



Adopted Budget

Fiscal Year 2020 – 2021





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Alameda-Contra Costa Transit District
California**

For the Fiscal Year Beginning

July 1, 2019

Christopher P. Morill

Executive Director

September 9, 2020

GENERAL MANAGER'S MESSAGE

I am pleased to present the Alameda-Contra Costa Transit District (AC Transit) Fiscal Year 2020-21 Adopted Budget. This Budget was developed to withstand these unprecedented times of health crisis and economic uncertainty brought on by the COVID-19 pandemic. AC Transit has had to simultaneously rise to the challenge of maintaining essential public transportation service with the added health and safety measures necessary to protect employees and riders.

The FY 2020-21 Adopted Operating Budget is comprised of \$466.4 million in revenues and expenses. The Budget further identifies three non-operating items: a District Capital contribution towards the Capital Budget; a planned OPEB contribution; and restricted preventative maintenance funding to pay down the District's line of credit. The budget was developed on the basis of 1.75 million revenue service hours, 18.9 million revenue service miles, and 2,209 full-time employees.



The Board of Directors approved a 3-month delay in the budget timeline and temporary spending authority to start FY 2020-21, an action that has not been taken since the depths of the great recession. This delay was necessary to better assess revenue losses and produce the forecasts needed for the Budget. The Board also adopted a replacement set of Budget goals to guide decisions in this pandemic environment through the fiscal year:

- 1) Safe Working Environment
- 2) Financially Resilient
- 3) Sufficient Operations
- 4) Mobile Workforce
- 5) Strong Stakeholder, Policymaker and Public Communications

The federal Coronavirus Aid, Relief, and Economic Security (CARES) Act is providing crucial funding support for the Operating Budget. AC Transit has been allocated \$114.2 million and began drawing on the funds in June to backfill funding losses in the prior fiscal year. The Adopted Operating Budget has \$84.2 million in CARES Act funds, making up 18.1% of the Budget. It is astonishing to recognize that 18% of AC Transit's regular revenues – mainly sales taxes – have been wiped out due to the pandemic.

AC Transit has had to be nimble in the face of significant changes. Service levels were reduced by over 30% at the end of March as ridership dropped to its lowest point of only 31% of pre-pandemic levels in April. Ridership has since started to recover, and service levels were increased on August 9th, in what we hope is a start on the path to recovery. Fare collection was halted in late March and rear-door boarding was implemented to enhance operator safety. Administrative staff have been working from home since the first shelter-in-place orders were issued in March, and a plan has been developed for the eventual transition back.

One bright spot amidst the news of the pandemic is the opening of Tempo, the East Bay's first full featured Bus Rapid Transit (BRT) system. This long-anticipated enhanced service between downtown Oakland and the San Leandro BART station makes the ride smoother, easier, and better.

The Adopted Capital Budget includes \$81.9 million in spending. More than half the spending is on corridor improvement projects, including the completion of construction and closeout of the Tempo BRT line. The pandemic has also affected the Capital Budget, as several projects planned in the Capital Improvement Program (CIP) were deferred to reduce the amount of District Capital funds needed.

I have been more than impressed with how the District has pulled together to handle this crisis so far, and I am confident in our ability to focus on our strengths and work through the challenging times ahead.

Sincerely,



Michael Hursh,
General Manager

**ALAMEDA-CONTRA COSTA TRANSIT DISTRICT
RESOLUTION NO. 20-044**

**A RESOLUTION ADOPTING THE GENERAL FUND OPERATING AND CAPITAL BUDGETS FOR
FISCAL YEAR 2020-21**

WHEREAS, the Board of Directors reviewed and established the Calendar, delayed adoption of the FY 2020-21 budget, and approved New Budget Goals for the Development of the General Fund Operating and Capital Budgets for FY 2020- 21 during Budget meetings held during November 2019, April 2020, June 2020, July 2020 and August 2020; and

WHEREAS, the General Manager has developed the General Fund Operating and Capital Budgets for FY 2020-21 based on prevailing economic conditions; and

WHEREAS, the Board of Directors has received and reviewed the General Manager's Proposed General Fund Operating and Capital Budgets for FY 2020-21 during the Board meeting held September 9, 2020.

NOW THEREFORE, the Board of Directors of the Alameda-Contra Costa Transit District does resolve as follows:

Section 1. Approves the Recommended General Fund Operating and Capital Budgets for Fiscal Year 2020-21 in the amount of \$466.4 Million with the expenses and transfers identified below and incorporated by reference as Attachments 2, 3, and 4 of the Staff Report 20-062d:

a. Total Operating Revenues:	466.4M
b. Total Operating Expenses:	466.4M
c. Transfer to/(from) Unrestricted Net Assets :	0.0M
e. District Funded Capital:	7.8M
f. Transfer to/(from) General Fund:	(7.8M)
g. Total Capital Program Contribution:	82.0M

Section 2. Approves the 11 new positions as presented in Attachment 3 of Staff Report 20-062d.

Section 3. Recognizes the 3 percent increase to base salary for ATU as of July 1, 2021 and a 4 percent increase to base salary for IBEW employee members as of January 1, 2021, as per their collective bargaining agreements.

Section 4. Directs the General Manager to return to the Board at a later date to obtain approval to implement any changes to district employees' wages and benefits not already negotiated or approved.

Section 5. This resolution shall become effective immediately upon its passage by four affirmative votes of the Board of Directors.

PASSED AND ADOPTED this 9th day of September 2020.


