Transit Center and Bus Storage Facility
- \$2.6 million in fuel and lubricants costs
- \$2.1 million to support Purchased Transportation.
- \$1.0 million for new cybersecurity initiatives

Operating expenses are projected to grow by \$22.0 million (5.2%) compared to the FY 2017-18 Mid-Year Budget. Labor costs are projected to grow by \$10.1 million (3.3%) and Non-Labor costs are projected to increase by \$11.9 million (10.9%).

Placeholder

REVENUES

The District continues to experience ridership and farebox revenue declines, although these have been mitigated by the AC Go service expansion and realignment. The rapid growth of rideshare services and sustained low gas prices are the primary drivers impacting public transit ridership across the country. The \$2.5 million (4.8%) projected growth in farebox revenues is due to scheduled fare changes during the fiscal year.

Operating: Contract Services

The Adopted budget includes the continuation of revenue associated with fare media agreements with UC Berkeley and Peralta Colleges, and the service agreement with the City of Oakland for the Broadway Shuttle. This budget also includes expected bus bridge service for BART to support unexpected outages and a full year of late night bus service for BART.

Operating: BART Transfer

The Adopted budget is based on the existing BART Transfer Agreement. Changes in revenues are based on formulas in the agreement which is a combination of inflation factors and ridership. The 2018-19 budget reflects a five percent growth in transfer revenues.

Operating: Investment Income

The increase in investment income is due to increased interest rates.

Operating: Advertising

Advertising revenues are projected to decrease by \$50,000 (4%) in FY 2018-19 due to the continued trend of static ads moving to digital.

Operating: Other Revenue

This category includes other miscellaneous operating revenues. The most significant component is parking citation revenues.

Operating: Rental Revenues

The District has continued to turn over older leases and move more of the available spaces to market rates, resulting in an expected \$108,000 (8%) growth in revenues in FY 2018-19.

Sales Tax-based Subsidies: Transportation Development Act (TDA)

Placeholder

The TDA subsidy has long been a cornerstone of transit funding and is the largest source of subsidy revenue for the District. State law allows each county to charge a ¼ cent sales tax to finance various transit services. The Adopted budget reflects a \$4.3 million (6.3%) increase from the current year and is based upon recent fund estimate information released by the Metropolitan Transportation Commission (MTC).

Sales Tax-based Subsidies: AB1107

The AB1107 subsidy is a ½ cent sales tax with a portion that is shared between the District, BART and San Francisco's Muni Transit Agency. The projected revenues for FY 2018-19 reflect a conservative \$848,000 (2.0%) growth rate from the current budget and are based on fund estimate information released by MTC in February.

Sales Tax-based Subsidies: Measure B

In 2000, nearly 82% of Alameda County voters approved Measure B which is a ½ cent transportation sales tax. Alameda CTC administers Measure B funds to deliver essential transportation services and improvements. The projected revenues for FY 2018-19 reflect \$1.2 million (4.0%) growth from current year levels.

Sales Tax-based Subsidies: Measure BB

In November 2014, the voters of Alameda County approved an additional ½ cent transportation sales tax in addition to Measure B to fund a comprehensive 30 year transportation plan. The budget reflects a \$1.3 million (4.0%) increase from the current year. The Board has provided direction as to the use of the funding with an expectation that 40% of the funds will be applied toward restoring service levels to what the District provided before the Great Recession.

Sales Tax-based Subsidies: Measure J

Measure J is a ½ cent transportation sales tax to support essential transportation services and improvements for Contra Costa County. The projected revenues for FY 2018-19 reflects \$122,000 (2.5%) growth from the current year.

Property Tax-based Subsidies

The Adopted budget assumes certain growth factors based on input from data received from the Alameda Assessor's Office. The base property tax subsidy is increased \$6.0 million (6.0%) due to activity in the real estate markets and a strong economy boosting both residential and commercial properties.

Property Tax-based Subsidies: Measure VV

The Measure VV Parcel Tax subsidy is the continuation of a \$96.00 per parcel in the area designated as Special District #1 that was passed in November 2016. As a flat tax based on a parcel of land, it is one of the least volatile of all of the District's revenue streams.

State Transportation Assistance (STA)

STA funding is generated from the sales tax on diesel fuel, and the amount of money can fluctuate based on the direction of fuel prices. Funds are distributed by the MTC based on population and transit agencies revenues. The large \$5.8 million (41.0%) jump in STA is due to the first full year of collections under Senate Bill 1 (Beall), which increased gas and diesel sales and excise taxes. A possible ballot to repeal this funding source would negatively affect the District's budget.

State - AB 2972, OUSD

This \$500,000 funding in this category is paid to the District by the Oakland Unified School District for increased supplemental school service, unchanged from FY 2017-18.

STA Lifeline & JARC

The Lifeline Transportation Program was created by MTC to fund service that supports low-income populations. The funding has been on three-year cycles and so the amounts can vary from year to year. This is shown in the jump from zero to \$4.5 million in FY 2018-19. Going forward MTC is implementing a formula-based distribution that should make the distribution of the funding more regular.

RM2 and DB Service

The District receives funding from Regional Measure 2 for Rapid Bus, Owl (late-night), and Regional Express Bus service. The District also receives funding to run the Dumbarton Express service on the Dumbarton Regional Operations Consortium. A final amount of \$500,000 is part of an agreement with MTC to fund an additional year of temporary service while a permanent solution is worked out.

ADA Federal & Local

ADA Related Subsidies include fares from Paratransit, a portion of sales-tax subsidies, and Federal assistance. The projections for FY 2018-19 reflect an increase in STA funding due to SB1 and a redefining categorization of ADA Paratransit fare revenue.

Other Federal & Local

These categories are a collection of smaller and less regular funds. Federal funds include funding for the Transit Information Display program and funding assistance through the MTC Bay Bridge Forward program. Local funds include funding for the Regional Transit Card program.

OPERATING EXPENSES

Labor Costs

Labor Costs are the largest portion of the operating budget. The Adopted budgeted full-time equivalent positions for FY 2018-19 are 2,244 positions. Overall this is a reduction of eight from FY 2017-18, as the budget includes nine new positions and a reduction in operator count of 17. Eight of the new positions are due to the proposed resumption of seven-day operation at Division 3 in Richmond, and the ninth position is a manager of cybersecurity for the Innovation and Technology Department.

The operator count would change from 1,370 to 1,353 for FY 2018-19. With a majority of AC Go implemented fewer operators are needed than originally projected. When combined with the change in operations at Division 3 and additional Bay Bridge Forward Transbay service the operator count is reduced by eight.

The increase in total salaries and wages mainly comes from contractual adjustments in the approved bargaining agreements with all three of the District's unions and the proposed increase for unrepresented employees.

The increase in Fringe Benefits is due to increases in wages and health insurance costs. The increase in Pension contribution is smaller in FY 2018-19 than the prior fiscal year due to reduced total headcount and Pension System guidance.

Fuels and Lubricants

Fuel prices have risen in 2018 after a few years of low prices, and the recommended budget reflects an expectation of some further increases. The budget reflects a 20.9% increase from FY 2017-18.

Services

The Proposed Services expense budget is increased by 13.4% compared to the FY 2017-18 Mid-Year Budget due to four major expenses:

- Total expected operating and maintenance (O&M) costs of \$1.2 million for the Salesforce Transit Center based on January estimates. This includes O&M charges for the main terminal and Bus Storage Facility, \$500,000 and lease cost for the BSF land of \$290,000. The expenses are offset by nearly half due to sub-lease payments from the transit operators and savings due to reduced deadhead costs by using the BSF.
- Increased cost and utilization of \$1.1 million for the Alameda County Sheriff.
- Increased cost of \$680,000 for outside legal counsel.
- New cybersecurity initiatives totaling \$956,000 including: upgraded identity management (\$377,000); start of migration to cloud server infrastructure (\$254,000); enhanced firewall services (\$229,000); and enhanced network security (\$96,000).

Other Materials and Supplies

Bus parts expenses are projected to reduce by 6.8% for FY 2018-19.

Utilities and Taxes

Utilities expenses are projected to increase 7.8% due to the rollout of the new CAD/AVL system that uses cellular technology for communications. Use tax expenses are also increasing due to higher fuel prices.

Casualty and Liability Costs

Casualty & Liability costs are projected higher by 8.3% based on increased insurance premiums. The District continues to build upon its strong culture of safety for both its riders and its employees, and in 2015 AC Transit received a safety award from APTA which will help lower future premium costs.

Interest Expense

The Adopted interest expense budget is related to the debt service schedules of the two outstanding Certificates of Participation (COP).

- The 2009 COP for the District's 66th Street Station facility.
- The 2012 refinancing of debt related to the Office (GO) building. This matures in 2019.

The District is well below its debt limit as defined.

ADA Consortium and Dumbarton Bridge Purchased Transportation Costs

The ADA Consortium expenses represents the District share of the costs of operating the joint venture with BART to provide specialized Paratransit services. The cost of the program for FY 2018-19 is projected to increase by \$2.1 million (6.9%). The majority of the increase is from the East Bay Paratransit contract option period that begins in FY 2018-19.

The Dumbarton Bridge Purchased Transportation costs are funded by revenues allocated by MTC and are part of the RM2 subsidies. The budget for FY 2018-19 is \$2.7 million, reflecting expected costs.

Other Expenses

This category includes miscellaneous expenses such as costs related to marketing events or travel and training. The category will increase by 150.4% due to projected election expenses which are only experienced every other year.

District Funded Capital Program

For FY 2018-19 the Capital Budget refines the 2017-2019 Capital Improvement Plan (CIP). The projected amount of District Capital spending for the current fiscal year is \$22.2 million. This spending projection means a District Capital contribution of \$11.2 million is necessary to not require any reserves to be spent on capital projects. The Preventative Maintenance contribution is \$2.7 million which means that \$8.5 million would come from District reserves or surplus generated during the fiscal year.



POSITION COUNT BY DEPARTMENT

Department & Position Title	FY17-18 Mid-Year	FY18-19 Mid-Year	FY19-20 Recommended
(DSecretary) District Secretary Departments	3	3	3
(EAMC) External Affairs, Marketing, & Communications	36	37	37
(Finance) Finance Departments	94	91	93
(GM) General Manager Departments	12	12	13
(HR) Human Resources Departments	36	38	39
(IT) Innovation and Technology Departments	38	39	41
(Legal) General Counsel Departments	23	24	24
(Operations) Operations Departments	1958	1954	1964
(Planning) Planning and Engineering Departments	48	49	50
(Retirement) Retirement Departments	4	4	4
Grand Total	2252	2251	2268

POSITION TITLES BY DEPARTMENT

Department & Position Title	FY18-19 Mid-Year	FY19-20 Recommended
(DSecretary) District Secretary Departments		
Assistant District Secretary	1	1
District Secretary	1	1
Executive Administrative Asst.	1	1
(DSecretary) District Secretary Departments Total	3	3
(EAMC) External Affairs, Marketing, & Communications		
Administrative Coordinator	3	3
Assistant Graphic Designer	1	1
Bindery Worker	1	1
Customer Service Clerk	4	4
Customer Services Manager	1	1
Customer Services Supervisor	1	1
Digital Communications Spec	1	1
Dir of Legis Aff & Comm Rel	1	1
Exec Dir ExtrnAffrs,Mktg,Commn	1	1
Executive Administrative Asst.	1	1
External Affairs Rep	4	4
Graphic Arts/Comput Typesetter	1	1
Lead Customer Service Clerk	1	1
Marketing Administrator	4	4
Mktg/Communications Manager	2	2
Mrkt'g & Communicatns Director	1	1
Print Shop Supervisor	1	1
Printer	1	1
Printing Press Operator	1	1
Public Info Systems Coord	1	1
Public Information SystemsAsst	1	1
Social Media Coordinator	2	2
Sr. Marketing Representative	2	2

Department & Position Title	FY18-19 Mid-Year	FY19-20 Recommended
(EAMC) External Affairs, Marketing, & Communications Total	37	37
(Finance) Finance Departments		
Administrative Coordinator	1	1
Assistant Contracts Specialist		1
Asst Dir of Procurement&Matrls	1	1
Asst Materials Superintendent	1	1
Budget Manager	1	1
Buyer	2	2
Capital Planning & Grants Mgr	1	1
Chief Financial Officer	1	1
Contracts Services Manager	1	1
Contracts Specialist	7	7
Controller	1	1
Director of Mgmt and Budget	1	1
Director of Revenue Management	1	1
Executive Administrative Asst.	1	1
Finance Administrator	2	2
Financial Analyst	1	1
Inventory Control Clerk	5	5
Management Analyst	1	1
Materials Superintendent	1	1
Materials Supervisor	1	1
Parts Clerk	27	27
Payroll Administrator	1	1
Payroll Manager	1	1
Payroll Specialist	5	5
Principal Financial Analyst	1	1
Procurement & Matrls Director	1	1
Procurement Systems Coord	0	0
Project Manager	1	1
Purchasing Manager	1	1
Real Estate Manager	1	1

Department & Position Title	FY18-19 Mid-Year	FY19-20 Recommended
Senior Account Clerk	2	2
Senior Administrative Asst.	1	1
Senior Capital Planning Spec.	2	2
Senior Clerk	2	2
Senior Financial Analyst	1	1
Senior Payroll Specialist	1	1
Senior Project Manager	0	1
Shipping/Receiving Clerk	2	2
Sr Fin Analyst-Budget	1	1
Sr Fin Analyst-Fin Reporting	4	4
Sr Fin Analyst-FixedAssetGrnts	1	1
Sr. Buyer	3	3
Treasury Administrator	1	1
(Finance) Finance Departments Total	91	93
(GM) General Manager Departments		
Associate Management Analyst	1	1
Contracts Compliance Admin	1	1
EEO Program Administrator	1	1
Executive Coordinator	1	1
General Manager	1	1
Internal Audit Manager	1	1
Internal Auditor	1	1
Management Analyst	1	1
Media Affairs Manager	1	1
Safety Administrator	1	1
Safety Representative	1	2
Title VI Program Administrator	1	1
(GM) General Manager Departments Total	12	13
(HR) Human Resources Departments		
Administrative Coordinator	1	1
Exec Dir of Human Resources	1	1

Department & Position Title	FY18-19 Mid-Year	FY19-20 Recommended
Human Resources Administrator	2	2
Human Resources Analyst	5	5
Human Resources Assistant	2	2
Human Resources Manager	1	1
Labor & Employee Relations Mgr	1	1
Labor Relations Representative	1	1
Labor Relatns Administrator	1	1
Management Analyst	1	1
Senior Administrative Asst.	4	4
Senior Administrative Clerk	3	3
Senior Human Resources Analyst	4	4
Senior Typist Clerk	1	1
Sr HR Info Systems Analyst	2	2
Sr Human Resources Admin	4	5
Sr. Employee Development Rep	1	1
Transportation Supervisor	2	2
Wellness Coordinator	1	1
(HR) Human Resources Departments Total	38	39
(IT) Innovation and Technology Departments		
Chief Information Officer	1	1
Computer Ops Administrator	1	1
Cyber Security Manager	1	1
Database Administrator	4	4
Dir of Sys and Software Dev	1	1
Enterprise Network Engineer	1	1
Enterprise Software Engineer	2	2
Executive Administrative Asst.	1	1
Help Desk Coordinator	1	1
Limited Term - Database Administrator		1
Network Security Engineer	1	1
Network Server Administrator	1	1
Network/PC Analyst	5	5

Department & Position Title	FY18-19 Mid-Year	FY19-20 Recommended
Network/Server Engineer	3	3
Project Coordinator	1	1
Project Manager	1	1
Senior Network/PC Analyst		1
Senior PeopleSoft Engineer	5	5
Senior Project Manager	2	2
Software Engineer	3	3
Sr. Network/PC Analyst	1	1
Telecomm Administrator	1	1
Telecommunications Coord.	2	2
(IT) Innovation and Technology Departments Total	39	41
(Legal) General Counsel Departments		
Assistant General Counsel	1	1
Attorney II	2	2
Attorney IV	2	2
Claims and Liability Analyst	1	1
Claims and Liability Manager	1	1
Exec Dir of Safety,Secrty&Trng	1	1
Executive Coordinator	1	1
General Counsel	1	1
Human Resources Analyst	1	1
Human Resources Assistant	1	1
Human Resources Manager	2	2
Incident Review Administrator	1	1
Incident Review Specialist	1	1
Program Administrator	1	1
Senior Claims Representative	2	2
Senior Legal Assistant	3	3
Senior Typist Clerk	1	1
Sr Human Resources Admin	1	1
(Legal) General Counsel Departments Total	24	24

Department & Position Title	FY18-19 Mid-Year	FY19-20 Recommended
(Operations) Operations Departments		
Administrative Assistant	1	1
Administrative Coordinator	2	2
Apprentice Mechanic	17	17
Apprentice Mentor	1	1
Assistant Dir of Maintenance	1	1
Assistant Director of Transp	1	1
Asst Transp Superintendent	10	10
Body/Frame Mechanic	3	3
BRT Amabassador/Fare Enforcement		4
Bus Operator	1350	1350
Bus Stop Maintenance Worker	7	8
Chief Dispatcher	4	4
Chief Operating Officer	1	1
Director of Maintenance	1	1
Director of Transportation	1	1
Dispatcher	20	21
Div Senior Clerk/Maintenance	5	5
Division Clerk	4	4
Electrician	5	5
Electronic Support Worker	1	1
Electronic Systems Supervisor	1	1
Executive Administrative Asst.	1	1
Facilities Maintenance Manager	1	1
Facilities Maintenance Suprvsr	4	4
Facilities Maintenance Trainer	1	1
Facilities Systems Technician	2	2
Frame/Body Mechanic	1	1
HVAC Technician	2	2
Janitor	20	20
Journey Facil Mtce Mechanic	11	11
Journey Level Mechanic	143	143
Lead Timekeeper	1	1