Joe Wallace, President

Attest:


Linda A. Nemeroff, District Secretary

I, Linda A. Nemeroff, District Secretary for the Alameda-Contra Costa Transit District, do hereby certify that the foregoing Resolution was passed and adopted at a regular meeting of the Board of Directors held on the 9th day of September 2020, by the following roll call vote:

AYES: VICE PRESIDENT ORTIZ, PRESIDENT WALLACE, DIRECTORS WILLIAMS, SHAW, YOUNG AND PEEPLES

NOES: DIRECTOR HARPER

ABSENT: NONE

ABSTAIN: NONE


Linda A. Nemeroff, District Secretary

Approved as to Form and Content:


Jill A. Sprague, General Counsel

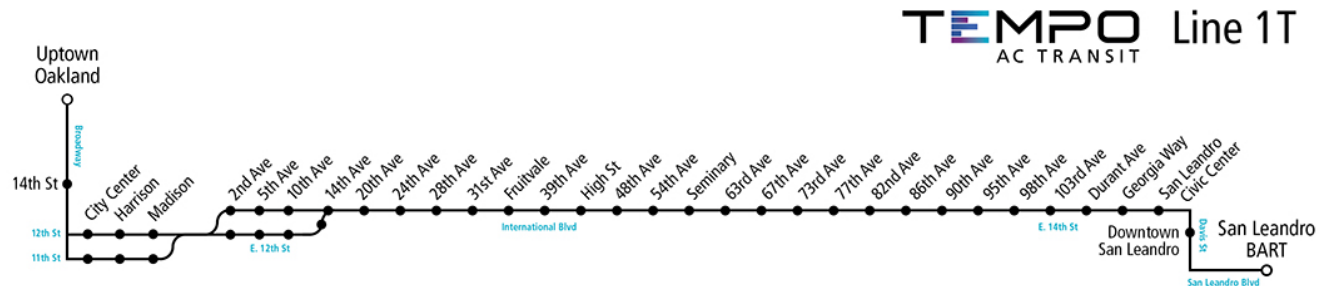


August 9, 2020 marked the long-awaited start date for Tempo, the District’s brand name for a distinctive new mode of service: Bus Rapid Transit (BRT). Tempo (also known as Line 1T) is the East Bay’s first fully featured gold-standard BRT system; it has the frequency and operational efficiency qualities of light-rail service without the high infrastructure costs of rail. The project required close coordination both internally and with multiple agency partners: Federal Transit Administration (FTA); City of Oakland; City of San Leandro; Caltrans, and BART.

Features of the \$232 million capital investment include:

- Exclusive, bus-only lanes for 80% of the 9.5-mile corridor (connecting Uptown Oakland to San Leandro BART Station along International Boulevard and East 14th Street)
- Frequent 10-minute interval service from 6AM to 7PM every day, 15-minute interval from 7PM to midnight, and 30-60 minute interval overnight service
- 27 low-floor, 60-foot, five-door, hybrid electric, low-emission buses with interior bike racks
- Transit signal priority (TSP) technology and signal timing coordination
- 46 raised platforms (21 median + 12 curbside + 1 southern terminus) spaced approximately 1/3 miles apart, with ticket-vending machines and Clipper-card readers to facilitate quicker boarding, and
- Station amenities such as canopies, seating, variable message signs with audio pushbutton information for the visually impaired, LED lighting, PA speaker systems, camera security systems, full ADA accessibility, and high-visibility crosswalks with push-to-walk signal controls.

Tempo replaces former Line 1, which had the highest ridership in the system, but heavy traffic undermined its performance for its riders. The bus-only lanes and other BRT features are the means to address the performance issues caused by traffic along this corridor. By attracting more riders who would otherwise drive, Tempo service is expected to reduce carbon emissions and traffic congestion. The initial 90 days of service are fare-free, and following that the system will be proof of payment with roaming fare inspectors.



**Bay Area transit's financial
future hinges on \$780 million
emergency aid vote**

**AC Transit could cut 30% of bus service in
East Bay as revenue sinks**

**Mass Transit, and Cities,
Could Grind to a Halt
Without Federal Aid**

It's back: Bay Area traffic rebounding as coronavirus lockdown eases

**There Is Little Evidence That
Mass Transit Poses a Risk of
Coronavirus Outbreaks**

S.F. sees 'unprecedented' drop in rent prices

***'We're Desperate': Transit Cuts Felt
Deepest in Low-Income Areas***

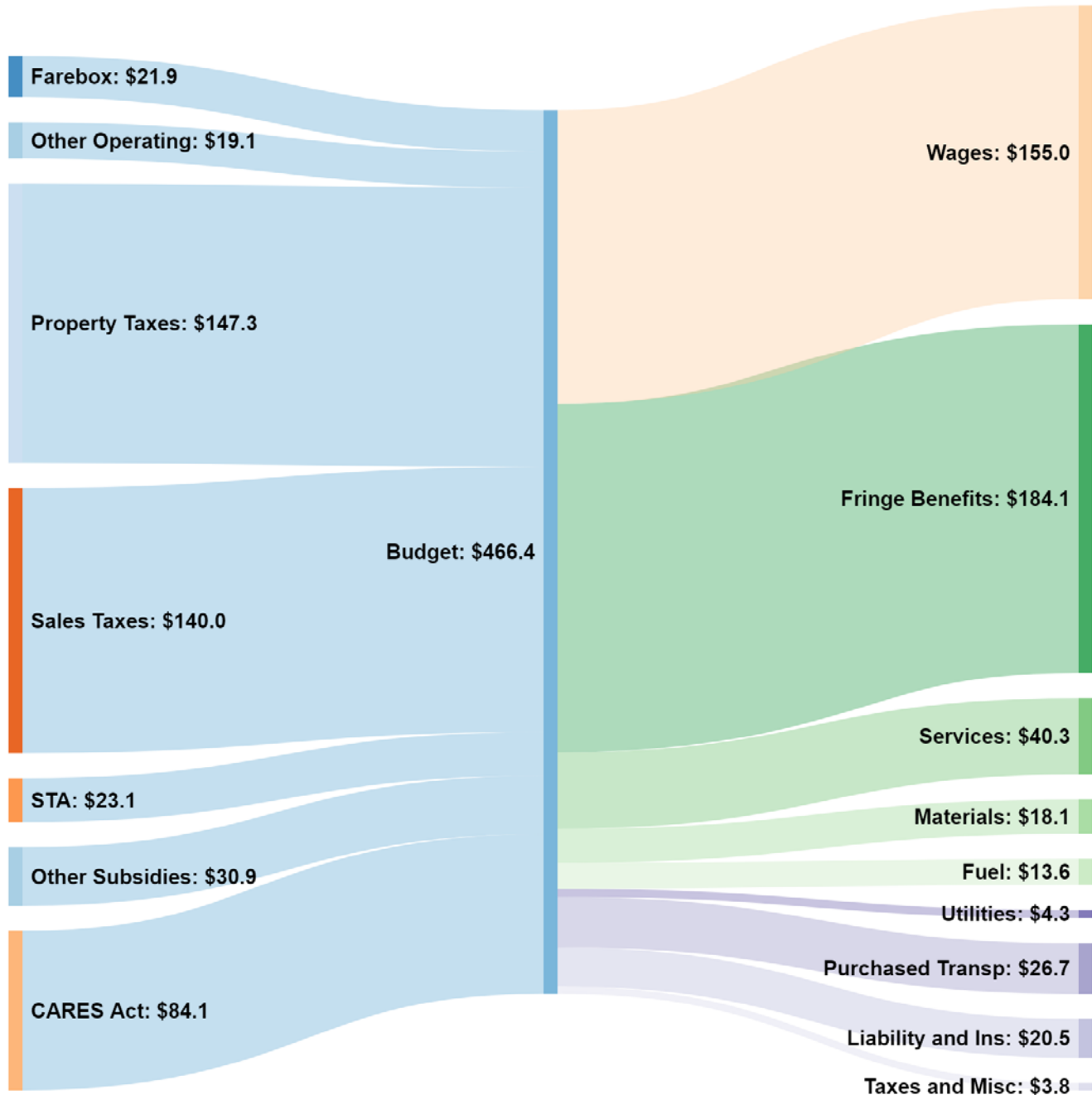
**Public Transit Officials Fear Virus Could Send
Systems Into 'Death Spiral'** July 19, 2020

BUDGET OVERVIEW

BUDGET SUMMARY

The Adopted Operating Budget is balanced at \$466.4 million in operating revenues/subsidies and expenses, a one percent reduction from the prior year. The District has not adopted a budget less than the prior year since FY 2009-10.

The Budget identifies three non-operating items: Other Post-Employment Benefit (OPEB) trust contribution; preventative maintenance revenue for repayment on BRT line of credit; and the District Capital contribution.