Department & Position Title	FY18-19 Mid-Year	FY19-20 Recommended
Lift Mechanic	3	3
Machinist	4	4
Mail Clerk	1	1
Mail Messenger	1	1
Maintenance Superintendent	5	5
Maintenance Supervisor	26	26
Maintenance Technical Supervsr	4	4
Maintenance Trainer	5	5
Mechanic A / Unit Room	11	11
Painter A	3	3
Pre-Apprentice Mechanic - OTC	4	4
Program Administrator	0	0
Protective Services Manager	1	1
Senior Administrative Asst.	2	2
Senior Administrative Clerk	2	2
Senior Body Mechanic	28	28
Senior Electronic Technician	22	22
Senior Maintenance Supervisor	4	4
Senior Typist Clerk	1	1
Service Employee	93	95
Small & Med Duty Veh Mechanic	4	4
Sr. Transportation Supervisor	4	4
Technical Services Manager	1	1
Timekeeper	3	3
Training & Education Asst Mgr	2	2
Training And Education Mgr	1	1
Training Instructor	11	13
Transit Office Manager	4	4
Transit Projects Supervisor	1	1
Transportation Superintendent	4	4
Transportation Supervisor	58	58
Transportation Supervisor Asst	8	8
Upholsterer A	6	6

Department & Position Title	FY18-19 Mid-Year	FY19-20 Recommended
Waste Clean Up Worker	1	1
Welder/Sheetmetal Mechanic A	1	1
Welder/Sheetmetal Mechanic AA	1	1
Yard Scrubber Equipt Operator	1	1
(Operations) Operations Departments Total	1954	1964
(Planning) Planning and Engineering Departments		
Accessible Services Manager	1	1
Accessible Services Specialist	1	1
Administrative Coordinator	1	1
Asst Transportation Planner	1	1
Dir of Prj Ctrl & Sys Analysis	1	1
Director of Bus Rapid Transit	1	1
Director of Capital Projects	1	1
Director of Srvc Devl&Planning	1	1
Environmental Compliance Spec	1	1
Environmental Compliance Specialist		1
Exec Director of Planning&Engr	1	1
Executive Administrative Asst.	1	1
Manager of Systems Analysis	1	1
Ops Data Syst Administrator	2	2
Planning Data Administrator	2	2
Project Controls Administrator	1	1
Project Coordinator	2	2
Project Manager	2	2
Scheduling Data Administrator	1	1
Senior Administrative Asst.	2	2
Senior Administrative Clerk	1	1
Senior Management Analyst	1	1
Senior Project Manager	5	5
Senior Schedule Analyst	5	5
Senior Transportation Planner	5	5
Service Planning Manager	1	1

Department & Position Title	FY18-19 Mid-Year	FY19-20 Recommended
Statistical Data& Info Analyst	1	1
Traffic & Schedules Admin.	1	1
Traffic Engineer	1	1
Transit Schedules Manager	1	1
Transportation Planner	2	2
Transportation Planning Mgr	1	1
(Planning) Planning and Engineering Departments Total	49	50
(Retirement) Retirement Departments		
Retirement Sys Administrator	1	1
Retirement System Analyst	1	1
Retirement System Assistant	1	1
Retirement System Manager	1	1
(Retirement) Retirement Departments Total	4	4
Grand Total	2251	2268

POSITIONS BY CLASSIFICATION GROUP

Department & Position Title	FY17-18 Mid-Year	FY18-19 Mid-Year	FY19-20 Recommended
Clerical	61	62	63
Maintenance	439	439	442
Operators	1359	1350	1350
Salaried	393	400	413
Grand Total	2252	2251	2268

FY 2019-20 NEW POSITIONS

Department	Position Title	Union Code	Recommended FY19-20
(Finance) Finance Departments	Assistant Contracts Specialist	AFS	1
	Senior Project Manager	UR	1
(GM) General Manager Departments	Safety Representative	AFS	1
(HR) Human Resources Departments	Sr Human Resources Admin	UR	1
(IT) Innovation and Technology Departments	Limited Term - Database Administrator	AFS	1
	Senior Network/PC Analyst	AFS	1
(Operations) Operations Departments	BRT Amabassador/Fare Enforcement	UR	4
	Bus Stop Maintenance Worker	ATU	1
	Dispatcher	ATU	1
	Service Employee	ATU	2
	Training Instructor	AFS	2
	Environmental Compliance Specialist	AFS	1
(Planning) Planning and Engineering Departments			
Grand Total			17



FY 2019-20 RECOMMENDED OPERATING EXPENSE BUDGET BY DEPARTMENT

Department	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
(Board) Board of Directors Departments	260,787	331,232	306,912
(DSecretary) District Secretary Departments	433,040	542,382	591,366
(EAMC) External Affairs, Marketing, & Communications	7,688,293	8,129,583	9,304,704
(Finance) Finance Departments	17,898,069	18,709,368	19,323,282
(GM) General Manager Departments	3,819,824	3,886,213	4,487,974
(HR) Human Resources Departments	10,050,557	7,467,354	7,600,457
(IT) Innovation and Technology Departments	10,818,327	12,946,364	13,852,197
(Legal) General Counsel Departments	17,345,228	23,381,320	25,096,513
(Operations) Operations Departments	297,962,142	312,959,008	330,860,674
(Overhead) District Overhead Departments	10,394,417	18,229,567	12,855,547
(Planning) Planning and Engineering Departments	38,232,989	43,528,967	46,743,931
(Retirement) Retirement Departments	(0)	(80,000)	1
Grand Total	\$ 414,903,671	\$ 450,031,359	\$ 471,023,557

FY 2019-20 RECOMMENDED BUDGET BY EXPENSE ACCOUNT

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Labor			
Operators			
(50101) Operators Regular Time	68,047,228	68,927,243	69,920,729
(50105) Operators Premium Time	15,845,398	17,535,713	19,091,000
(50106) Operators Holiday Time	1,801,537	1,897,268	2,650,500
Operators Total	85,694,164	88,360,224	91,662,229
Maintenance			
(50110) Maintenance Regular Time	24,462,659	25,583,948	25,464,989
(50115) Maintenance Overtime	1,411,737	1,319,303	1,538,200
(50116) Maintenance Holiday Time	285,298	372,392	382,550
Maintenance Total	26,159,695	27,275,643	27,385,739
Clerical			
(50120) Clerical Regular Time	3,313,875	3,525,815	3,449,400
(50125) Clerical Overtime	515,888	536,115	555,000
(50126) Clerical Holiday Time		-	54,200
Clerical Total	3,829,762	4,061,930	4,058,600
Salaried			
(50130) Salaried Regular Time	31,641,902	32,616,263	35,441,972
(50135) Salaried Overtime	729,280	587,564	825,600
(50136) Salaried Holiday Time	87,858	140,426	110,474
Salaried Total	32,459,041	33,344,253	36,378,046
New Operator Training			
(50140) NBO Training Regular Time	1,035,832	1,339,043	1,503,139
(50145) NBO Training Overtime	368	-	

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
New Operator Training Total	1,036,199	1,339,043	1,503,139
Fringe Benefits	162,922,815	168,393,258	177,791,182
Temp Help			
(50340) Temporary Help	2,848,304	3,001,071	1,862,106
Temp Help Total	2,848,304	3,001,071	1,862,106
Indirect Labor Costs			
(50150) Indirect Labor Costs	0	-	1,787,375
Indirect Labor Costs Total	0	-	1,787,375
Labor Total	\$ 314,949,980	\$ 325,775,422	\$ 342,428,417
Non-Labor			
Fuel & Lubricants			
(50437) Gasoline	293,497	369,918	444,499
(50438) Diesel Fuel	11,168,528	15,105,843	14,665,374
(50439) Motor Oil	355,854	395,014	304,114
(50447) Lubricants	191,546	148,859	343,086
(50448) Hydrogen Fuel	724,993	895,863	909,764
Fuel & Lubricants Total	12,734,418	16,915,497	16,666,837
Insurance & Liabilities			
(50601) Insurance Premium	7,005,164	7,899,968	9,253,920
(50602) Public Liability and Other Expenses	250	-	
(50605) Loss Recoveries	(436,121)	(252,431)	(360,768)
(50641) Casualty and Liability Costs	769,339	6,624,974	6,700,000
(50642) Property Damage	86,216	899,996	900,000
Insurance & Liabilities Total	7,424,848	15,172,507	16,493,152

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Interest Expense			
(51105) Interest Expense	732,993	738,293	651,859
(51115) Discount Amortization	595,643	-	
Interest Expense Total	1,328,636	738,293	651,859
Leases & Rentals			
(51201) Leases and Rentals	335,928	771,330	814,169
Leases & Rentals Total	335,928	771,330	814,169
Materials & Supplies			
(50401) Front Axle	35,247	42,547	25,500
(50402) Rear Axle	244,765	242,944	248,000
(50404) Brakes	1,115,723	1,124,041	925,000
(50405) Clutch	101	97	
(50406) Cooling System	768,614	658,508	645,000
(50407) Electrical	855,885	863,584	859,100
(50408) Engine	1,917,002	1,945,587	2,339,500
(50411) Frame	20,149	24,428	29,000
(50412) Fuel System	1,612,526	1,630,138	1,710,000
(50414) Air Suspension	197,248	242,427	190,000
(50416) Steering	242,249	213,491	199,500
(50417) Transmission	1,670,284	1,450,096	1,735,000
(50418) Propeller Shaft	147,837	172,914	141,000
(50419) Wheel Bearings	46,149	91,133	35,200
(50421) Passenger Seats	1,175	6,245	10,500
(50422) Driver Seats		-	-
(50424) Body Parts	1,164,402	1,520,687	1,319,500
(50425) Glass and Plastics		-	-
(50426) Air Conditioning	196,499	237,851	190,600
(50430) Air Brake and Door Control	378,956	375,079	360,000
(50432) Other Bearings	5,843	6,552	5,000

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
(50434) Gaskets		-	-
(50435) Fuel, Oil, Water Elements	21,543	47,672	48,100
(50436) Flex Lines and Fitting	12,512	10,594	12,600
(50440) Miscellaneous Automotive	74,894	96,752	76,000
(50441) Tires and Tubes - Revenue Vehicles	3,095,558	3,164,103	3,240,340
(50442) Tires and Tubes - Non-Revenue Vehicles	8,619	5,871	20,000
(50443) Hardware	643,320	1,010,687	422,000
(50444) Shop Materials	51,821	59,399	93,150
(50445) Cleaning and Painting Supplies	468,281	432,985	543,650
(50446) Manufacturing Equipment and Tools <\$5,000	20,470	24,265	162,500
(50450) Building Supplies	76,638	62,389	158,300
(50451) GFI Genfare Farebox Materials	22,409	15,216	26,500
(50453) Electronic Destination Sign Materials	29,357	18,768	36,500
(50455) Bus Lift Materials	80,585	72,749	97,500
(50456) Trans ISS Mach Materials	96,720	52,087	253,000
(50457) Radio Parts	28,508	61,644	42,750
(50460) Stationery Supplies	288,656	232,750	351,489
(50461) Office Furniture and Equipment <\$5,000	200,698	199,345	303,800
(50462) Postage	92,343	97,557	91,668
(50463) Printing Supplies	161,189	159,406	164,210
(50468) Timetables	111,738	127,174	109,700
(50470) Price Variance Expense	(23,759)	5,000	
(50471) Inventory Adjustment	607,191	50,000	
(50473) Obsolete Inventory	1,219,321	-	
(50474) Safety and Medical Supplies	20,203	18,754	50,090
(50475) Coveralls and Coats	34,793	34,114	23,975
(50480) Computer Related Equipment	36,098	1,712	257,400
(50490) Standard Price Postings	2,376	-	
(50495) Miscellaneous Supplies	641,267	637,577	648,573
(50497) Freight-In	75,742	97,138	84,000
(50498) Transfers Tickets	40,301	52,646	50,000

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
(50499) Warranties	(232,329)	(144,386)	(120,000)
Materials & Supplies Total	18,627,718	17,552,315	18,215,196
Miscellaneous			
(50901) Dues and Subscriptions	452,294	493,267	562,994
(50905) Travel and Meetings	209,275	326,004	394,188
(50910) BART Tickets	1,306	2,030	1,625
(50915) Bridge, Tunnel, Highway Tolls	6,998	4,674	4,500
(50920) Fines and Penalties		-	-
(50925) Bad Debt	(79,743)	-	
(50930) Employee Incentive	156,634	222,588	245,300
(50940) Election of Directors	(100,000)	3,599,986	1,056,416
(50945) Cash Over and Short	486	-	1,025
(50955) Vendor Discounts	(3,810)	-	3,420
(50960) Advertisement and Promotion Media Fees	150,028	149,091	271,296
(50970) Bank Charges	24,592	56,732	39,116
(50990) Other Miscellaneous Expenses	47,142	275	500,550
(50991) Miscellaneous Marketing Expenses	239,614	0	183,800
(50999) Other Miscellaneous Expenses		-	-
Miscellaneous Total	1,104,817	4,854,646	3,264,229
Outside Professional Services			
(50301) Management Service Fees	368,333	402,345	508,333
(50305) Advertising Production Costs	34,179	43,275	82,000
(50308) Professional and Technical Services	4,550,866	7,387,589	6,280,654
(50309) Software Licenses	-	15,899	1,624,897
(50315) Claims Administration	1,494,749	1,539,641	1,570,347
(50317) Outside Attorney	730,609	1,296,512	850,000
(50320) Physicals	28,092	-	30,000
(50330) Non-Lawyer Legal	51,070	59,500	77,000
(50335) Audit Fees	370,000	438,683	254,500

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
(50342) Outside Repair Services	795,284	1,025,636	1,040,100
(50345) Contract Maintenance Services	2,414,392	3,222,485	2,208,936
(50350) Custodial Services	35,845	36,700	286,708
(50355) Security Services	11,086,490	12,453,950	13,110,014
(50357) Outside Training Services	246,551	346,363	586,755
(50360) Printing Services	256,668	342,417	414,609
(50365) Help Wanted Advertisement	114,702	91,200	91,000
(50370) Hazardous Waste	170,376	194,274	245,275
(50375) Laundry	223,659	126,999	146,564
(50380) Towing	204,880	199,999	200,000
(50390) Other Services	439,540	3,265,098	4,341,772
(50307) Clipper Expenses	1,430,167	1,812,115	1,495,000
Outside Professional Services Total	25,046,454	34,300,680	35,444,464
Purchased Transportation			
(50802) Purchased Transportation - ADA Consortium	26,697,981	28,802,705	30,965,614
(50803) ADA Consortium - Other	115,161	198,499	115,755
(50804) Paratransit Miscellaneous Expenses	627,648	899,996	900,000
(50806) Dumbarton Purchased Transportation	2,736,700	2,889,238	2,864,058
Purchased Transportation Total	30,177,490	32,790,439	34,845,427
Taxes			
(50701) Property Taxes		3,000	10,000
(50702) Workers Compensation Assessment Fee	461,256	499,998	525,000
(50705) Vehicle License and Registration	9,841	12,626	16,350
(50710) Fuel and Lubricant Taxes	159,052	179,999	177,600
(50715) Use Tax	2,296,609	2,100,133	2,199,280
(50720) Hazardous Waste Tax	15,741	16,000	22,000
(50725) Permits	80,077	119,175	105,700
Taxes Total	3,022,575	2,930,930	3,055,930

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Utilities			
(50501) Telephone	822,211	1,229,674	1,330,695
(50505) Electric and Gas	1,537,265	1,626,677	1,834,500
(50510) Water	312,314	343,479	370,000
(50515) Bio Gas	302,968	264,137	
(50520) Waste Management	334,928	332,399	404,500
Utilities Total	3,309,685	3,796,366	3,939,695
Expense Reclass			
(51001) Remanufactured Inventory	(2,261,875)	(2,687,077)	(2,500,000)
(51002) Functional Expense Reclassifications	(897,004)	(1,179,995)	(1,095,819)
(51005) Grant Labor Reclass to Capital	-	(1,699,993)	(1,200,000)
Expense Reclass Total	(3,158,879)	(5,567,066)	(4,795,819)
Non-Labor Total	\$ 99,953,691	\$ 124,255,937	\$ 128,595,140
Grand Total	\$ 414,903,671	\$ 450,031,359	\$ 471,023,557



BUDGET GOALS

Budget Goal 1: Adopt a balanced budget

The main product of the budget development process is a balanced budget adopted by the Board. The budget must prioritize service and help the District achieve its agreed-upon goals and initiatives.

Objectives

1. Preserve existing service levels
2. Meet one or more of the MTC Transit Sustainability Program operating cost metrics.
3. Ensure expenses match agency strategic plan goals and initiatives.
4. Analyze position increases to ensure they support District goals and initiatives.
5. Identify and implement schedule changes that increase service efficiency.
6. Reduce overtime expenses by matching workforce and service levels and better planning for training needs.
7. Continue development of a sustainable plan to support school service.

Budget Goal 2: Maintain current KPI levels

The budget should provide the necessary resources for the District to maintain or improve current levels of service and safety KPIs.

Objectives

1. Determine the efforts and expenses required to maintain current KPI metric scores.
2. Incorporate this information into the budgeting process to maintain necessary resources.

Budget Goal 3: Improve the District's long-term position

The goals of the prior fiscal year included planning for a recession. While staff has not yet completed that planning, it is also only a piece of the long-term financial stability of the District.

Objectives

1. Identify possible recession scenarios and how the District would react to maintain a balanced budget.
2. Review the level and maintenance of District reserves.
3. Continue efforts to handle the unfunded pension and OPEB liabilities.

Budget Goal 4: Reduce financial impacts from capital projects

The District must make every effort to keep its capital assets in good repair for reasons of safety, security, and operational efficiency. General fund monies are sometimes needed to fund projects or match grant funds. It is important to minimize this need while still implementing important projects.

1. Identify ways to reduce costs in capital project implementation.
2. Program projects and grant funds to minimize the need for District funding.
3. Prioritize projects that have the most benefits for safety, compliance, state of good repair, and operational efficiency.



FARES & SYSTEM MAPS

Passenger and Service Portrait

Service Area

- 364 square miles
- 13 cities plus adjacent unincorporated communities including services to downtown San Francisco via the Bay Bridge and Foster City and San Mateo Via the San Mateo Bridge

Service Levels

- 154 bus lines (as of May 2018)
- Serving 23 BART stations
- 635 buses
- 26.8 Million revenue service miles driven annually

Passenger Trips

- 53.4 million trips annually (FY 2017-18)
- 174,820 passengers each weekday (FY 2017-18)

Demographics

- 17% under 17 years or under
- 21% between the ages of 18-24
- 44% between the ages of 25-44
- 23% between the ages of 45-64
- 5% 65 years of age or older

Gender

- 51% Male
- 49% Female

Services Usage Per Passenger

- 43% going home
- 46% coming from home
- 11% for social or recreational activities

Fare Structure

Local (Effective July 1, 2018)

Cash Fare

Adults (Age 19-64)	
Single Ride	\$2.35
Day Pass	\$5.00
Youth (Age 5-18)/ Senior/ Disabled	
Single Ride	\$1.15
Day Pass	\$2.50

Clipper Cash

Adults (Age 19-64)	
Single Ride	\$2.25
Day Pass	\$5.00
Youth (Age 5-18)/ Senior/ Disabled	
Single Ride	\$1.10
Day Pass	\$2.50

Local Clipper Passes

Clipper Adult 31-Day Pass	\$84.60
Clipper Youth 31-Day Pass	\$30.00
Clipper Senior/Disabled Pass	\$30.00

Transbay (Effective July 1, 2019)

Cash Fare	
Adults (Age 19-64)	\$5.50
Youth (5-18)/ Senior/Disabled	\$2.75

Transbay Clipper Passes

Adults 31-Day	\$198.00
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Fixed Route Accessibility

- All coaches are equipped with passenger lifts/ramps and have a kneeling feature.
- Coaches equipped with automated voice announcement system.
- Reduced fares are available for verified eligible individuals with a disability, seniors and youth.
- 14-Member Accessibility Advisory Committee appointed by the Board of Directors.

Americans with Disabilities Act (ADA) Mandated Paratransit

- Shared-ride Paratransit service is available from the East Bay Paratransit Consortium (BART and AC Transit) for persons who are unable to use regular bus or train service.
- 14-Member Service Review Advisory Committee represents individuals with a disability, seniors and health and human services organizations.
- Website: www.eastbayparatransit.org
- E-mail: partran@aol.com

Information for Hearing or Visually Impaired

- Public Information is available in accessible formats including Braille, audio tape, computer diskettes, and large print.
- "711" through the California Relay Service is available for route information and to make service comments.
- Website: www.actransit.org

Regional Transit Connections

AC Transit connects with the following fixed route services in the Bay Area:

- San Francisco Bay Area Rapid Transit District Rail Service (BART)
- Dumbarton Bridge Bus Service (Dumbarton Express)
- Union City Transit
- San Francisco Municipal Railway (MUNI)
- San Mateo County Transit District (SamTrans)
- Santa Clara Valley Transportation Authority
- SolTrans (BART Link)
- Western Contra Costa Transit Authority (WCCTA) and Martinez Link
- Capital Corridor/Amtrak
- Altamont Commuter Express (ACE)
- Golden Gate Transit
- Caltrain
- Fairfield and Suisun Transit (FAST)
- Emery Go Round
- San Leandro LINKS
- San Francisco Bay Ferry (from Alameda & Oakland to San Francisco & South San Francisco)

Locations

AC Transit has eight facilities, seven of which are operating facilities and one (*) of which offer customer services to the public, including Clipper and pass sales and trip-planning assistance.

General Office/Customer Service *
1600 Franklin Street
Oakland, California

Training and Education Center
20234 Mack Street,
Hayward, California

Emeryville Operating Division (#2)
1177 47th Street
Emeryville, California

Richmond Division (33)
2016 Macdonald Avenue
Richmond, CA 94801-3356

East Oakland Operating Division (#4)
1100 Seminary Avenue
Oakland, California

Central Maintenance Facility and Stores Facility (#5)
10626 East 14th Street
Oakland, California

Hayward Operating Division (#6)
1758 Sabre Street
Hayward, California

Salesforce Transit Center
Transbay Terminal
First and Missions Streets
San Francisco, CA 94105

Important Telephone Numbers / Contact Information

Customer Relations	(510) 891-4700
Ticket Office	(510) 891-4706
District Secretary	(510) 891-7284
Main	(510) 891-4777
Media Relations	(510) 891-4745
Telephone Device for the Deaf (TDD)	Dial "711" (through the California Relay Service)
Transit Information	Dial "511"
Website	www.actransit.org
Customer Feedback	www.actransit.org/feedback

SERVICE AREA MAPS

DEPARTMENT BUDGETS

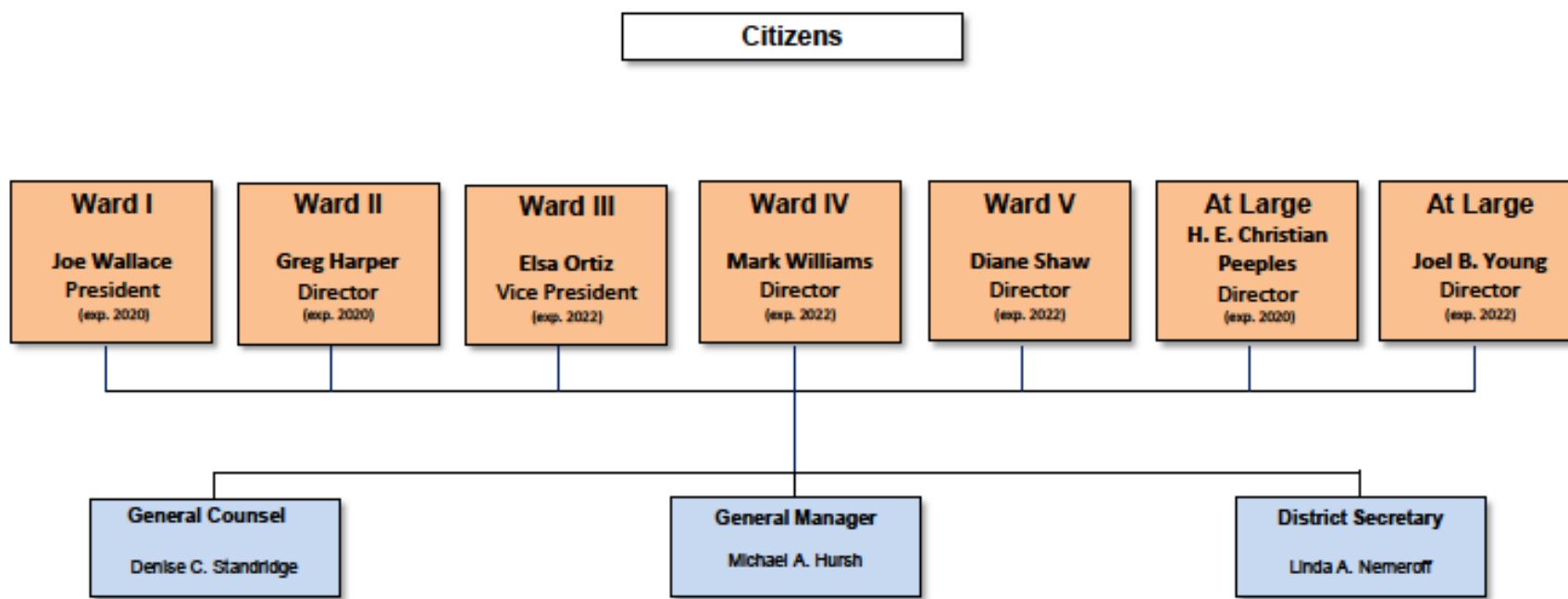


1.BOARD OF DIRECTORS





AC Transit District Board of Directors



As of May 24, 2019

Board of Directors Department at a Glance

The Alameda-Contra Costa Transit District is governed by a seven-member Board of Directors independently elected by the voters of the district. Five directors represent specific geographic areas known as wards and two represent the entire district at-large. The Board of Directors is, by statute, a policy-making body. Under California law, the Board shall supervise and regulate every transit facility owned and operated by the district; including the fixing of rates, rentals, charges, and classifications, and the making and enforcement of rules, regulations, contracts, practices, and schedules, for or in connection with any transit facility owned or controlled by the District. The Board of Directors regularly holds business meetings that are open to the public and appoints the District's three officers: The General Manager, General Counsel and District Secretary, who serve at the pleasure of the Board

Category	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Labor		
Salaried	103,107	
Fringe Benefits	122,875	202,462
Labor Total	\$ 225,982	\$ 202,462
Non-Labor		
Materials & Supplies	2,300	5,700
Miscellaneous	62,150	72,750
Outside Professional Services	40,800	26,000
Utilities	-	
Non-Labor Total	\$ 105,250	\$ 104,450
Grand Total	\$ 331,232	\$ 306,912

Board of Directors Department Budget Worksheet

	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Category			
Labor			
Salaried			
(50130) Salaried Regular Time		103,107	
Salaried Total		103,107	
Fringe Benefits	199,472	122,875	202,462
Labor Total	\$ 199,472	\$ 225,982	\$ 202,462
Non-Labor			
Materials & Supplies			
(50460) Stationery Supplies	1,360	1,100	1,000
(50461) Office Furniture and Equipment <\$5,000	1,955	1,000	4,500
(50462) Postage		200	200
Materials & Supplies Total	3,315	2,300	5,700
Miscellaneous			
(50901) Dues and Subscriptions	183	750	750
(50905) Travel and Meetings	58,124	61,400	72,000
Miscellaneous Total	58,308	62,150	72,750
Outside Professional Services			
(50308) Professional and Technical Services	150	40,000	25,000
(50360) Printing Services	23	800	1,000
Outside Professional Services Total	173	40,800	26,000
Utilities			

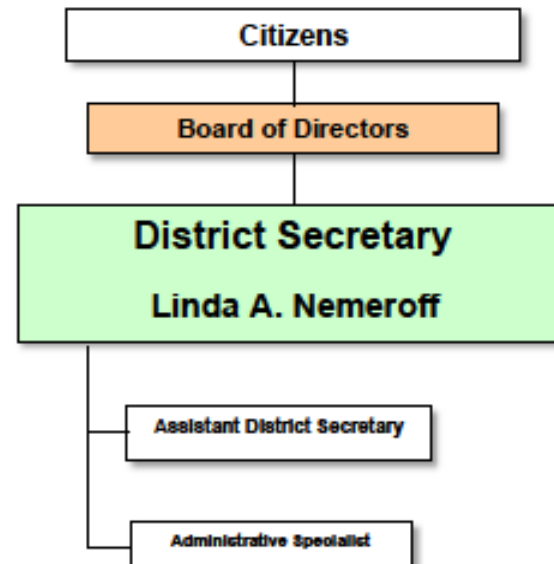
	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Category			
(50501) Telephone	(480)	-	
Utilities Total	(480)	-	
Non-Labor Total	\$ 61,315	\$ 105,250	\$ 104,450
Grand Total	\$ 260,787	\$ 331,232	\$ 306,912

2.DISTRICT SECRETARY





Office of the District Secretary



As of May 24, 2019

District Secretary Department at a Glance

The Office of the District Secretary is a service department on which the Board of Directors, district departments, and the public rely for information regarding the legislative history of the District. The District Secretary provides administrative support to the Board of Directors and is the custodian of all books, records, and proceedings of the Board and its committees. As one of the key staffs for Board of Directors meetings, the District Secretary prepares agendas, verifies that legal notices have been posted or published, makes the necessary arrangements to facilitate effective meetings, and is entrusted with the responsibility of recording the decisions which constitute the record of the Board's proceedings. Additionally, the District Secretary is the District's elections official, serves as the District's filing officer under its Conflict of Interest Code, and provides a wide variety of administrative functions and services.

Category	FY18-19 Mid-Year Headcount	FY18-19 Mid-Year Budget	FY19-20 Recommended Headcount	FY19-20 Recommended Budget
Labor				
Salaried	3	261,553	3	281,124
Fringe Benefits		257,230		283,643
Labor Total	3	\$ 518,782	3	\$ 564,766
Non-Labor				
Materials & Supplies		2,800		2,800
Miscellaneous		5,800		7,300
Outside Professional Services		15,000		16,500
Non-Labor Total		\$ 23,600		\$ 26,600
Grand Total	3	\$ 542,382	3	\$ 591,366

District Secretary Department Budget Worksheet

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Labor			
Salaried			
(50130) Salaried Regular Time	204,707	260,685	281,124
(50136) Salaried Holiday Time		868	
Salaried Total	204,707	261,553	281,124
Fringe Benefits	221,644	257,230	283,643
Labor Total	\$ 426,352	\$ 518,782	\$ 564,766
Non-Labor			
Materials & Supplies			
(50460) Stationery Supplies	1,119	1,800	1,800
(50461) Office Furniture and Equipment <\$5,000		1,000	1,000
Materials & Supplies Total	1,119	2,800	2,800
Miscellaneous			
(50901) Dues and Subscriptions	420	1,300	1,300
(50905) Travel and Meetings	26	4,500	6,000
Miscellaneous Total	446	5,800	7,300
Outside Professional Services			
(50308) Professional and Technical Services	4,833	13,500	15,000
(50360) Printing Services	289	1,500	1,500
Outside Professional Services Total	5,122	15,000	16,500
Non-Labor Total	\$ 6,688	\$ 23,600	\$ 26,600
Grand Total	\$ 433,040	\$ 542,382	\$ 591,366

District Secretary Department Positions

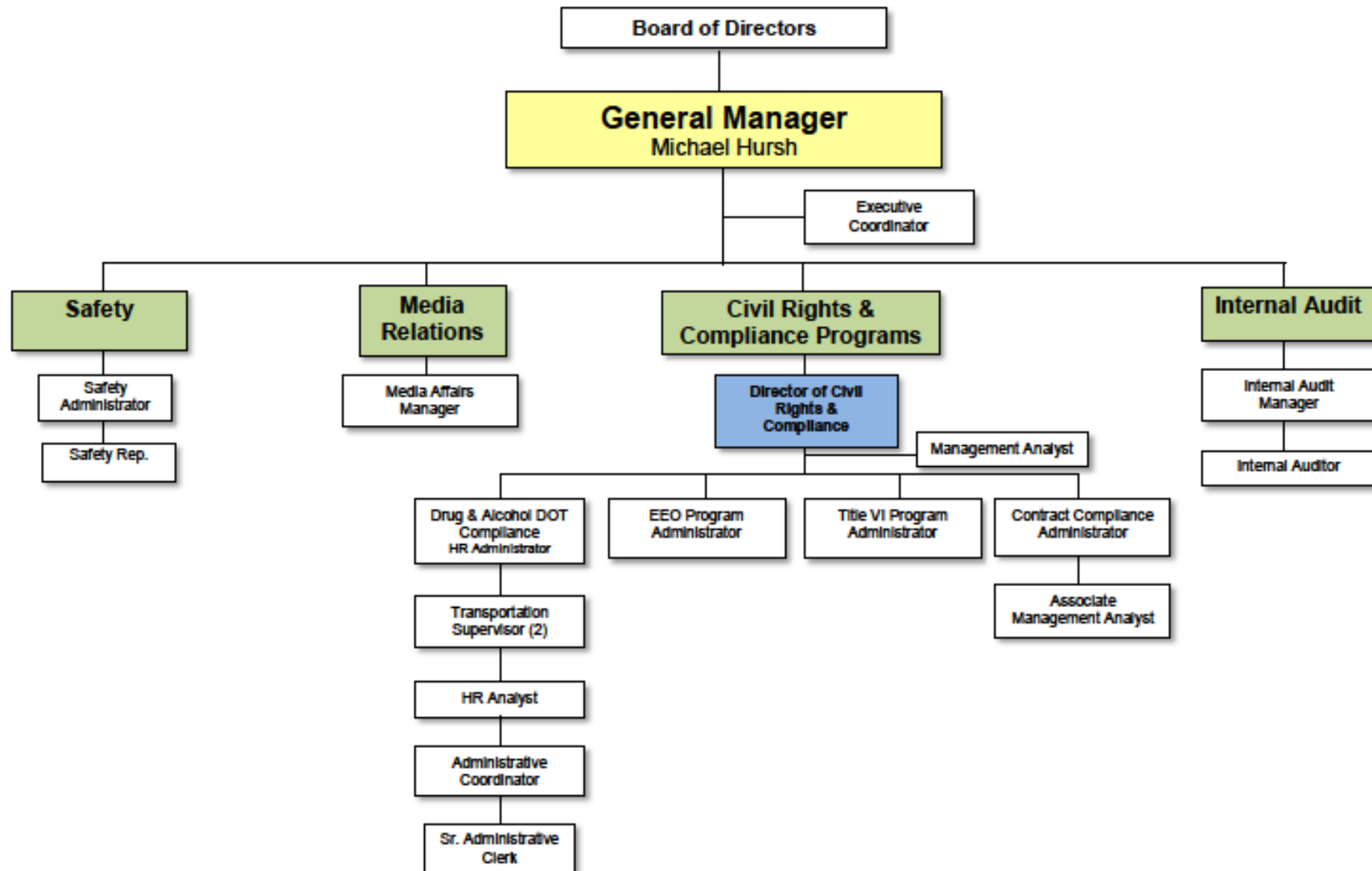
Department & Position Title	FY18-19 Mid-Year	FY19-20 Recommended
Salaried		
Assistant District Secretary	1	1
District Secretary	1	1
Executive Administrative Asst.	1	1
Salaried Total	3	3
Grand Total	3	3

3. GENERAL MANAGER





Office of the General Manager



As of May 24, 2018

General Manager Department at a Glance

The Office of the General Manager provides overall management, leadership, and direction in the implementation of the policies, goals and objectives established by the Board of Directors. The General Manager also oversees other functional areas including Marketing, Internal Audit, Media Relations, Safety, Drug and Alcohol, Compliance & Diversity - Contracts, and Compliance & Diversity – Equal Employment Opportunity.