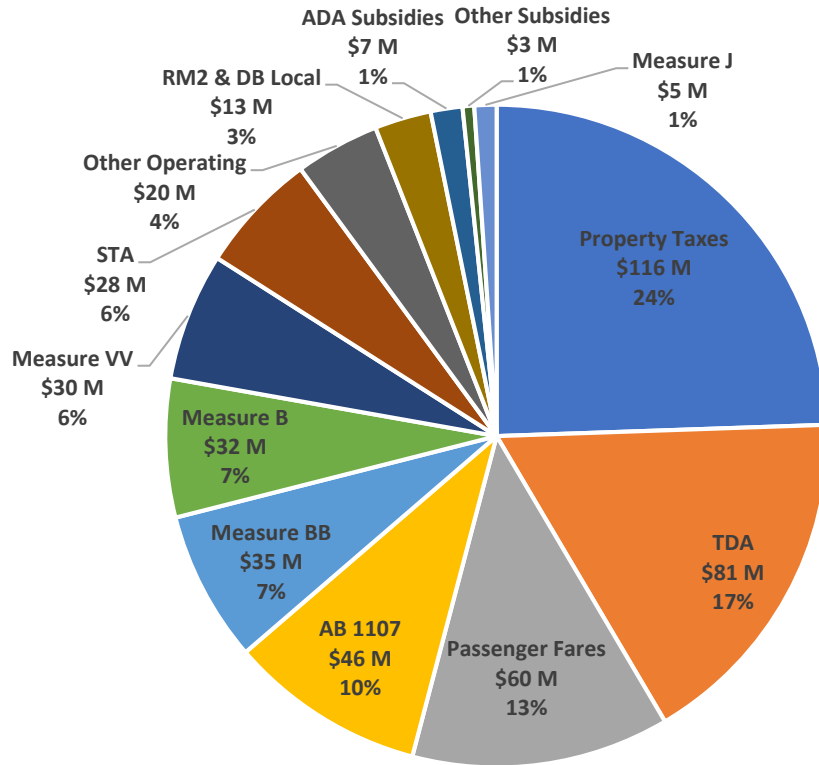
AC TRANSIT

FY 2020-21 ADOPTED OPERATING REVENUE AND SUBSIDIES BUDGET

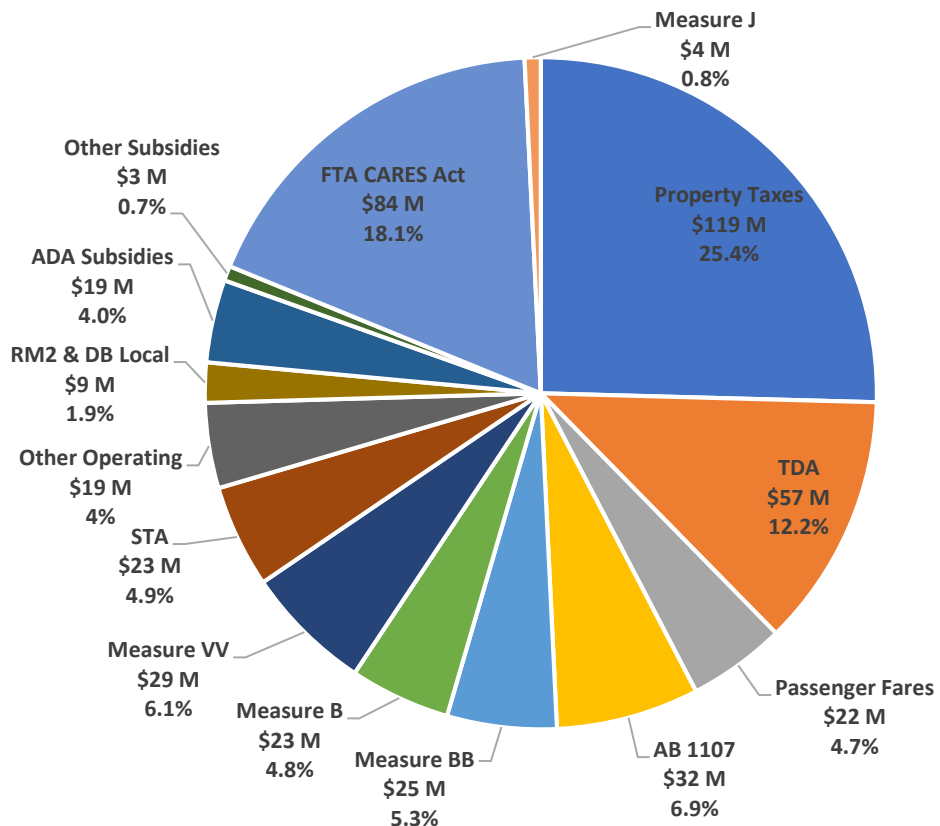
(\$ IN THOUSANDS)

		FY 2018-19 ACTUALS	FY 2019-20 ADOPTED BUDGET	FY 2020-21 ADOPTED BUDGET
	REVENUE & SUBSIDIES			
Line	<u>Operating</u>			
1	Passenger Fares	57,346	59,701	21,918
2	Contract Services	8,642	10,258	9,786
3	BART Transfers	6,185	4,595	4,824
4	Advertising	1,717	1,147	1,147
5	Other Revenue	1,327	1,353	1,364
6	Real Estate	1,250	1,572	1,385
7	Interest Income	1,292	630	630
8	Total Operating Revenues	77,759	79,256	41,053
	<u>Unrestricted Subsidies</u>			
9	State - TDA	76,795	80,958	57,056
10	State - AB1107, Sales Tax	46,776	45,501	32,057
11	Local Sales Taxes - Measure B	33,367	32,039	22,573
12	Local Sales Taxes - Measure BB	36,935	34,903	24,590
13	Local Sales Taxes - Measure J	5,064	5,125	3,611
14	Property Taxes	110,467	116,035	118,568
15	Parcel Taxes - Measure VV	29,727	29,574	28,678
16	State - STA	27,132	27,966	23,080
17	State - AB2972, OUSD	500	500	1,000
18	RM2 and DB Service	12,906	13,078	9,001
19	ADA Federal	-	5,597	13,462
20	ADA State and Local	-	1,776	5,121
21	Other Federal	5,690	500	85,184
22	Other Local	1,491	1,685	1,328
23	Total Unrestricted Subsidies	386,851	395,237	425,311
24	TOTAL UNRESTRICTED	464,610	474,493	466,364
25	Restricted Preventative Maintenance	2,742	-	11,451
26	TOTAL ALL REVENUE & SUBSIDIES	467,352	474,493	477,814