Category	FY18-19 Mid-Year Headcount	FY18-19 Mid-Year Budget	FY19-20 Recommended Headcount	FY19-20 Recommended Budget
Labor				
Clerical		-		
Salaried	12	1,486,548	13	1,653,418
Fringe Benefits		1,482,554		1,716,744
Temp Help		123,830		70,000
Indirect Labor Costs		-		91,214
Labor Total	12	\$ 3,092,931	13	\$ 3,531,377
Non-Labor				
Materials & Supplies		21,311		15,475
Miscellaneous		73,236		84,143
Outside Professional Services		692,635		848,979
Taxes		6,100		8,000
Non-Labor Total		\$ 793,282		\$ 956,597
Grand Total	12	\$ 3,886,213	13	\$ 4,487,974

General Manager Department Budget Worksheet

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Labor			
Clerical			
(50120) Clerical Regular Time	7,008	-	
Clerical Total	7,008	-	
Salaried			
(50130) Salaried Regular Time	1,487,892	1,469,018	1,640,418
(50135) Salaried Overtime	12,527	11,565	12,000
(50136) Salaried Holiday Time	407	5,965	1,000
Salaried Total	1,500,826	1,486,548	1,653,418
Fringe Benefits	1,516,626	1,482,554	1,716,744
Temp Help			
(50340) Temporary Help	134,848	123,830	70,000
Temp Help Total	134,848	123,830	70,000
Indirect Labor Costs			
(50150) Indirect Labor Costs		-	91,214
Indirect Labor Costs Total		-	91,214
Labor Total	\$ 3,159,307	\$ 3,092,931	\$ 3,531,377
Non-Labor			
Materials & Supplies			
(50407) Electrical	5	\$ -	
(50443) Hardware		-	-
(50444) Shop Materials	171	-	

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
(50445) Cleaning and Painting Supplies	40	2,050	800
(50460) Stationery Supplies	2,079	2,750	3,450
(50461) Office Furniture and Equipment <\$5,000	2,303	1,250	-
(50462) Postage	197	200	200
(50470) Price Variance Expense		5,000	
(50474) Safety and Medical Supplies	7,566	6,500	9,250
(50475) Coveralls and Coats	372	516	25
(50480) Computer Related Equipment		-	1,500
(50495) Miscellaneous Supplies	1,050	3,045	250
Materials & Supplies Total	13,782	21,311	15,475
Miscellaneous			
(50901) Dues and Subscriptions	48,058	22,081	30,743
(50905) Travel and Meetings	22,812	24,255	30,400
(50930) Employee Incentive	9,906	23,900	23,000
(50960) Advertisement and Promotion Media Fees		3,000	
Miscellaneous Total	80,775	73,236	84,143
Outside Professional Services			
(50305) Advertising Production Costs	26,721	20,000	18,000
(50308) Professional and Technical Services	492,267	618,995	720,940
(50342) Outside Repair Services	3,474	2,000	4,000
(50357) Outside Training Services	13,873	23,600	51,341
(50360) Printing Services	28,753	28,041	54,698
Outside Professional Services Total	565,087	692,635	848,979
Taxes			
(50715) Use Tax	256	-	
(50725) Permits	615	6,100	8,000
Taxes Total	872	6,100	8,000

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Non-Labor Total	\$ 660,516	\$ 793,282	\$ 956,597
Grand Total	\$ 3,819,824	\$ 3,886,213	\$ 4,487,974

General Manager Department Positions

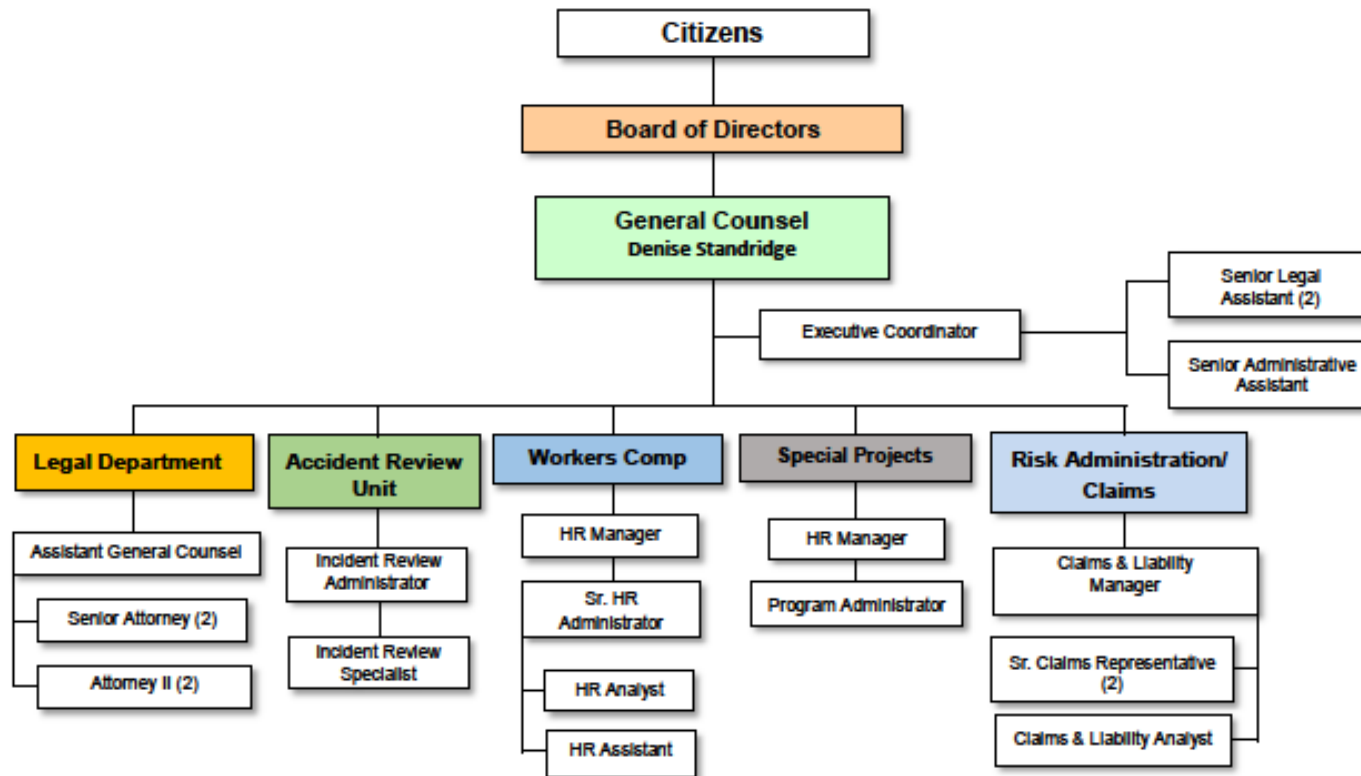
Department & Position Title	FY19-20	
	FY18-19 Mid-Year	Recommended
Salaried		
Associate Management Analyst	1	1
Contracts Compliance Admin	1	1
EEO Program Administrator	1	1
Executive Coordinator	1	1
General Manager	1	1
Internal Audit Manager	1	1
Internal Auditor	1	1
Management Analyst	1	1
Media Affairs Manager	1	1
Safety Administrator	1	1
Safety Representative	1	2
Title VI Program Administrator	1	1
Salaried Total	12	13
Grand Total	12	13

4.LEGAL





Legal



As of May 24, 2019

Legal Department at a Glance

The Legal Department is responsible for providing legal counsel, advice, and litigation services to the District's Board of Directors and to the internal departments of the District. The General Counsel also oversees other functional areas as approved by the District's Board of Directors.

Category	FY18-19 Mid-Year Headcount	FY18-19 Mid-Year Budget	FY19-20 Recommended Headcount	FY19-20 Recommended Budget
Labor				
Clerical	1	50,581	1	55,362
Salaried	23	2,039,436	23	2,350,820
Fringe Benefits		2,188,044		2,417,153
Temp Help		91,106		60,001
Indirect Labor Costs		-		30,000
Labor Total	24	\$ 4,369,166	24	\$ 4,913,336
Non-Labor				
Insurance & Liabilities		15,424,938		16,853,920
Materials & Supplies		11,383		14,910
Miscellaneous		64,516		74,600
Outside Professional Services		3,011,318		2,714,747
Taxes		499,998		525,000
Non-Labor Total		\$ 19,012,153		\$ 20,183,177
Grand Total	24	\$ 23,381,320	24	\$ 25,096,513

Legal Department Budget Worksheet

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Labor			
Clerical			
(50120) Clerical Regular Time	7,639	50,581	55,362
Clerical Total	7,639	50,581	55,362
Salaried			
(50130) Salaried Regular Time	1,548,025	2,028,951	2,350,820
(50135) Salaried Overtime	(355)	2,853	
(50136) Salaried Holiday Time	(603)	7,632	
Salaried Total	1,547,067	2,039,436	2,350,820
Fringe Benefits	1,400,265	2,188,044	2,417,153
Temp Help			
(50340) Temporary Help	208,381	91,106	60,001
Temp Help Total	208,381	91,106	60,001
Indirect Labor Costs			
(50150) Indirect Labor Costs		-	30,000
Indirect Labor Costs Total		-	30,000
Labor Total	\$ 3,163,351	\$ 4,369,166	\$ 4,913,336
Non-Labor			
Insurance & Liabilities			
(50601) Insurance Premium	7,005,164	7,899,968	9,253,920
(50641) Casualty and Liability Costs	5,447,917	6,624,974	6,700,000
(50642) Property Damage	815,000	899,996	900,000
Insurance & Liabilities Total	13,268,080	15,424,938	16,853,920

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Materials & Supplies			
(50460) Stationery Supplies	4,284	5,483	8,400
(50461) Office Furniture and Equipment <\$5,000		3,000	3,300
(50462) Postage	1,284	1,500	1,500
(50463) Printing Supplies		-	410
(50474) Safety and Medical Supplies	(391)	400	500
(50475) Coveralls and Coats	357	500	500
(50495) Miscellaneous Supplies	391	500	300
Materials & Supplies Total	5,925	11,383	14,910
Miscellaneous			
(50901) Dues and Subscriptions	32,805	39,800	53,600
(50905) Travel and Meetings	9,494	24,716	21,000
(50930) Employee Incentive	1,054	-	
Miscellaneous Total	43,353	64,516	74,600
Outside Professional Services			
(50308) Professional and Technical Services	120,089	166,999	265,000
(50315) Claims Administration		1,539,641	1,570,347
(50317) Outside Attorney	730,609	1,296,512	850,000
(50330) Non-Lawyer Legal	9,371	3,000	17,000
(50342) Outside Repair Services		400	
(50357) Outside Training Services	4,300	4,000	11,500
(50360) Printing Services	151	766	900
Outside Professional Services Total	864,520	3,011,318	2,714,747
Taxes			
(50702) Workers Compensation Assessment Fee		499,998	525,000
Taxes Total		499,998	525,000

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Non-Labor Total	\$ 14,181,877	\$ 19,012,153	\$ 20,183,177
Grand Total	\$ 17,345,228	\$ 23,381,320	\$ 25,096,513

Legal Department Positions

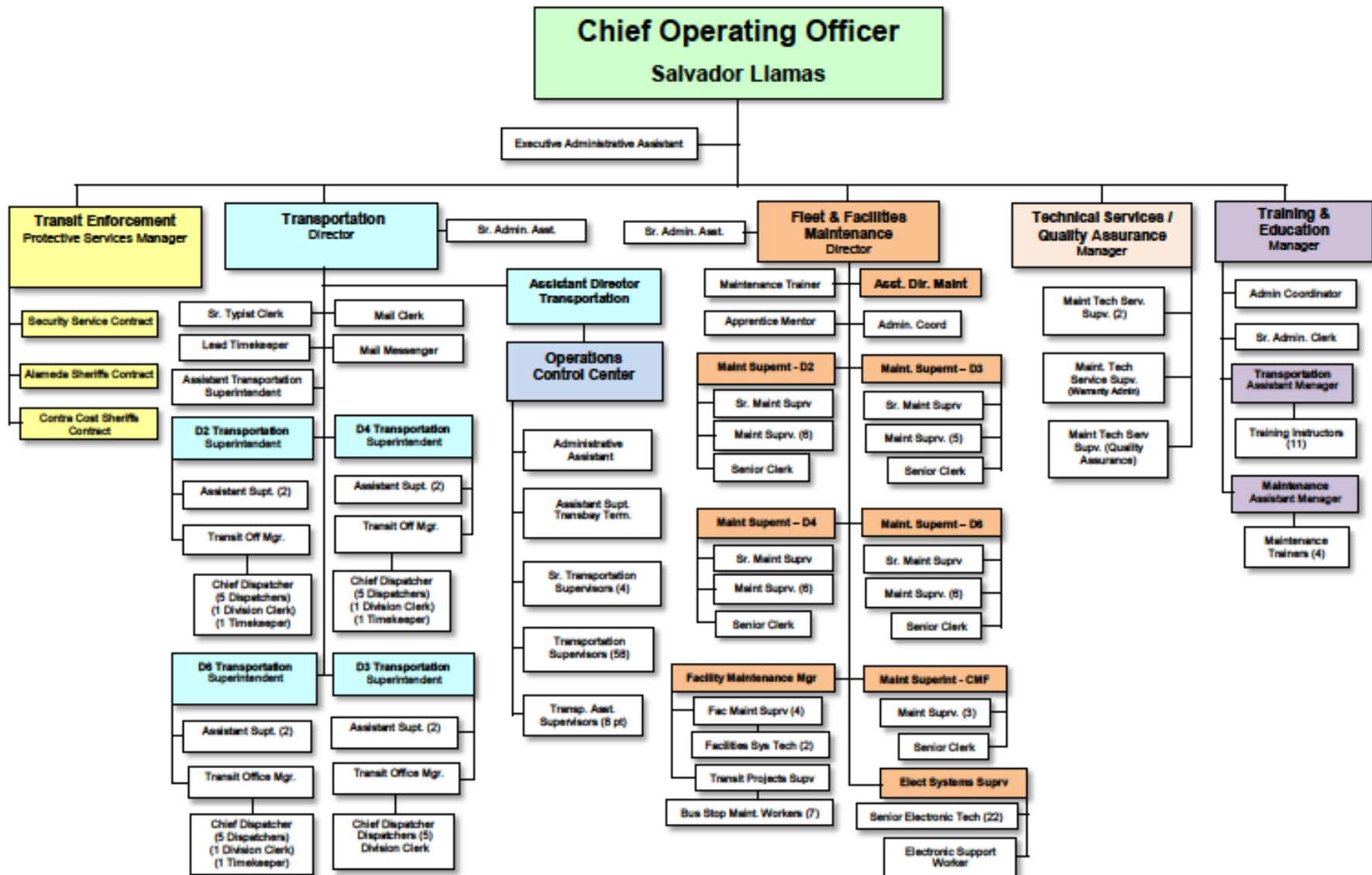
Department & Position Title	FY19-20	
	FY18-19 Mid-Year	Recommended
Clerical		
Senior Typist Clerk	1	1
Clerical Total	1	1
Salaried		
Assistant General Counsel	1	1
Attorney II	2	2
Attorney IV	2	2
Claims and Liability Analyst	1	1
Claims and Liability Manager	1	1
Exec Dir of Safety,Secrty&Trng	1	1
Executive Coordinator	1	1
General Counsel	1	1
Human Resources Analyst	1	1
Human Resources Assistant	1	1
Human Resources Manager	2	2
Incident Review Administrator	1	1
Incident Review Specialist	1	1
Program Administrator	1	1
Senior Claims Representative	2	2
Senior Legal Assistant	3	3
Sr Human Resources Admin	1	1
Salaried Total	23	23
Grand Total	24	24

5.OPERATIONS





Operations



As of May 24, 2018

Operations Department at a Glance

The Operations Department is responsible for providing safe, clean, and reliable public transportation services to the East Bay service area. The Operations function includes the Transportation, Maintenance, Operations Control Center / Service Supervision, Security, Technical Services, and Training and Education Departments. The department provides direction to nearly 1,900 front line employees on ensuring the provision of only the highest quality of transportation services to our customers. The Operations Department monitors performance on a daily basis by reviewing Key Performance Indicators and focusing department leadership on the continual improvement in the service provided to our customers.

The Transportation Department is responsible for operating the District's vehicles in a safe and reliable manner, managing route operation, and keeping required documentation. The department consists of Bus Operators, Dispatchers, Timekeepers, Clerks, Transportation Office Managers, and Transportation Superintendents. The department monitors performance of the District's service using Key Performance Indicators and focuses on continual safe improvements of the service provided to our customers.

The Maintenance Department is responsible for the effective maintenance, repair, servicing, cleaning, and timely availability of the District's 637 buses, 140 non-revenue vehicles, and 13 facility locations. The Director of Maintenance develops functionally integrated business plans to direct and coordinate the activities of the District's four Operating Divisions, Central Maintenance Facility, and the Facilities Maintenance departments.