FY 2019-20 Revenue Budget



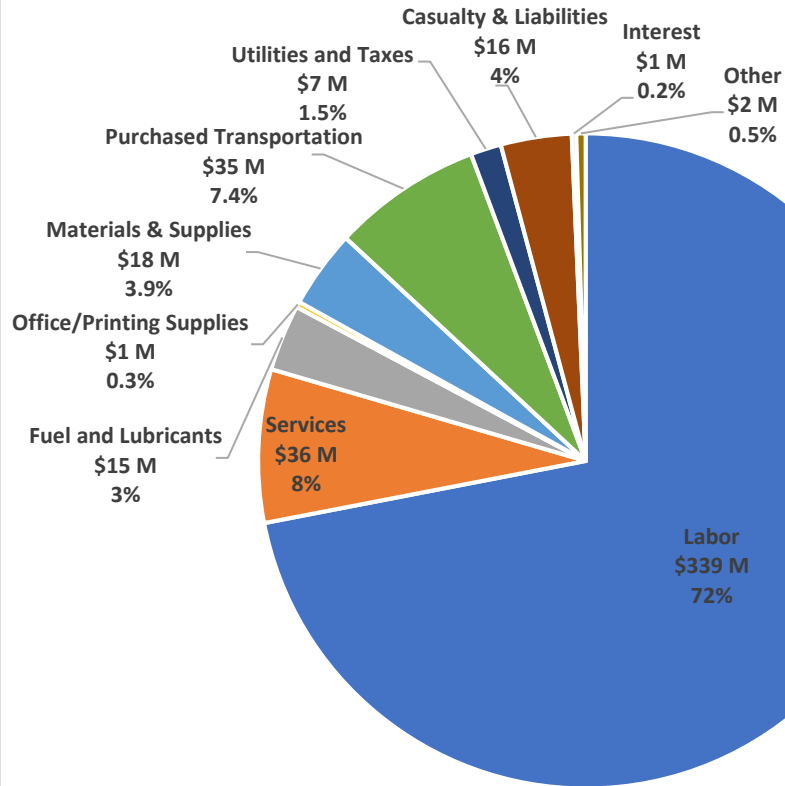
FY 2020-21 Revenue Budget



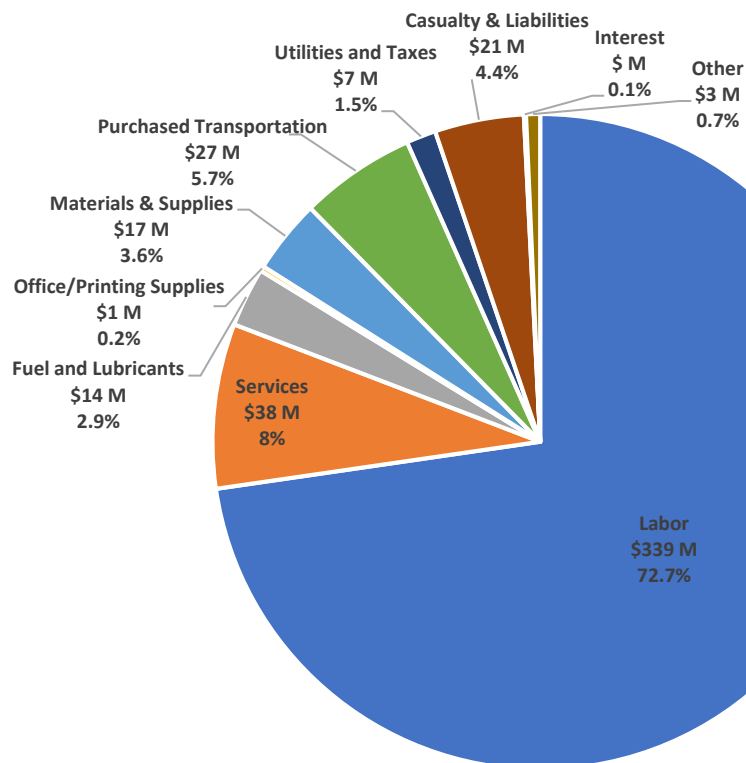
AC TRANSIT
FY 2020-21 ADOPTED OPERATING BUDGET
(\$ IN THOUSANDS)

		FY 2018-19 ACTUALS	FY 2019-20 ADOPTED BUDGET	FY 2020-21 ADOPTED BUDGET
Line	REVENUES & SUBSIDIES			
1	Operating	77,759	79,256	41,053
2	Unrestricted Subsidies	386,851	395,237	425,311
3	TOTAL REVENUES & SUBSIDIES	464,610	474,493	466,364
	OPERATING EXPENSES			
	<u>Labor</u>			
4	Operator Wages	90,068	91,662	80,579
5	Other Wages	69,904	71,110	74,396
6	Fringe Benefits	109,242	117,542	122,139
7	Pension Expense	55,398	58,970	61,950
8	TOTAL LABOR COSTS	324,611	339,284	339,064
	<u>Non-Labor</u>			
9	Services	26,704	35,641	37,885
10	Fuel and Lubricants	14,499	15,418	13,602
11	Office/Printing Supplies	668	1,300	1,140
12	Materials & Supplies	17,152	18,168	16,993
13	Purchased Transportation	32,430	34,845	26,647
14	Utilities and Taxes	6,544	7,140	6,815
15	Casualty and Liabilities	11,064	16,493	20,504
16	Interest Expense	897	1,028	491
17	Other Operating Expenses	(1,659)	2,174	3,223
18	TOTAL NON-LABOR	108,299	132,207	127,299
19	TOTAL OPERATING EXPENSES	432,911	471,490	466,364
20	NET OPERATING SURPLUS/(DEFICIT)	31,699	3,002	(0)
21	RESTRICTED PM	2,742	-	11,451
22	OPEB FUND CONTRIBUTION	1,500	1,000	2,000
23	DISTRICT CAPITAL CONTRIBUTION	11,031	9,766	7,861
24	NET OF NON-OPERATING ITEMS	21,910	(7,764)	1,590