Category	FY18-19 Mid-Year Headcount	FY18-19 Mid-Year Budget	FY19-20 Recommended Headcount	FY19-20 Recommended Budget
Labor				
Operators	1,350	87,752,514	1,350	91,621,229
Maintenance	401	25,619,932	404	25,209,074
Clerical	42	2,908,632	43	2,889,231
Salaried	161	13,331,135	167	13,697,820
New Operator Training		1,487,831		1,503,139
Fringe Benefits		132,864,061		142,863,412
Temp Help		1,573		5,420
Indirect Labor Costs		-		735,508
Labor Total	1,954	\$ 263,965,678	1,964	\$ 278,524,833
Non-Labor				
Fuel & Lubricants		16,102,576		16,661,837

Category	FY18-19 Mid-Year Headcount	FY18-19 Mid-Year Budget	FY19-20 Recommended Headcount	FY19-20 Recommended Budget
Insurance & Liabilities		-		
Leases & Rentals		635,230		676,600
Materials & Supplies		15,809,636		16,471,004
Miscellaneous		201,265		756,944
Outside Professional Services		18,162,384		19,756,106
Taxes		29,426		24,350
Utilities		739,891		489,000
Expense Reclass		(2,687,077)		(2,500,000)
Non-Labor Total		\$ 48,993,330		\$ 52,335,841
Grand Total	1,954	\$ 312,959,008	1,964	\$ 330,860,674

Operations Department Budget Worksheet

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Labor			
Operators			
(50101) Operators Regular Time	67,925,256	69,623,483	69,880,729
(50105) Operators Premium Time	15,842,537	16,231,763	19,090,000
(50106) Operators Holiday Time	1,801,101	1,897,268	2,650,500
Operators Total	85,568,895	87,752,514	91,621,229
Maintenance			
(50110) Maintenance Regular Time	22,561,931	23,975,223	23,420,874
(50115) Maintenance Overtime	1,327,929	1,302,133	1,414,200
(50116) Maintenance Holiday Time	285,298	342,576	374,000
Maintenance Total	24,175,159	25,619,932	25,209,074
Clerical			
(50120) Clerical Regular Time	2,296,448	2,390,447	2,316,031
(50125) Clerical Overtime	491,497	518,185	519,000
(50126) Clerical Holiday Time		-	54,200
Clerical Total	2,787,945	2,908,632	2,889,231
Salaried			
(50130) Salaried Regular Time	12,199,772	12,744,832	12,880,612
(50135) Salaried Overtime	660,822	530,277	717,000
(50136) Salaried Holiday Time	85,281	56,026	100,208
Salaried Total	12,945,875	13,331,135	13,697,820
New Operator Training			
(50140) NBO Training Regular Time	1,035,832	1,487,831	1,503,139
(50145) NBO Training Overtime	368	-	
New Operator Training Total	1,036,199	1,487,831	1,503,139

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Fringe Benefits	130,044,256	132,864,061	142,863,412
Temp Help			
(50340) Temporary Help	155,933	1,573	5,420
Temp Help Total	155,933	1,573	5,420
Indirect Labor Costs			
(50150) Indirect Labor Costs	516,874	-	735,508
Indirect Labor Costs Total	516,874	-	735,508
Labor Total	\$ 257,231,136	\$ 263,965,678	\$ 278,524,833
Non-Labor			
Fuel & Lubricants			
(50437) Gasoline	293,511	353,068	444,499
(50438) Diesel Fuel	11,165,613	14,309,772	14,660,374
(50439) Motor Oil	355,877	395,014	304,114
(50447) Lubricants	193,117	148,859	343,086
(50448) Hydrogen Fuel	724,993	895,863	909,764
Fuel & Lubricants Total	12,733,111	16,102,576	16,661,837
Insurance & Liabilities			
(50602) Public Liability and Other Expenses	250	-	
Insurance & Liabilities Total	250	-	
Leases & Rentals			
(51201) Leases and Rentals	235,697	635,230	676,600
Leases & Rentals Total	235,697	635,230	676,600
Materials & Supplies			
(50401) Front Axle	47,678	42,547	25,500

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
(50402) Rear Axle	249,310	242,944	248,000
(50404) Brakes	1,125,281	1,124,041	925,000
(50405) Clutch	101	97	
(50406) Cooling System	771,402	658,508	645,000
(50407) Electrical	840,134	863,584	859,100
(50408) Engine	1,904,722	1,945,587	2,339,500
(50411) Frame	20,149	24,428	29,000
(50412) Fuel System	1,588,840	1,630,138	1,710,000
(50414) Air Suspension	212,997	242,427	190,000
(50416) Steering	231,189	213,491	199,500
(50417) Transmission	1,488,938	1,450,096	1,735,000
(50418) Propeller Shaft	136,896	172,914	141,000
(50419) Wheel Bearings	57,600	91,133	35,200
(50421) Passenger Seats	1,175	6,245	10,500
(50422) Driver Seats		-	-
(50424) Body Parts	1,187,469	1,258,498	1,069,500
(50425) Glass and Plastics		-	-
(50426) Air Conditioning	195,488	237,851	190,600
(50430) Air Brake and Door Control	383,851	375,079	360,000
(50432) Other Bearings	5,154	6,552	5,000
(50434) Gaskets		-	-
(50435) Fuel, Oil, Water Elements	21,965	47,672	48,100
(50436) Flex Lines and Fitting	12,174	10,594	12,600
(50440) Miscellaneous Automotive	74,910	96,752	76,000
(50441) Tires and Tubes - Revenue Vehicles	3,095,558	3,164,103	3,240,340
(50442) Tires and Tubes - Non-Revenue Vehicles	8,476	5,871	20,000
(50443) Hardware	433,141	656,469	306,300
(50444) Shop Materials	45,319	59,399	93,150
(50445) Cleaning and Painting Supplies	467,881	430,935	542,850
(50446) Manufacturing Equipment and Tools <\$5,000	20,470	24,265	162,500
(50450) Building Supplies	73,692	62,389	156,500

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
(50451) GFI Genfare Farebox Materials	21,452	15,216	26,500
(50453) Electronic Destination Sign Materials	29,057	18,768	36,500
(50455) Bus Lift Materials	77,422	70,249	95,000
(50456) Trans ISS Mach Materials	87,557	52,087	253,000
(50457) Radio Parts	28,476	61,644	42,750
(50460) Stationery Supplies	143,224	101,797	119,564
(50461) Office Furniture and Equipment <\$5,000	19,169	44,060	73,300
(50462) Postage	3,751	3,347	4,299
(50463) Printing Supplies	950	961	1,400
(50468) Timetables	39,160	47,834	45,000
(50474) Safety and Medical Supplies	13,251	11,854	40,300
(50475) Coveralls and Coats	31,211	33,098	22,700
(50480) Computer Related Equipment	337	-	17,000
(50495) Miscellaneous Supplies	412,741	348,500	437,950
(50499) Warranties	(233,360)	(144,386)	(120,000)
Materials & Supplies Total	15,376,358	15,809,636	16,471,004
Miscellaneous			
(50901) Dues and Subscriptions	23,797	12,704	11,146
(50905) Travel and Meetings	38,336	79,713	123,198
(50915) Bridge, Tunnel, Highway Tolls	6,998	4,674	4,500
(50920) Fines and Penalties		-	-
(50930) Employee Incentive	89,959	104,175	118,100
(50990) Other Miscellaneous Expenses		-	500,000
(50999) Other Miscellaneous Expenses		-	-
Miscellaneous Total	159,091	201,265	756,944
Outside Professional Services			
(50301) Management Service Fees		11,347	
(50308) Professional and Technical Services	646,416	320,999	119,075
(50309) Software Licenses		-	48,890
(50342) Outside Repair Services	725,275	910,796	939,900

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
(50345) Contract Maintenance Services	815,641	1,397,986	1,274,068
(50350) Custodial Services	35,845	36,700	286,708
(50355) Security Services	11,083,689	12,449,950	13,107,044
(50357) Outside Training Services	11,459	54,075	18,000
(50360) Printing Services	38,532	37,324	48,286
(50375) Laundry	223,659	126,999	146,564
(50380) Towing	204,880	199,999	200,000
(50390) Other Services	7	2,616,209	3,567,571
Outside Professional Services Total	13,785,404	18,162,384	19,756,106
Taxes			
(50701) Property Taxes		-	10,000
(50705) Vehicle License and Registration	9,092	10,626	14,350
(50725) Permits		18,800	
Taxes Total	9,092	29,426	24,350
Utilities			
(50505) Electric and Gas	27,115	65,536	34,500
(50510) Water	28,869	77,820	67,000
(50515) Bio Gas	302,968	264,137	
(50520) Waste Management	334,930	332,399	387,500
Utilities Total	693,881	739,891	489,000
Expense Reclass			
(51001) Remanufactured Inventory	(2,261,877)	(2,687,077)	(2,500,000)
Expense Reclass Total	(2,261,877)	(2,687,077)	(2,500,000)
Non-Labor Total	\$ 40,731,006	\$ 48,993,330	\$ 52,335,841
Grand Total	\$ 297,962,142	\$ 312,959,008	\$ 330,860,674

Operations Department Positions

Department & Position Title	FY18-19 Mid-Year	FY19-20 Recommended
Clerical		
Chief Dispatcher	4	4
Dispatcher	20	21
Div Senior Clerk/Maintenance	5	5
Division Clerk	4	4
Lead Timekeeper	1	1
Mail Clerk	1	1
Mail Messenger	1	1
Senior Administrative Clerk	2	2
Senior Typist Clerk	1	1
Timekeeper	3	3
Clerical Total	42	43
Maintenance		
Apprentice Mechanic	17	17
Apprentice Mentor	1	1
Body/Frame Mechanic	3	3
Bus Stop Maintenance Worker	7	8
Electrician	5	5
Electronic Support Worker	1	1
Facilities Maintenance Trainer	1	1
Facilities Systems Technician	2	2
Frame/Body Mechanic	1	1
HVAC Technician	2	2
Janitor	20	20
Journey Facil Mtce Mechanic	11	11
Journey Level Mechanic	143	143
Lift Mechanic	3	3
Machinist	4	4
Maintenance Trainer	5	5

Department & Position Title	FY18-19 Mid-Year	FY19-20 Recommended
Mechanic A / Unit Room	11	11
Painter A	3	3
Pre-Apprentice Mechanic - OTC	4	4
Senior Body Mechanic	28	28
Senior Electronic Technician	22	22
Service Employee	93	95
Small & Med Duty Veh Mechanic	4	4
Upholsterer A	6	6
Waste Clean Up Worker	1	1
Welder/Sheetmetal Mechanic A	1	1
Welder/Sheetmetal Mechanic AA	1	1
Yard Scrubber Equipt Operator	1	1
Maintenance Total	401	404
Operators		
Bus Operator	1350	1350
Operators Total	1350	1350
Salaried		
Administrative Assistant	1	1
Administrative Coordinator	2	2
Assistant Dir of Maintenance	1	1
Assistant Director of Transp	1	1
Asst Transp Superintendent	10	10
BRT Amabassador/Fare Enforcement		4
Chief Operating Officer	1	1
Director of Maintenance	1	1
Director of Transportation	1	1
Electronic Systems Supervisor	1	1
Executive Administrative Asst.	1	1
Facilities Maintenance Manager	1	1
Facilities Maintenance Suprvsr	4	4
Maintenance Superintendent	5	5

Department & Position Title	FY18-19 Mid-Year	FY19-20 Recommended
Maintenance Supervisor	26	26
Maintenance Technical Supervsr	4	4
Program Administrator	0	0
Protective Services Manager	1	1
Senior Administrative Asst.	2	2
Senior Maintenance Supervisor	4	4
Sr. Transportation Supervisor	4	4
Technical Services Manager	1	1
Training & Education Asst Mgr	2	2
Training And Education Mgr	1	1
Training Instructor	11	13
Transit Office Manager	4	4
Transit Projects Supervisor	1	1
Transportation Superintendent	4	4
Transportation Supervisor	58	58
Transportation Supervisor Asst	8	8
Salaried Total	162	167
Grand Total	1954	1964

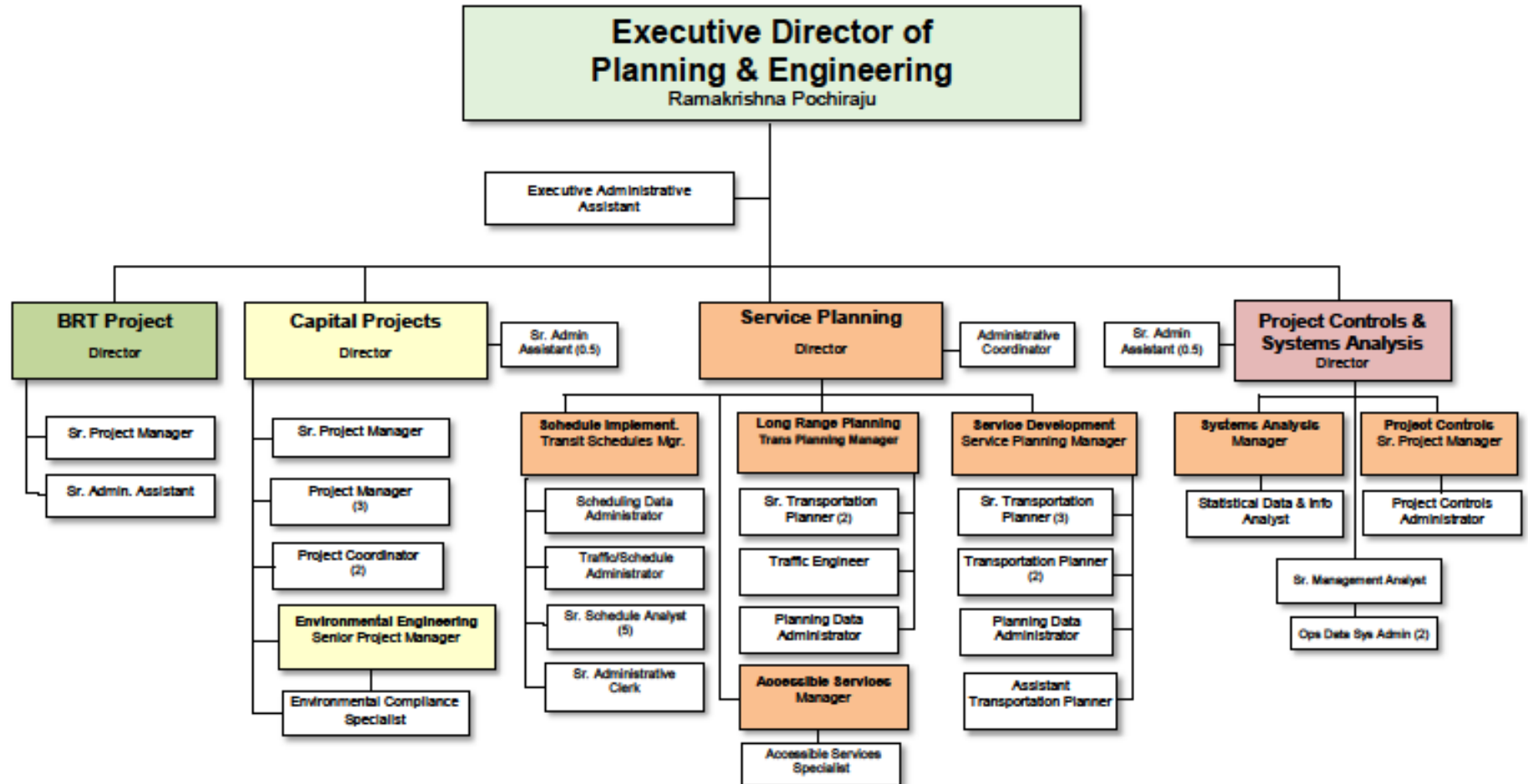


6.PLANNING & ENGINEERING





Planning and Engineering



As of May 24, 2019

Planning & Engineering Department at a Glance

The Planning & Engineering Department is responsible for all activities associated with Service Planning, Schedule Development, Data Analysis of fixed routes and the management of the ADA Paratransit Consortia Program, as well as the management of Long-Range Planning. In addition, the department is responsible for coordination, initiation, management and monitoring of all non-fleet related capital projects (such as the Facility Rehabilitations and BRT Project), providing logistical support, and supervision for each project from the initial planning stage to the satisfactory completion of the project (Project Controls).

Category	FY18-19 Mid-Year Headcount	FY18-19 Mid-Year Budget	FY19-20 Recommended Headcount	FY19-20 Recommended Budget
Labor				
Maintenance		-		
Clerical	6	440,254	6	406,503
Salaried	43	3,830,064	44	4,243,162
Fringe Benefits		4,259,675		4,864,217
Temp Help		42,000		-
Indirect Labor Costs		-		193,486
Labor Total	49	\$ 8,571,993	50	\$ 9,707,369
Non-Labor				
Materials & Supplies		112,069		91,905
Miscellaneous		31,947		36,250
Outside Professional Services		1,912,496		1,943,380
Purchased Transportation		32,790,439		34,845,427
Taxes		110,025		119,600
Non-Labor Total		\$ 34,956,975		\$ 37,036,562
Grand Total	49	\$ 43,528,967	50	\$ 46,743,931

Planning & Engineering Department Budget Worksheet

	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Category			
Labor			
Maintenance			
(50115) Maintenance Overtime	1,386	-	
Maintenance Total	1,386	-	
Clerical			
(50120) Clerical Regular Time	394,799	425,254	374,503
(50125) Clerical Overtime	20,592	15,000	32,000
Clerical Total	415,391	440,254	406,503
Salaried			
(50130) Salaried Regular Time	3,056,862	3,796,369	4,215,162
(50135) Salaried Overtime	22,593	18,000	28,000
(50136) Salaried Holiday Time	(175)	15,695	-
Salaried Total	3,079,280	3,830,064	4,243,162
Fringe Benefits	3,001,821	4,259,675	4,864,217
Temp Help			
(50340) Temporary Help	4,132	42,000	-
Temp Help Total	4,132	42,000	-
Indirect Labor Costs			
(50150) Indirect Labor Costs		-	193,486
Indirect Labor Costs Total		-	193,486
Labor Total	\$ 6,502,009	\$ 8,571,993	\$ 9,707,369

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Non-Labor			
Materials & Supplies			
(50407) Electrical	22	-	
(50424) Body Parts	742	-	
(50443) Hardware	1,701	23,173	-
(50455) Bus Lift Materials	1,188	2,500	2,500
(50460) Stationery Supplies	19,357	\$ 17,978	21,550
(50461) Office Furniture and Equipment <\$5,000	17,413	7,799	23,200
(50462) Postage	1,284	561	655
(50463) Printing Supplies	36	-	
(50468) Timetables	110	1,004	1,500
(50480) Computer Related Equipment		-	7,400
(50495) Miscellaneous Supplies	25,259	59,054	35,100
Materials & Supplies Total	67,110	112,069	91,905
Miscellaneous			
(50901) Dues and Subscriptions	9,741	16,024	15,260
(50905) Travel and Meetings	3,131	12,393	17,540
(50910) BART Tickets	911	630	600
(50960) Advertisement and Promotion Media Fees	2,130	2,900	2,800
(50990) Other Miscellaneous Expenses		-	50
Miscellaneous Total	15,913	31,947	36,250
Outside Professional Services			
(50308) Professional and Technical Services	979,418	1,369,388	1,349,140
(50342) Outside Repair Services	60,814	104,440	90,200
(50345) Contract Maintenance Services	19,322	49,070	40,000
(50357) Outside Training Services	77,939	111,839	129,065
(50360) Printing Services	67,119	87,707	89,700
(50370) Hazardous Waste	170,376	194,274	245,275
(50390) Other Services	375	(4,221)	

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Outside Professional Services Total	1,375,364	1,912,496	1,943,380
Purchased Transportation			
(50802) Purchased Transportation - ADA Consortium	26,697,981	28,802,705	30,965,614
(50803) ADA Consortium - Other	115,161	198,499	115,755
(50804) Paratransit Miscellaneous Expenses	627,648	899,996	900,000
(50806) Dumbarton Purchased Transportation	2,736,700	2,889,238	2,864,058
Purchased Transportation Total	30,177,490	32,790,439	34,845,427
Taxes			
(50720) Hazardous Waste Tax	15,741	16,000	22,000
(50725) Permits	79,361	94,025	97,600
Taxes Total	95,102	110,025	119,600
Non-Labor Total	\$ 31,730,980	\$ 34,956,975	\$ 37,036,562
Grand Total	\$ 38,232,989	\$ 43,528,967	\$ 46,743,931