FY 2019-20 Adopted Budget

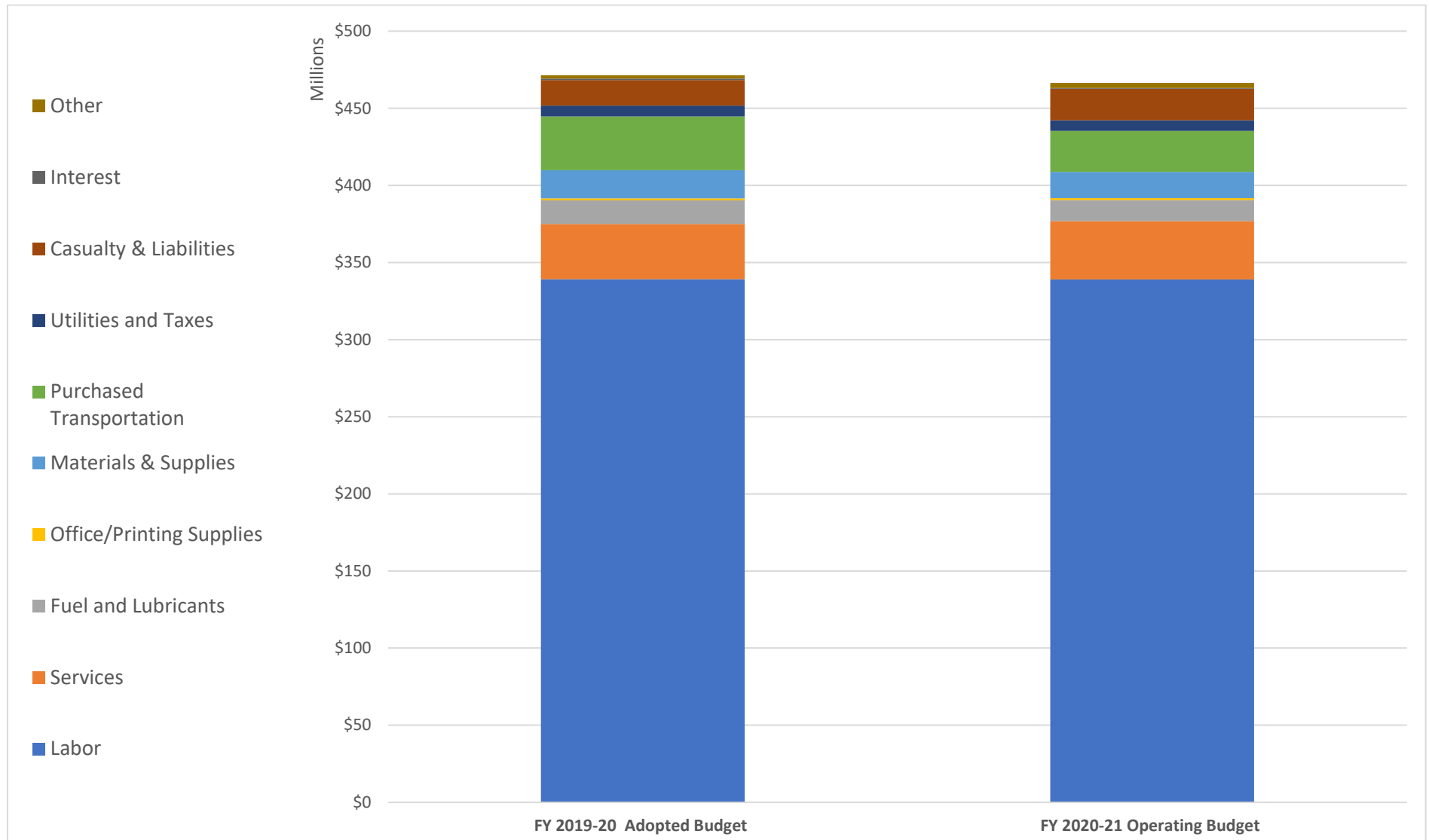


FY 2020-21 Adopted Budget



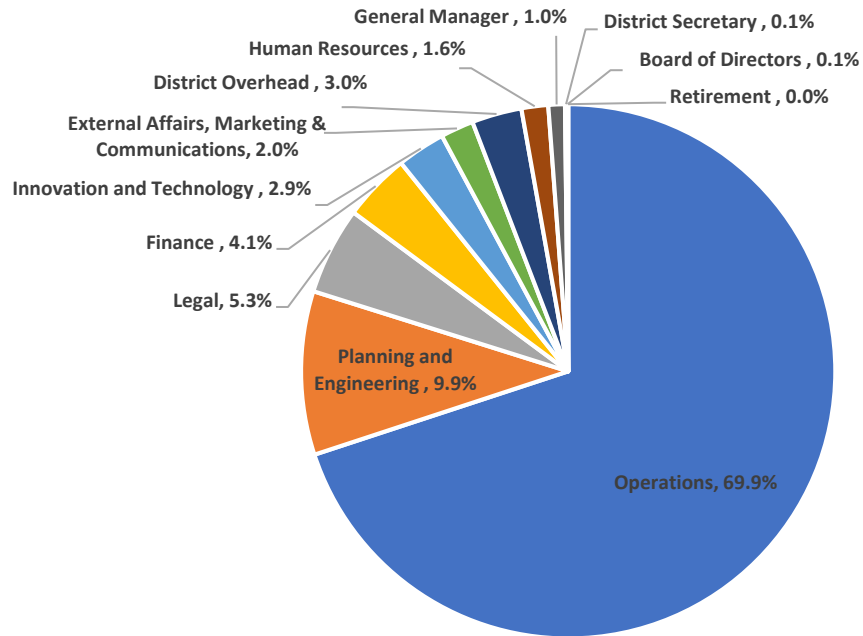
ALAMEDA-CONTRA COSTA TRANSIT

DOLLAR SHARE OF OPERATING EXPENSES BY USE OF FUNDS



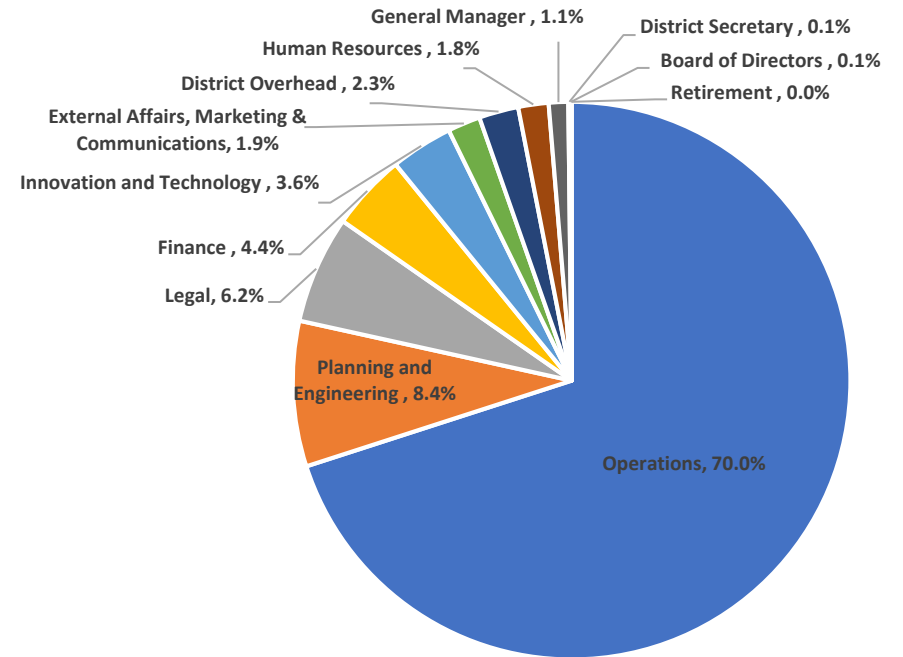
ALAMEDA-CONTRA COSTA TRANSIT OPERATING EXPENSE BUDGET BY DEPARTMENT

FY 19-20 Adopted Budget



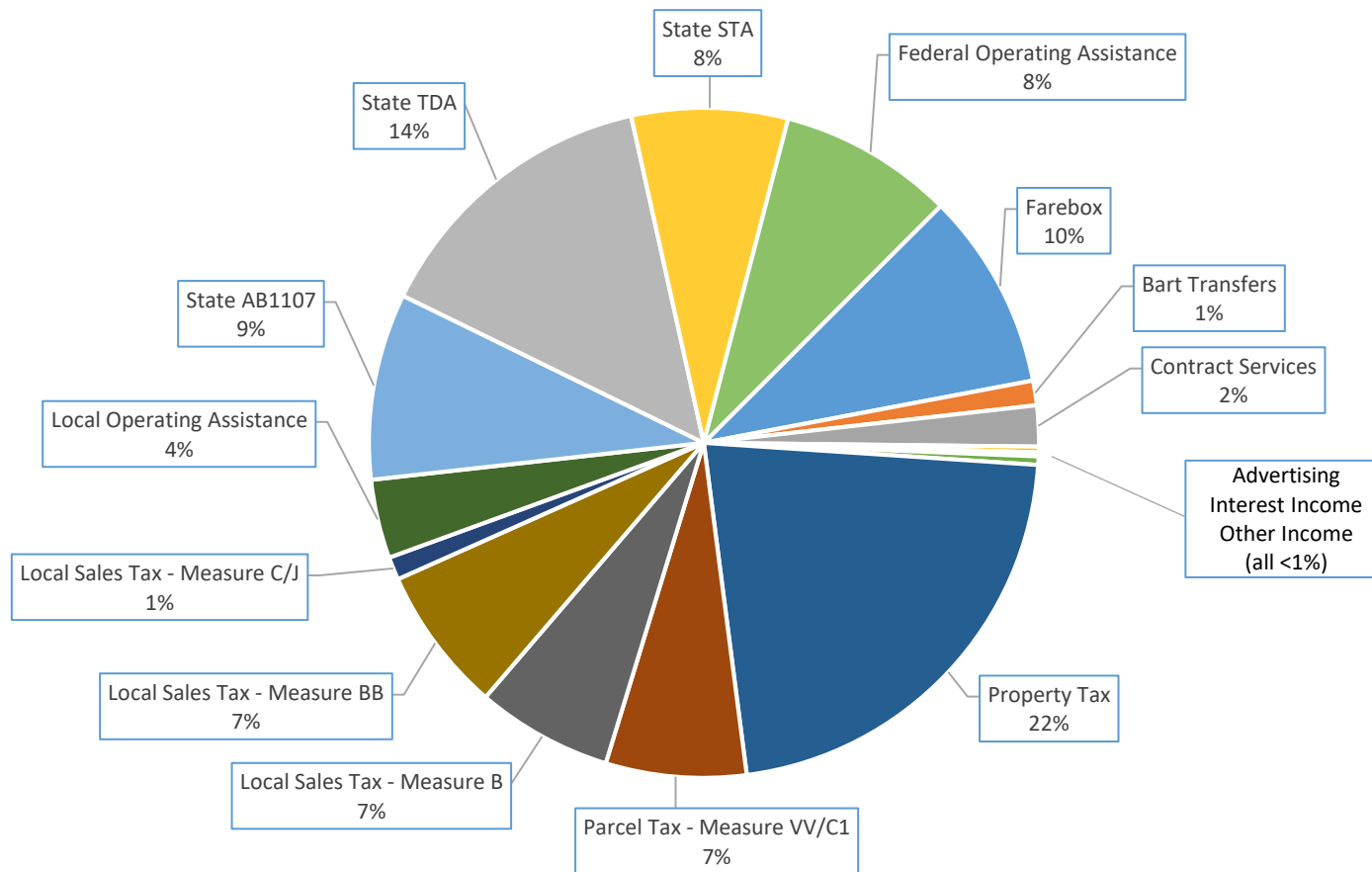
Department	FY 19-20 Adopted Budget	% of Total
Operations	\$ 329,804,622	69.9%
Planning and Engineering	\$ 46,676,338	9.9%
Legal	\$ 24,956,544	5.3%
Finance	\$ 19,319,368	4.1%
Innovation and Technology	\$ 13,796,342	2.9%
External Affairs, Marketing & Communications	\$ 9,435,719	2.0%
District Overhead	\$ 14,256,873	3.0%
Human Resources	\$ 7,625,457	1.6%
General Manager	\$ 4,725,042	1.0%
District Secretary	\$ 587,166	0.1%
Board of Directors	\$ 306,912	0.1%
Retirement	\$ -	0.0%
TOTAL	\$ 471,490,383	100.0%