Planning & Engineering Department Positions

Department & Position Title	FY18-19 Mid-Year	FY19-20 Recommended
Clerical		
Senior Administrative Clerk	1	1
Senior Schedule Analyst	5	5
Clerical Total	6	6
Salaried		
Accessible Services Manager	1	1
Accessible Services Specialist	1	1
Administrative Coordinator	1	1
Asst Transportation Planner	1	1
Dir of Prj Ctrl & Sys Analysis	1	1
Director of Bus Rapid Transit	1	1
Director of Capital Projects	1	1
Director of Srvc Devl&Planning	1	1
Environmental Compliance Spec	1	1
Environmental Compliance Specialist		1
Exec Director of Planning&Engr	1	1
Executive Administrative Asst.	1	1
Manager of Systems Analysis	1	1
Ops Data Syst Administrator	2	2
Planning Data Administrator	2	2
Project Controls Administrator	1	1
Project Coordinator	2	2
Project Manager	2	2
Scheduling Data Administrator	1	1
Senior Administrative Asst.	2	2
Senior Management Analyst	1	1
Senior Project Manager	5	5
Senior Transportation Planner	5	5
Service Planning Manager	1	1

Department & Position Title	FY18-19 Mid-Year	FY19-20 Recommended
Statistical Data& Info Analyst	1	1
Traffic & Schedules Admin.	1	1
Traffic Engineer	1	1
Transit Schedules Manager	1	1
Transportation Planner	2	2
Transportation Planning Mgr	1	1
Salaried Total	43	44
Grand Total	49	50

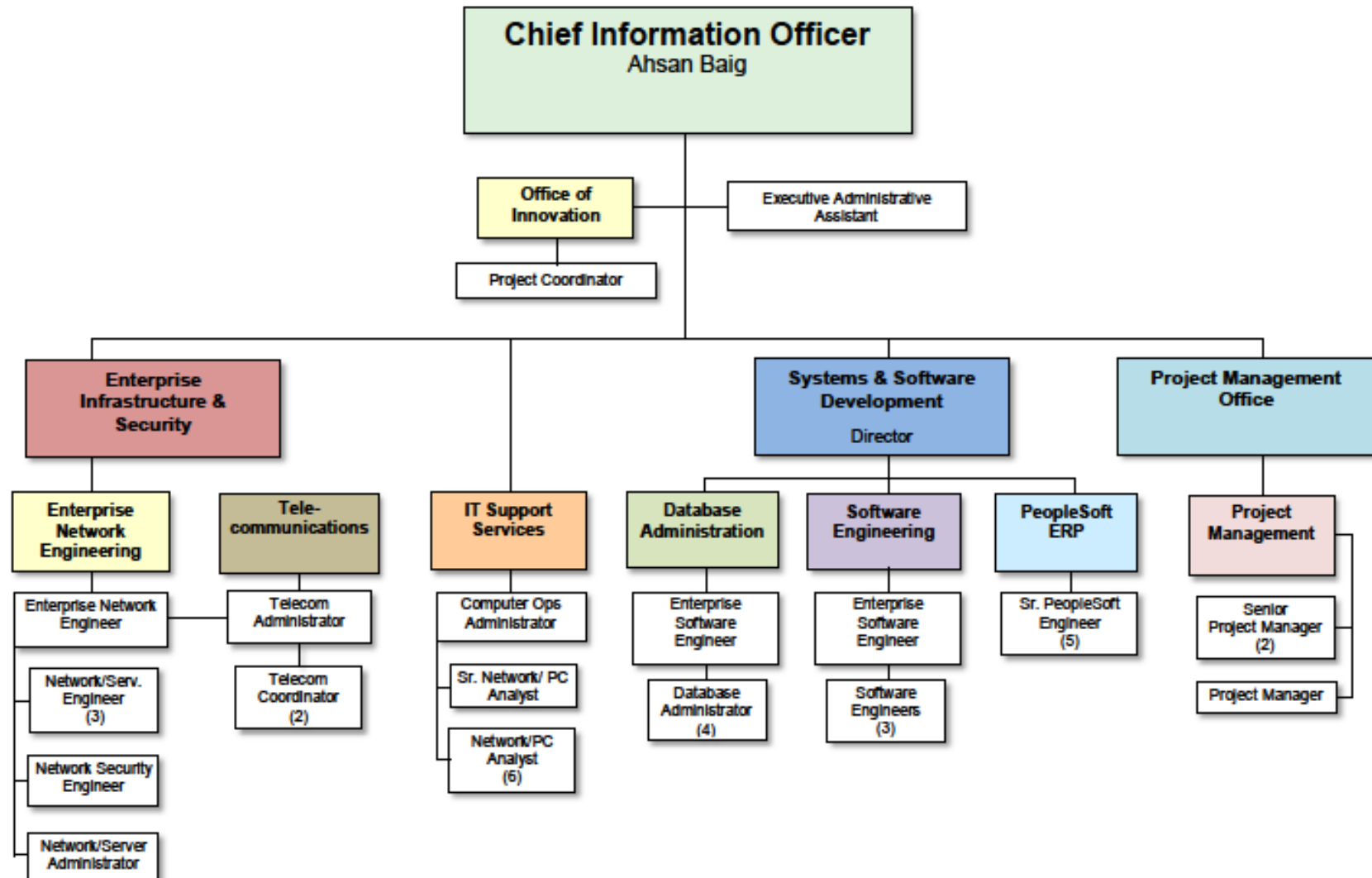


7.INNOVATION & TECHNOLOGY





Innovation & Technology



As of May 24, 2018

Innovation & Technology Department at a Glance

The Innovation and Technology department builds and maintains AC Transit's data centers and voice & data network; manages all wired and wireless telecommunications services; deploys and supports enterprise and desktop computer hardware & software; and develops custom integration and application software. Major teams within the department include Desktop Services, Software Engineering, Network Engineering, Telecommunications, and Project Management.

Category	FY18-19 Mid-Year Headcount	FY18-19 Mid-Year Budget	FY19-20 Recommended Headcount	FY19-20 Recommended Budget
Labor				
Salaried	39	3,359,805	41	3,734,543
Fringe Benefits		3,267,668		3,992,399
Temp Help		367,999		390,000
Indirect Labor Costs		-		265,460
Labor Total	39	\$ 6,995,472	41	\$ 8,382,402
Non-Labor				
Materials & Supplies		369,034		396,450
Miscellaneous		10,254		56,000
Outside Professional Services		4,341,931		3,686,649
Utilities		1,229,674		1,330,695
Non-Labor Total		\$ 5,950,893		\$ 5,469,794
Grand Total	39	\$ 12,946,364	41	\$ 13,852,197

Innovation & Technology Department Budget Worksheet

	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Category			
Labor			
Salaried			
(50130) Salaried Regular Time	3,551,678	3,344,440	3,734,543
(50135) Salaried Overtime	7,794	-	
(50136) Salaried Holiday Time	(666)	15,365	
Salaried Total	3,558,806	3,359,805	3,734,543
Fringe Benefits	3,258,724	3,267,668	3,992,399
Temp Help			
(50340) Temporary Help	313,950	367,999	390,000
Temp Help Total	313,950	367,999	390,000
Indirect Labor Costs			
(50150) Indirect Labor Costs		-	265,460
Indirect Labor Costs Total		-	265,460
Labor Total	\$ 7,131,480	\$ 6,995,472	\$ 8,382,402
Non-Labor			
Materials & Supplies			
(50443) Hardware	167,542	286,528	-
(50451) GFI Genfare Farebox Materials	1,125	-	
(50460) Stationery Supplies	10,421	\$ 4,906	79,000
(50461) Office Furniture and Equipment <\$5,000	113,567	77,500	99,100
(50462) Postage	526	100	350
(50480) Computer Related Equipment		-	218,000
Materials & Supplies Total	293,181	369,034	396,450

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Miscellaneous			
(50901) Dues and Subscriptions		254	44,000
(50905) Travel and Meetings	14,429	10,000	10,500
(50910) BART Tickets	50	-	500
(50930) Employee Incentive	45	-	1,000
Miscellaneous Total	14,524	10,254	56,000
Outside Professional Services			
(50308) Professional and Technical Services	969,792	2,575,769	1,204,073
(50309) Software Licenses		2,862	1,550,017
(50345) Contract Maintenance Services	1,566,971	1,761,171	882,059
(50357) Outside Training Services	18,667	1,750	50,000
(50360) Printing Services	1,022	378	500
Outside Professional Services Total	2,556,452	4,341,931	3,686,649
Utilities			
(50501) Telephone	822,691	1,229,674	1,330,695
Utilities Total	822,691	1,229,674	1,330,695
Non-Labor Total	\$ 3,686,848	\$ 5,950,893	\$ 5,469,794
Grand Total	\$ 10,818,327	\$ 12,946,364	\$ 13,852,197

Innovation & Technology Department Positions

Department & Position Title	FY18-19 Mid-Year	FY19-20 Recommended
Salaried		
Chief Information Officer	1	1
Computer Ops Administrator	1	1
Cyber Security Manager	1	1
Database Administrator	4	4
Dir of Sys and Software Dev	1	1
Enterprise Network Engineer	1	1
Enterprise Software Engineer	2	2
Executive Administrative Asst.	1	1
Help Desk Coordinator	1	1
Limited Term - Database Administrator		1
Network Security Engineer	1	1
Network Server Administrator	1	1
Network/PC Analyst	5	5
Network/Server Engineer	3	3
Project Coordinator	1	1
Project Manager	1	1
Senior Network/PC Analyst		1
Senior PeopleSoft Engineer	5	5
Senior Project Manager	2	2
Software Engineer	3	3
Sr. Network/PC Analyst	1	1
Telecomm Administrator	1	1
Telecommunications Coord.	2	2
Salaried Total	39	41
Grand Total	39	41

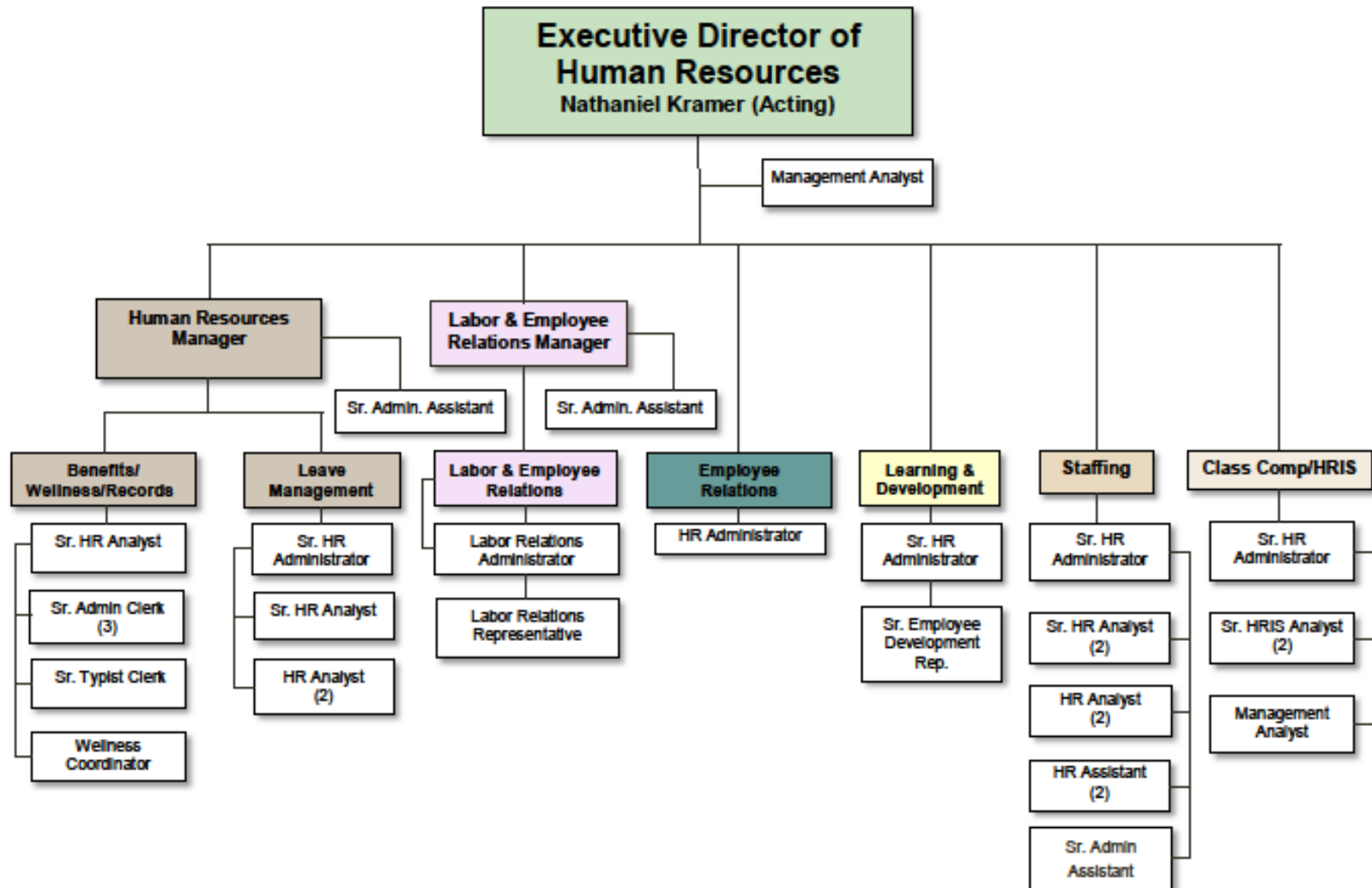


8.HUMAN RESOURCES & EMPLOYEE DEVELOPMENT





Human Resources & Employee Development



As of May 24, 2019

Human Resources & Employee Development Department at a Glance

The Human Resources Department is responsible for developing a high performing and engaged AC Transit workforce to support the District's mission. To achieve this vision, the department attracts and hires highly qualified talent, provides development programs and opportunities to sustain and enhance staff knowledge, skills and abilities, provides effective performance management systems to support successful employee performance outcomes, leverages classification and compensation practices to ensure competitive total compensation, administers the agreements between the District and its represented employee base and manages the grievance process, and provides healthcare benefits, wellness, drug and alcohol, leave and return to work programs to promote health, welfare and safety for all staff. The HR Department is comprised of the following groups: Labor and Employee Relations, Staffing, Classification and Compensation, Learning and Development, Benefits and Wellness, Worker's Compensation, Leave Management, and HR Information Systems.

Category	FY18-19 Mid-Year Headcount	FY18-19 Mid-Year Budget	FY19-20 Recommended Headcount	FY19-20 Recommended Budget
Labor				
Operators		2,322		40,000
Clerical	4	219,676	4	243,947
Salaried	34	2,215,572	35	2,600,229
Fringe Benefits		3,519,711		3,000,523
Temp Help		461,833		200,000
Indirect Labor Costs		-		154,054
Labor Total	38	\$ 6,419,114	39	\$ 6,238,753
Non-Labor				
Fuel & Lubricants		-		5,000
Materials & Supplies		76,638		59,267
Miscellaneous		144,178		149,150
Outside Professional Services		827,423		1,148,287
Taxes		-		
Non-Labor Total		\$ 1,048,240		\$ 1,361,704
Grand Total	38	\$ 7,467,354	39	\$ 7,600,457

Human Resources & Employee Development Department Budget Worksheet

	FY2018 Actuals	FY2019 Mid-Year Budget	FY2020 Recommended Budget
Category			
Labor			
Operators			
(50101) Operators Regular Time	(23)	\$ -	40,000
(50105) Operators Premium Time	1,935	2,322	
(50106) Operators Holiday Time	436	-	
Operators Total	2,348	2,322	40,000
Clerical			
(50120) Clerical Regular Time	171,838	219,676	243,947
Clerical Total	171,838	219,676	243,947
Salaried			
(50130) Salaried Regular Time	2,945,348	2,208,105	2,598,729
(50135) Salaried Overtime	836	(3,905)	1,500
(50136) Salaried Holiday Time		11,372	
Salaried Total	2,946,184	2,215,572	2,600,229
Fringe Benefits	3,595,313	3,519,711	3,000,523
Temp Help			
(50340) Temporary Help	518,904	461,833	200,000
Temp Help Total	518,904	461,833	200,000
Indirect Labor Costs			
(50150) Indirect Labor Costs		-	154,054
Indirect Labor Costs Total		-	154,054
Labor Total	\$ 7,234,587	\$ 6,419,114	\$ 6,238,753

Category	FY2018 Actuals	FY2019 Mid-Year Budget	FY2020 Recommended Budget
Non-Labor			
Fuel & Lubricants			
(50438) Diesel Fuel		-	5,000
Fuel & Lubricants Total		-	5,000
Materials & Supplies			
(50443) Hardware	1,744	-	
(50460) Stationery Supplies	11,989	14,450	13,500
(50461) Office Furniture and Equipment <\$5,000	7,408	15,489	23,750
(50462) Postage	601	599	1,017
(50463) Printing Supplies	2,025	-	4,500
(50495) Miscellaneous Supplies	1,250	46,100	16,500
Materials & Supplies Total	25,016	76,638	59,267
Miscellaneous			
(50901) Dues and Subscriptions	9,474	8,431	17,100
(50905) Travel and Meetings	43,937	52,773	34,150
(50930) Employee Incentive	49,295	82,700	97,400
(50990) Other Miscellaneous Expenses	572	275	500
Miscellaneous Total	103,278	144,178	149,150
Outside Professional Services			
(50301) Management Service Fees		26,000	75,000
(50308) Professional and Technical Services	461,463	565,487	711,338
(50315) Claims Administration	1,494,749	-	
(50320) Physicals	28,092	-	30,000
(50330) Non-Lawyer Legal	41,699	56,500	60,000
(50357) Outside Training Services	74,055	60,899	117,449
(50360) Printing Services	11,659	27,339	64,500
(50365) Help Wanted Advertisement	114,702	91,200	90,000

Category	FY2018 Actuals	FY2019 Mid-Year Budget	FY2020 Recommended Budget
Outside Professional Services Total	2,226,420	827,423	1,148,287
Taxes			
(50702) Workers Compensation Assessment Fee	461,256	-	
Taxes Total	461,256	-	
Non-Labor Total	\$ 2,815,970	\$ 1,048,240	\$ 1,361,704
Grand Total	\$ 10,050,557	\$ 7,467,354	\$ 7,600,457

Human Resources & Employee Development Department Positions

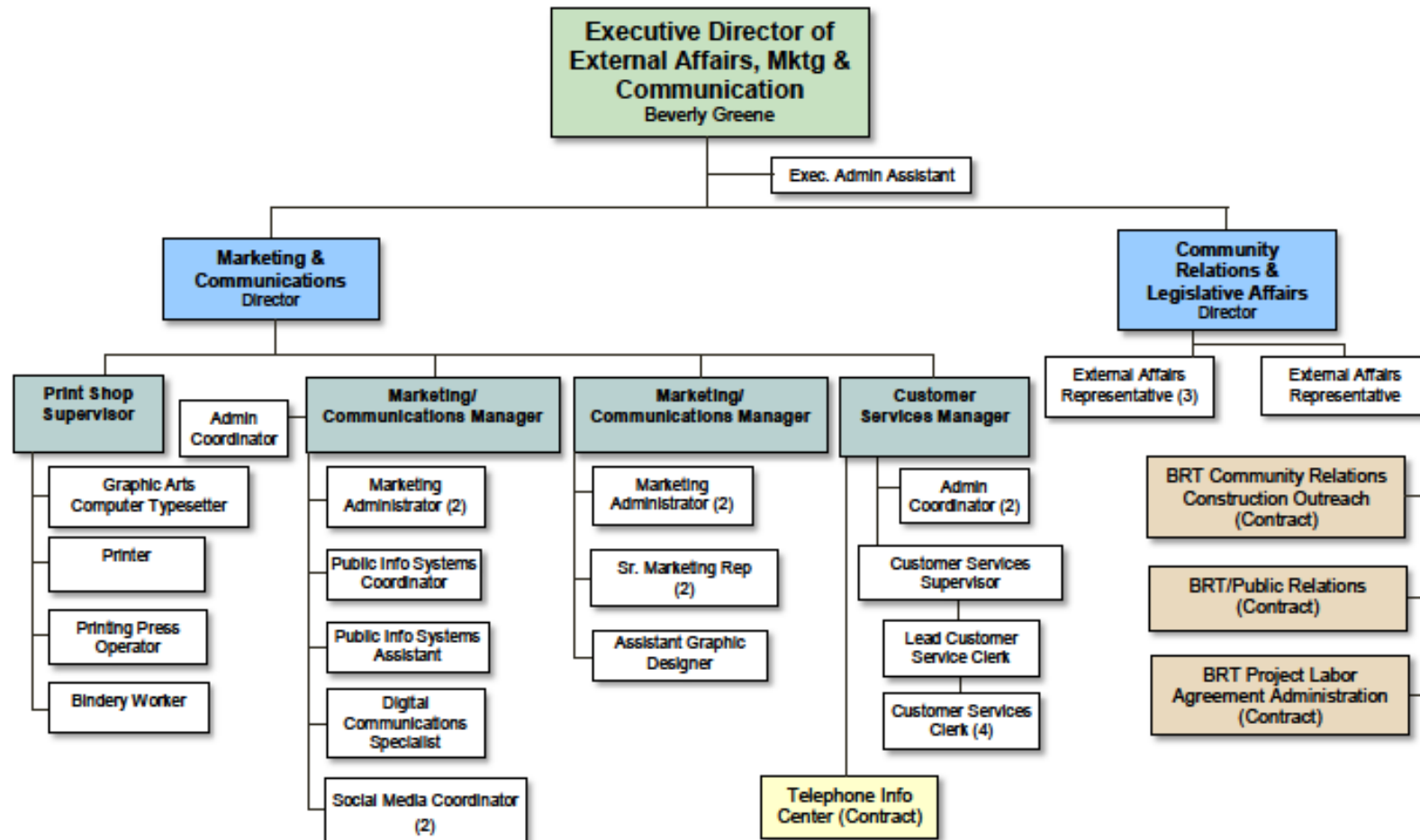
Department & Position Title	FY18-19 Mid-Year	FY19-20 Recommended
Clerical		
Senior Administrative Clerk	3	3
Senior Typist Clerk	1	1
Clerical Total	4	4
Salaried		
Administrative Coordinator	1	1
Exec Dir of Human Resources	1	1
Human Resources Administrator	2	2
Human Resources Analyst	5	5
Human Resources Assistant	2	2
Human Resources Manager	1	1
Labor & Employee Relations Mgr	1	1
Labor Relations Representative	1	1
Labor Relatns Administrator	1	1
Management Analyst	1	1
Senior Administrative Asst.	4	4
Senior Human Resources Analyst	4	4
Sr HR Info Systems Analyst	2	2
Sr Human Resources Admin	4	5
Sr. Employee Development Rep	1	1
Transportation Supervisor	2	2
Wellness Coordinator	1	1
Salaried Total	34	35
Grand Total	38	39

9.EXTERNAL AFFAIRS, MARKETING & COMMUNICATIONS





External Affairs, Marketing & Communications



As of May 24, 2019

External Affairs, Marketing & Communications Department at a Glance

The External Affairs, Marketing & Communications department informs and communicates with key stakeholders. The goals of the department are to: communicate key information to riders and non-riders; promote AC Transit and its services, advocate on behalf of District to federal, state, and local entities; develop and maintain relationships with elected officials, community-based organization, businesses, environmental justice organizations, faith-based organization, educational organizations, and others; provide excellent customer services; and develop and produce materials. The department is responsible for: Legislative Affairs, Community Relations, Government Relations, Marketing, Communications, Customer Service, Print Shop, and Graphic Services.

Category	FY18-19 Mid-Year Headcount	FY18-19 Mid-Year Budget	FY19-20 Recommended Headcount	FY19-20 Recommended Budget
Labor				
Operators		800		1,000
Maintenance	4	222,547	4	230,972
Clerical	5	278,613	5	258,461
Salaried	28	2,057,081	28	2,529,805
Fringe Benefits		2,923,716		3,170,014
Temp Help		452,035		93,709
Indirect Labor Costs		-		53,040
Labor Total	37	\$ 5,934,792	37	\$ 6,337,002
Non-Labor				
Leases & Rentals		136,099		137,569
Materials & Supplies		450,508		494,490
Miscellaneous		351,670		704,741
Outside Professional Services		1,656,513		1,880,903
Expense Reclass		(399,998)		(250,000)
Non-Labor Total		\$ 2,194,791		\$ 2,967,702
Grand Total	37	\$ 8,129,583	37	\$ 9,304,704

External Affairs, Marketing & Communications Department Budget Worksheet

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Labor			
Operators			
(50101) Operators Regular Time	121,995	\$ -	
(50105) Operators Premium Time	859	800	1,000
Operators Total	122,854	800	1,000
Maintenance			
(50110) Maintenance Regular Time	223,305	219,132	226,972
(50115) Maintenance Overtime	191	100	4,000
(50116) Maintenance Holiday Time		3,315	
Maintenance Total	223,495	222,547	230,972
Clerical			
(50120) Clerical Regular Time	214,716	275,683	254,461
(50125) Clerical Overtime	3,699	2,930	4,000
Clerical Total	218,415	278,613	258,461
Salaried			
(50130) Salaried Regular Time	2,192,681	2,048,050	2,514,805
(50135) Salaried Overtime		496	15,000
(50136) Salaried Holiday Time	641	8,535	
Salaried Total	2,193,322	2,057,081	2,529,805
Fringe Benefits	2,489,914	2,923,716	3,170,014
Temp Help			
(50340) Temporary Help	293,624	452,035	93,709
Temp Help Total	293,624	452,035	93,709

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Indirect Labor Costs			
(50150) Indirect Labor Costs	6,619	-	53,040
Indirect Labor Costs Total	6,619	-	53,040
Labor Total	\$ 5,548,244	\$ 5,934,792	\$ 6,337,002
Non-Labor			
Leases & Rentals			
(51201) Leases and Rentals	100,232	136,099	137,569
Leases & Rentals Total	100,232	136,099	137,569
Materials & Supplies			
(50407) Electrical	54	-	
(50443) Hardware	39,397	44,517	115,700
(50444) Shop Materials	335	-	
(50445) Cleaning and Painting Supplies	382	-	
(50450) Building Supplies	3,276	-	1,800
(50460) Stationery Supplies	38,090	36,754	40,500
(50461) Office Furniture and Equipment <\$5,000	12,881	3,917	3,000
(50462) Postage	8,762	17,750	13,500
(50463) Printing Supplies	152,009	158,384	155,400
(50468) Timetables	72,817	78,336	63,200
(50474) Safety and Medical Supplies		-	40
(50475) Coveralls and Coats	1,591	-	750
(50495) Miscellaneous Supplies	148,504	110,850	100,600
Materials & Supplies Total	478,098	450,508	494,490
Miscellaneous			
(50901) Dues and Subscriptions	194,450	195,678	219,320
(50905) Travel and Meetings	11,276	17,675	30,800

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
(50910) BART Tickets	345	1,400	525
(50930) Employee Incentive	6,376	2,814	5,800
(50945) Cash Over and Short		-	1,000
(50960) Advertisement and Promotion Media Fees	143,050	134,102	263,496
(50990) Other Miscellaneous Expenses	45,738	-	
(50991) Miscellaneous Marketing Expenses	239,614	0	183,800
Miscellaneous Total	640,849	351,670	704,741
Outside Professional Services			
(50301) Management Service Fees	185,000	184,999	248,333
(50305) Advertising Production Costs	7,458	23,275	64,000
(50308) Professional and Technical Services	414,026	663,393	642,200
(50309) Software Licenses		13,037	25,990
(50342) Outside Repair Services	5,721	8,000	6,000
(50345) Contract Maintenance Services	12,457	12,758	12,808
(50355) Security Services	2,801	4,000	2,970
(50357) Outside Training Services	27,558	14,234	62,800
(50360) Printing Services	105,857	154,706	143,600
(50390) Other Services	371,777	578,111	672,201
Outside Professional Services Total	1,132,657	1,656,513	1,880,903
Expense Reclass			
(51002) Functional Expense Reclassifications	(211,787)	(399,998)	(250,000)
Expense Reclass Total	(211,787)	(399,998)	(250,000)
Non-Labor Total	\$ 2,140,049	\$ 2,194,791	\$ 2,967,702
Grand Total	\$ 7,688,293	\$ 8,129,583	\$ 9,304,704

External Affairs, Marketing & Communications Overhead Department Positions

Department & Position Title	FY18-19 Mid-Year	FY19-20 Recommended
Clerical		
Customer Service Clerk	4	4
Lead Customer Service Clerk	1	1
Clerical Total	5	5
Maintenance		
Bindery Worker	1	1
Graphic Arts/Comput Typesetter	1	1
Printer	1	1
Printing Press Operator	1	1
Maintenance Total	4	4
Salaried		
Administrative Coordinator	3	3
Assistant Graphic Designer	1	1
Customer Services Manager	1	1
Customer Services Supervisor	1	1
Digital Communications Spec	1	1
Dir of Legis Aff & Comm Rel	1	1
Exec Dir ExtrnAffrs,Mktg,Commn	1	1
Executive Administrative Asst.	1	1
External Affairs Rep	4	4
Marketing Administrator	4	4
Mktg/Communications Manager	2	2
Mrkt'g & Communicatns Director	1	1
Print Shop Supervisor	1	1
Public Info Systems Coord	1	1
Public Information SystemsAsst	1	1
Social Media Coordinator	2	2

Department & Position Title	FY18-19 Mid-Year	FY19-20 Recommended
Sr. Marketing Representative	2	2
Salaried Total	28	28
Grand Total	37	37

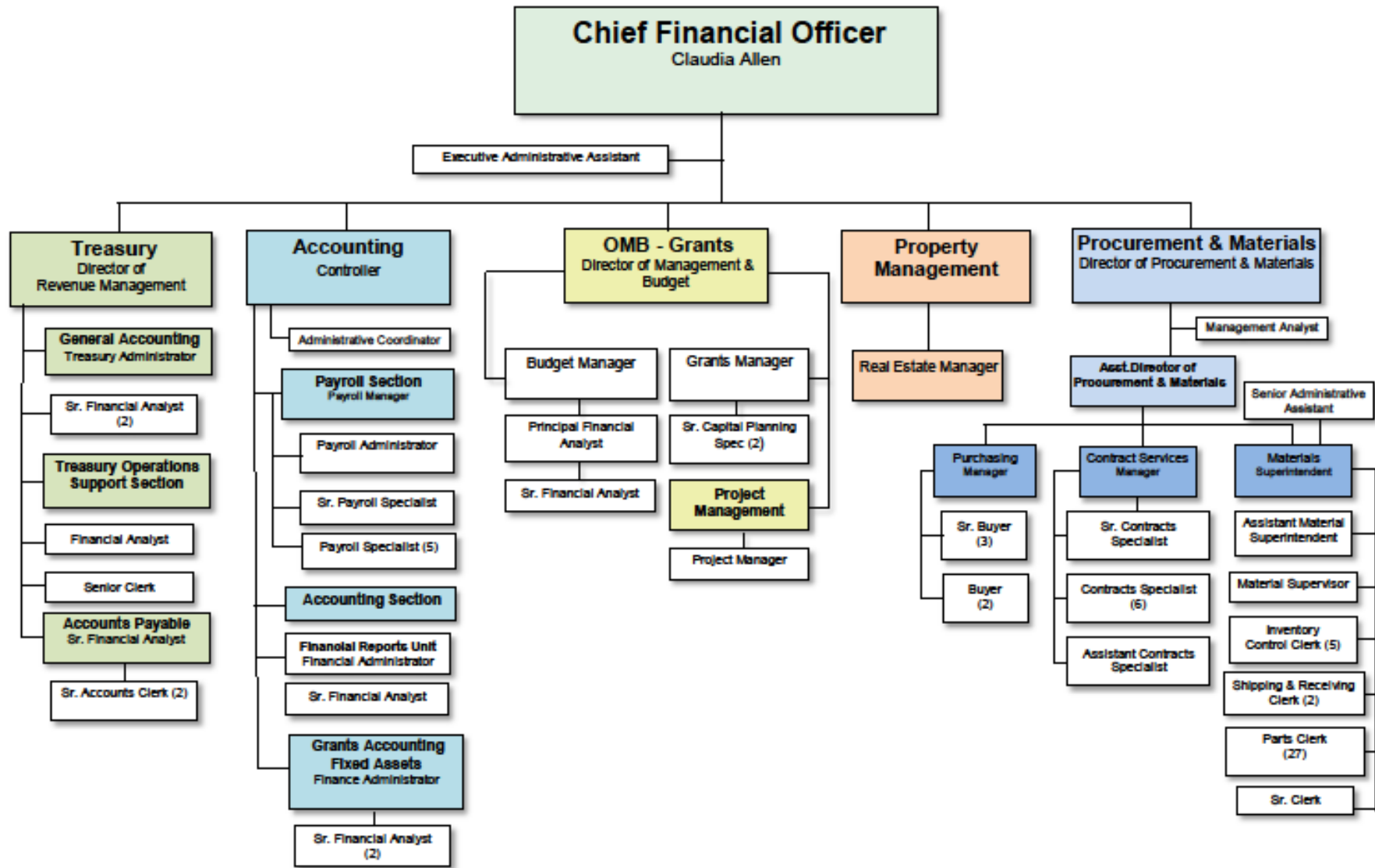


10. FINANCE





Finance



As of May 24, 2018

Finance Department at a Glance

The Finance Department is responsible for oversight of the financial operations of the agency including all aspects of financial accounting and reporting, operating and capital budget development and administration, grant applications and management, preparation of long-term and short-term financial plans, cash management and debt financing structure, financial compliance reporting, payroll administration, and procurement and materials management.

Category	FY18-19 Mid-Year Headcount	FY18-19 Mid-Year Budget	FY19-20 Recommended Headcount	FY19-20 Recommended Budget
Labor				
Maintenance	34	1,888,864	34	1,945,693
Clerical	4	164,174	4	205,095
Salaried	53	4,467,700	55	4,936,382
Fringe Benefits		6,799,474		7,401,664
Temp Help		1,261,697		697,976
Indirect Labor Costs		-		264,613
Labor Total	91	\$ 14,581,909	93	\$ 15,451,422
Non-Labor				
Fuel & Lubricants		\$ -		
Materials & Supplies		548,685		527,906
Miscellaneous		120,599		109,241
Outside Professional Services		3,455,926		3,232,613
Taxes		2,250		2,100
Expense Reclass		-		
Non-Labor Total		\$ 4,127,459		\$ 3,871,860
Grand Total	91	\$ 18,709,368	93	\$ 19,323,282

Finance Department Budget Worksheet

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Labor			
Maintenance			
(50110) Maintenance Regular Time	1,677,423	1,845,293	1,817,143
(50115) Maintenance Overtime	82,231	17,070	120,000
(50116) Maintenance Holiday Time		26,501	8,549
Maintenance Total	1,759,655	1,888,864	1,945,693
Clerical			
(50120) Clerical Regular Time	221,427	164,174	205,095
(50125) Clerical Overtime	99	-	
Clerical Total	221,527	164,174	205,095
Salaried			
(50130) Salaried Regular Time	4,181,993	4,421,655	4,875,016
(50135) Salaried Overtime	25,064	28,278	52,100
(50136) Salaried Holiday Time	2,973	17,767	9,266
Salaried Total	4,210,030	4,467,700	4,936,382
Fringe Benefits	5,964,248	6,799,474	7,401,664
Temp Help			
(50340) Temporary Help	1,121,612	1,261,697	697,976
Temp Help Total	1,121,612	1,261,697	697,976
Indirect Labor Costs			
(50150) Indirect Labor Costs		-	264,613
Indirect Labor Costs Total		-	264,613
Labor Total	\$ 13,277,071	\$ 14,581,909	\$ 15,451,422

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Non-Labor			
Fuel & Lubricants			
(50437) Gasoline	(13)	\$ -	
(50438) Diesel Fuel	2,915	-	
(50439) Motor Oil	(23)	-	
(50447) Lubricants	(1,571)	-	
Fuel & Lubricants Total	1,307	-	
Materials & Supplies			
(50401) Front Axle	(12,431)	-	
(50402) Rear Axle	(4,544)	-	
(50404) Brakes	(9,559)	-	
(50406) Cooling System	(2,788)	-	
(50407) Electrical	15,669	-	
(50408) Engine	12,281	-	
(50412) Fuel System	23,686	-	
(50414) Air Suspension	(15,750)	-	
(50416) Steering	11,060	-	
(50417) Transmission	181,345	-	
(50418) Propeller Shaft	10,940	-	
(50419) Wheel Bearings	(11,451)	-	
(50424) Body Parts	(23,808)	262,189	250,000
(50426) Air Conditioning	1,011	-	
(50430) Air Brake and Door Control	(4,895)	-	
(50432) Other Bearings	689	-	
(50435) Fuel, Oil, Water Elements	(422)	-	
(50436) Flex Lines and Fitting	338	-	
(50440) Miscellaneous Automotive	(16)	-	
(50442) Tires and Tubes - Non-Revenue Vehicles	143	-	
(50443) Hardware	(205)	-	
(50444) Shop Materials	5,997	-	

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
(50445) Cleaning and Painting Supplies	(22)	-	
(50450) Building Supplies	(330)	-	
(50451) GFI Genfare Farebox Materials	(168)	-	
(50453) Electronic Destination Sign Materials	300	-	
(50455) Bus Lift Materials	1,976	-	
(50456) Trans ISS Mach Materials	9,163	-	
(50457) Radio Parts	33	-	
(50460) Stationery Supplies	56,734	45,698	62,425
(50461) Office Furniture and Equipment <\$5,000	26,002	43,700	71,950
(50462) Postage	75,953	73,151	69,698
(50463) Printing Supplies	6,169	60	2,500
(50468) Timetables	(349)	-	
(50470) Price Variance Expense	(23,759)	-	
(50471) Inventory Adjustment	607,191	50,000	
(50473) Obsolete Inventory	1,219,321	-	
(50474) Safety and Medical Supplies	(222)	-	
(50475) Coveralls and Coats	1,262	-	
(50480) Computer Related Equipment		1,712	13,500
(50490) Standard Price Postings	2,376	-	
(50495) Miscellaneous Supplies	25,883	19,530	7,833
(50498) Transfers Tickets	40,301	52,646	50,000
(50499) Warranties	1,031	-	
Materials & Supplies Total	2,226,137	548,685	527,906
Miscellaneous			
(50901) Dues and Subscriptions	8,578	16,198	16,500
(50905) Travel and Meetings	7,711	38,580	48,600
(50945) Cash Over and Short	16	-	25
(50960) Advertisement and Promotion Media Fees	4,848	9,089	5,000
(50970) Bank Charges	26,092	56,732	39,116
(50990) Other Miscellaneous Expenses		-	-
Miscellaneous Total	47,244	120,599	109,241

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Outside Professional Services			
(50308) Professional and Technical Services	457,546	1,050,060	1,224,888
(50335) Audit Fees	370,000	438,683	254,500
(50345) Contract Maintenance Services		1,500	
(50357) Outside Training Services	18,699	75,967	146,600
(50360) Printing Services	1,665	2,602	8,625
(50365) Help Wanted Advertisement		-	1,000
(50390) Other Services	67,381	75,000	102,000
(50307) Clipper Expenses	1,430,167	1,812,115	1,495,000
Outside Professional Services Total	2,345,458	3,455,926	3,232,613
Taxes			
(50705) Vehicle License and Registration	749	2,000	2,000
(50725) Permits	100	250	100
Taxes Total	849	2,250	2,100
Expense Reclass			
(51001) Remanufactured Inventory	2	-	
Expense Reclass Total	2	-	
Non-Labor Total	\$ 4,620,997	\$ 4,127,459	\$ 3,871,860
Grand Total	\$ 17,898,069	\$ 18,709,368	\$ 19,323,282

Finance Positions

Department & Position Title	FY18-19 Mid-Year	FY19-20 Recommended
Clerical		
Senior Account Clerk	2	2
Senior Clerk	2	2
Clerical Total	4	4
Maintenance		
Inventory Control Clerk	5	5
Parts Clerk	27	27
Shipping/Receiving Clerk	2	2
Maintenance Total	34	34
Salaried		
Administrative Coordinator	1	1
Assistant Contracts Specialist		1
Asst Dir of Procurement&Matrls	1	1
Asst Materials Superintendent	1	1
Budget Manager	1	1
Buyer	2	2
Capital Planning & Grants Mgr	1	1
Chief Financial Officer	1	1
Contracts Services Manager	1	1
Contracts Specialist	7	7
Controller	1	1
Director of Mgmt and Budget	1	1
Director of Revenue Management	1	1
Executive Administrative Asst.	1	1
Finance Administrator	2	2
Financial Analyst	1	1
Management Analyst	1	1
Materials Superintendent	1	1

Department & Position Title	FY18-19 Mid-Year	FY19-20 Recommended
Materials Supervisor	1	1
Payroll Administrator	1	1
Payroll Manager	1	1
Payroll Specialist	5	5
Principal Financial Analyst	1	1
Procurement & Matrls Director	1	1
Procurement Systems Coord	0	0
Project Manager	1	1
Purchasing Manager	1	1
Real Estate Manager	1	1
Senior Administrative Asst.	1	1
Senior Capital Planning Spec.	2	2
Senior Financial Analyst	1	1
Senior Payroll Specialist	1	1
Senior Project Manager	0	1
Sr Fin Analyst-Budget	1	1
Sr Fin Analyst-Fin Reporting	4	4
Sr Fin Analyst-FixedAssetGrnts	1	1
Sr. Buyer	3	3
Treasury Administrator	1	1
Salaried Total	53	55
Grand Total	91	93

11. DISTRICT OVERHEAD

District Overhead Department at a Glance

District Overhead is a grouping of administrative expenses not associated with any single program or department and which are incurred in the day-to-day operation of the District, i.e., utilities, taxes, interest, etc.

Category	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Labor		
Operators	604,588	
Maintenance	(455,700)	
New Operator Training	(148,788)	
Fringe Benefits	10,401,576	7,461,425
Temp Help	-	270,000
Labor Total	\$ 10,401,676	\$ 7,731,425
Non-Labor		
Fuel & Lubricants	812,921	
Insurance & Liabilities	(252,431)	(360,768)
Interest Expense	738,293	651,859
Leases & Rentals	-	
Materials & Supplies	147,137	134,040
Miscellaneous	3,789,033	1,213,111
Outside Professional Services	182,999	189,000
Taxes	2,283,132	2,376,880
Utilities	1,826,801	2,120,000
Expense Reclass	(1,699,993)	(1,200,000)
Non-Labor Total	\$ 7,827,892	\$ 5,124,122
Grand Total	\$ 18,229,567	\$ 12,855,547

District Overhead Department Budget Worksheet

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Labor			
Operators			
(50101) Operators Regular Time		(696,240)	
(50105) Operators Premium Time	67	1,300,828	
Operators Total	67	604,588	
Maintenance			
(50110) Maintenance Regular Time		(455,700)	
Maintenance Total		(455,700)	
New Operator Training			
(50140) NBO Training Regular Time		(148,788)	
New Operator Training Total		(148,788)	
Fringe Benefits	10,916,939	10,401,576	7,461,425
Temp Help			
(50340) Temporary Help		-	270,000
Temp Help Total		-	270,000
Indirect Labor Costs			
(50150) Indirect Labor Costs	(523,493)	-	
Indirect Labor Costs Total	(523,493)	-	
Labor Total	\$ 10,393,513	\$ 10,401,676	\$ 7,731,425
Non-Labor			
Fuel & Lubricants			
(50437) Gasoline		16,850	

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
(50438) Diesel Fuel		796,071	
Fuel & Lubricants Total		812,921	
Insurance & Liabilities			
(50605) Loss Recoveries	(436,121)	(252,431)	(360,768)
(50641) Casualty and Liability Costs	(4,678,578)	-	
(50642) Property Damage	(728,784)	-	
Insurance & Liabilities Total	(5,843,482)	(252,431)	(360,768)
Interest Expense			
(51105) Interest Expense	732,993	738,293	651,859
(51115) Discount Amortization	595,643	-	
Interest Expense Total	1,328,636	738,293	651,859
Leases & Rentals			
(51201) Leases and Rentals	0	-	
Leases & Rentals Total	0	-	
Materials & Supplies			
(50460) Stationery Supplies		\$ -	-
(50461) Office Furniture and Equipment <\$5,000		-	-
(50462) Postage	(176)	-	-
(50480) Computer Related Equipment	35,761	-	
(50495) Miscellaneous Supplies	26,188	50,000	50,040
(50497) Freight-In	75,742	97,138	84,000
Materials & Supplies Total	137,515	147,137	134,040
Miscellaneous			
(50901) Dues and Subscriptions	124,787	180,047	153,275
(50905) Travel and Meetings		-	-
(50925) Bad Debt	(79,743)	-	

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
(50930) Employee Incentive		9,000	-
(50940) Election of Directors	(100,000)	3,599,986	1,056,416
(50945) Cash Over and Short	470	-	
(50955) Vendor Discounts	(3,810)	-	3,420
(50970) Bank Charges	(1,500)	-	
(50990) Other Miscellaneous Expenses	833	-	
(50999) Other Miscellaneous Expenses		-	
Miscellaneous Total	(58,963)	3,789,033	1,213,111
Outside Professional Services			
(50301) Management Service Fees	183,333	179,999	185,000
(50308) Professional and Technical Services	4,867	3,000	4,000
(50309) Software Licenses	-	-	
(50345) Contract Maintenance Services		-	-
(50357) Outside Training Services		-	-
(50390) Other Services	(0)	0	
Outside Professional Services Total	188,200	182,999	189,000
Taxes			
(50701) Property Taxes		3,000	
(50710) Fuel and Lubricant Taxes	159,052	179,999	177,600
(50715) Use Tax	2,296,353	2,100,133	2,199,280
Taxes Total	2,455,404	2,283,132	2,376,880
Utilities			
(50505) Electric and Gas	1,510,150	1,561,142	1,800,000
(50510) Water	283,445	265,659	303,000
(50520) Waste Management	(2)	-	17,000
Utilities Total	1,793,593	1,826,801	2,120,000

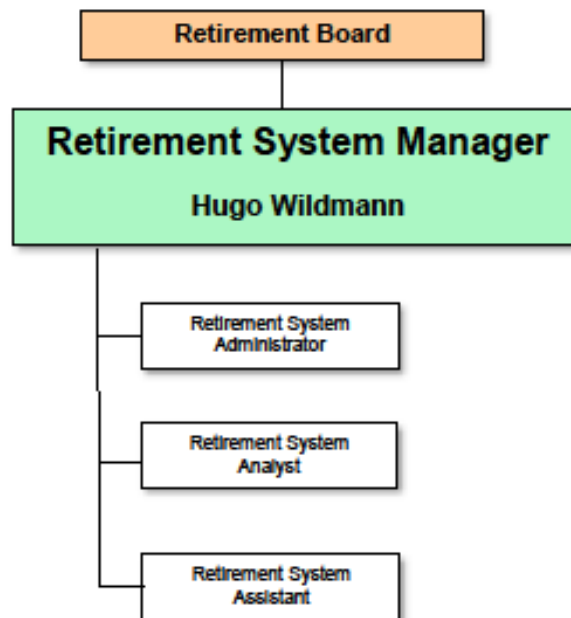
Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Expense Reclass			
(51005) Grant Labor Reclass to Capital	-	(1,699,993)	(1,200,000)
Expense Reclass Total	-	(1,699,993)	(1,200,000)
Non-Labor Total	\$ 904	\$ 7,827,892	\$ 5,124,122
Grand Total	\$ 10,394,417	\$ 18,229,567	\$ 12,855,547

12. RETIREMENT





Retirement



As of May 24, 2019

Retirement Department at a Glance

The AC Transit Employees' Retirement System provides retirement, disability, and death benefits to former employees of AC Transit and their beneficiaries. The Retirement Plan is administered by the Retirement Board, an independent public entity responsible for the general management of the Plan. The daily operations are administered by the Retirement System Manager.

Category	FY18-19 Mid-Year Headcount	FY18-19 Mid-Year Budget	FY19-20 Recommended Headcount	FY19-20 Recommended Budget
Labor				
Salaried	4	192,252	4	350,745
Fringe Benefits		306,676		417,525
Temp Help		198,999		75,000
Labor Total	4	\$ 697,927	4	\$ 843,270
Non-Labor				
Materials & Supplies		815		1,250
Outside Professional Services		1,255		1,300
Expense Reclass		(779,997)		(845,819)
Non-Labor Total		\$ (777,927)		\$ (843,269)
Grand Total	4	\$ (80,000)	4	\$ 1

Retirement Department Budget Worksheet

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Labor			
Salaried			
(50130) Salaried Regular Time	272,944	191,053	350,745
(50136) Salaried Holiday Time		1,199	
Salaried Total	272,944	192,252	350,745
Fringe Benefits	313,594	306,676	417,525
Temp Help			
(50340) Temporary Help	96,921	198,999	75,000
Temp Help Total	96,921	198,999	75,000
Labor Total	\$ 683,459	\$ 697,927	\$ 843,270
Non-Labor			
Materials & Supplies			
(50460) Stationery Supplies		35	300
(50461) Office Furniture and Equipment <\$5,000		630	700
(50462) Postage	161	150	250
Materials & Supplies Total	161	815	1,250
Outside Professional Services			
(50360) Printing Services	1,598	1,255	1,300
Outside Professional Services Total	1,598	1,255	1,300
Expense Reclass			
(51002) Functional Expense Reclassifications	(685,217)	(779,997)	(845,819)
Expense Reclass Total	(685,217)	(779,997)	(845,819)

Category	FY17-18 Actuals	FY18-19 Mid-Year Budget	FY19-20 Recommended Budget
Non-Labor Total	\$ (683,459)	\$ (777,927)	\$ (843,269)
Grand Total	\$ (0)	\$ (80,000)	\$ 1

Retirement Department Positions

Department & Position Title	FY18-19 Mid-Year	FY19-20 Recommended
Salaried		
Retirement Sys Administrator	1	1
Retirement System Analyst	1	1
Retirement System Assistant	1	1
Retirement System Manager	1	1
Salaried Total	4	4
Grand Total	4	4



CAPITAL BUDGET



FY 2019-20 CAPITAL BUDGET

The Recommended FY 2019-20 Capital Budget is composed mainly of existing projects that will continue into next fiscal year. A draft five-year Capital Improvement Program (CIP) is not yet complete. Since the coming fiscal year programming is mostly for ongoing projects, the final CIP will not significantly change the Capital Budget for FY 2019-20.

The proposed Capital Budget includes \$10.7 million in District Capital spending and \$81.0 million in grant-funded spending. The budget also includes \$15.0 million in spending of proceeds of the \$35.0 million three-year line of credit being procured to complete the BRT project. This \$15.0 million is the amount of shortfall in grant funds that the District is estimated to have. The remaining funds in the line of credit will be used as an advance for delayed grant funds due to the BRT project and so are not shown as District Capital spending. The further remaining \$6.9 million is a buffer for unexpected costs.

Recommended FY 2019-20 Capital Budget

Project ID	Project Title	2019 & Prior Actual	Estimated Spending FY 2019-20	Estimated Total Project Spending
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Corridor Projects

BRT	BRT Program	168,513,459	52,000,000	220,513,459
2007	BRT Non-Project Costs	357,660	82,000	439,660
2009	BRT Related Costs	2,431,328	1,711,672	4,143,000
2054	San Leandro BART Terminal	1,849,157	3,789,132	5,638,289
2164	Rapid Corridor Improvements	500,000	6,882,360	11,739,868
2165	Southside Transit Lanes	12,000	326,868	338,868
2179	Dumbarton IDEA	-	486,000	4,200,000
		173,663,604	65,278,032	247,013,144

Environmental Projects

2152	DistWide Storage Tank Assessment	-	200,000	400,000
		-	200,000	400,000

Facilities Projects

1856	SGR/Ellipse	4,370,566	100,000	4,470,566
2023	D6-Reroof Mack Bldg	34,232	2,755,768	2,790,000
2064	Richmond Parkway TC Rehab	649,804	2,236,000	2,885,804
2071	GO-Cust Serv Renovation	264,322	700,000	1,629,322

2082	Contra Costa College TC Rehab	114,769	210,000	324,769
2094	Lift & Hoist Replacement	62,747	687,253	1,500,000
2123	Facilities Assessment	345,540	200,000	545,540
2126	GO-Water Boost Pump Repl	35,000	37,657	72,657
2128	Operator Facility Upgrades	-	57,000	57,000
2130	Point Richmond Restroom	441,747	308,253	750,000
2132	Ardenwood Parking Study/Impl	-	140,000	140,000
2156	D2 Hydrogen facilities upgrade	1,094,725	4,332,011	5,426,736
2157	GO Water Intrusion Repairs	167,239	1,652,761	1,820,000
2158	D2 Paint Booth Rehab	10,933	214,000	224,933
2160	D4-Transp HVAC Repair	-	675,000	675,000
2174	BART Restrooms	200,000	100,000	638,826
2176	Bus Operator Security Monitors	95,000	95,000	190,000
2178	Bus Operator Security Shields	70,000	70,000	140,000
2180	D4 Bus Washer Rehab	-	2,800,000	2,800,000
NEW	Emergency Facility Repair FY20		200,000	200,000
NEW	Facilities Equipment Repl FY20		50,000	50,000
		7,956,623	17,620,704	27,081,152

IT Projects

1861	CAD/AVL Real Time Bus Comm	22,365,474	6,279,286	28,644,760
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2116	IS-Network Core Equip Upgrade	246,595	23,404	269,999
2121	IS-Rebuild ACTransit Website	145,000	100,000	245,000
NEW	IS-Equipment Repl FY20		200,000	200,000
		22,757,069	6,602,690	29,159,759

Other Projects

NEW	Finance Equipment Repl FY20		10,000	10,000
NEW	STC Capital Contribution		1,000,000	8,500,000
			1,010,000	8,510,000

Safety & Security Projects

2148	DistWide Alarm Sys. Modern	52,559	47,441	100,000
		52,559	47,441	100,000

Vehicles Projects

2115	5 x 40' Battery Electric Buses	6,000,000	909,105	6,909,105
2136	10 x 40' FuelCell Hybrid Buses	10,000,000	2,990,392	12,990,392
2166	4 x 40' Urban Hybrid Buses	796,577	2,389,730	3,186,307
2175	45 Zero Emission Buses	400,000	450,000	67,000,000
NEW	Non Revenue Fleet Repl FY20		450,000	450,000
		17,196,577	7,189,227	90,085,804

Continuing Projects

Grant Spending	221,626,432	81,038,094	302,664,525
District Capital Spending		8,856,057	8,856,057
BRT Financing Spending		15,000,000	15,000,000
	221,626,432	104,894,150	326,520,582

New Projects

Grant Spending	-	-	-
District Capital Spending	-	1,910,000	1,910,000
	-	1,910,000	1,910,000

Totals

Grant Spending	221,626,432	81,038,094	302,664,525
District Capital Spending		10,766,057	10,766,057
BRT Financing Spending	-	15,000,000	15,000,000
	221,626,432	106,804,150	328,430,582