FY 20-21 Operating Budget

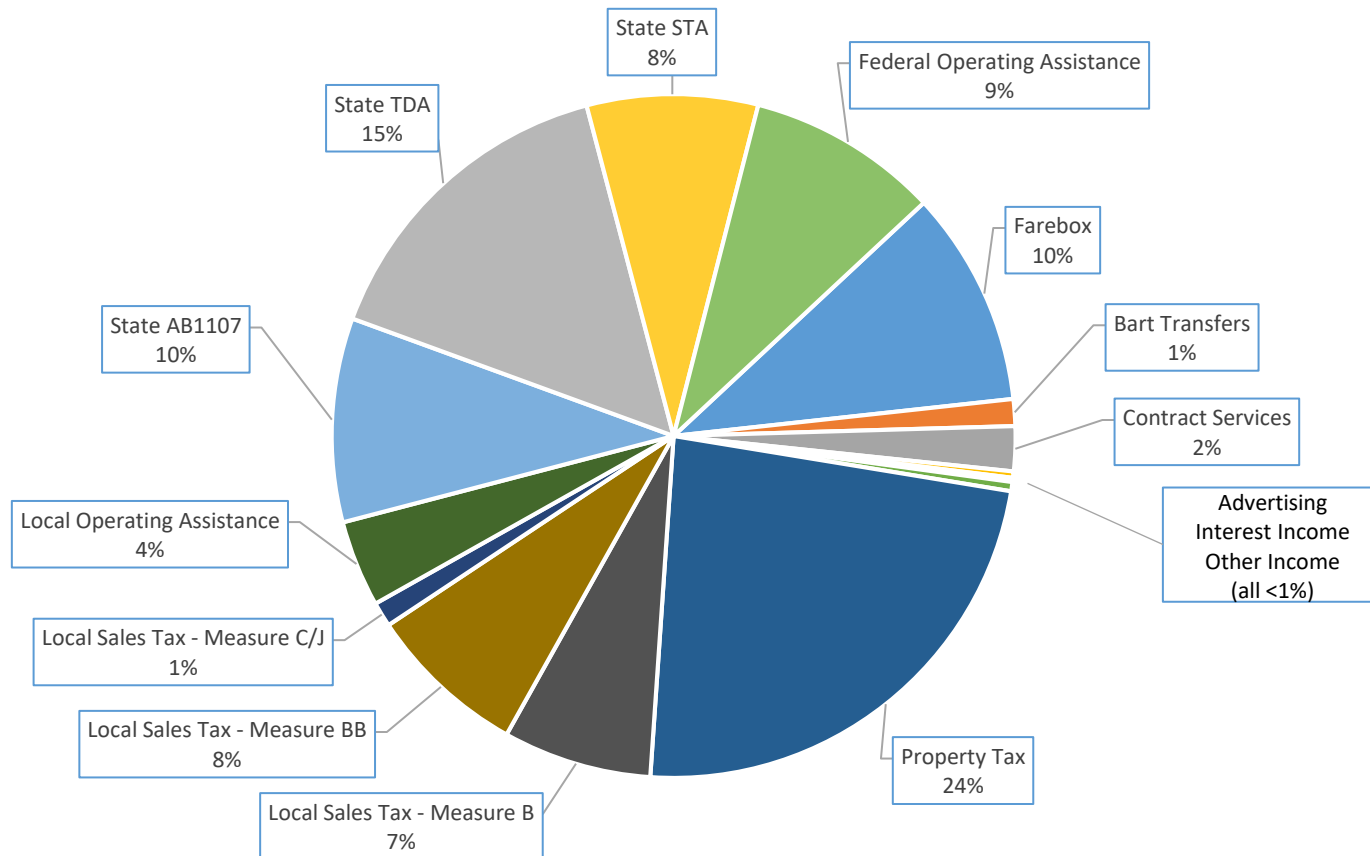


Department	FY 20-21 Adopted Budget	% of Total
Operations	\$ 326,568,525	70.0%
Planning and Engineering	\$ 39,290,701	8.4%
Legal	\$ 29,089,315	6.2%
Finance	\$ 20,693,302	4.4%
Innovation and Technology	\$ 16,841,647	3.6%
External Affairs, Marketing & Communications	\$ 8,838,984	1.9%
District Overhead	\$ 10,681,919	2.3%
Human Resources	\$ 8,195,878	1.8%
General Manager	\$ 5,262,455	1.1%
District Secretary	\$ 591,695	0.1%
Board of Directors	\$ 290,038	0.1%
Retirement	\$ -	0.0%
TOTAL	\$ 466,344,459	100.0%

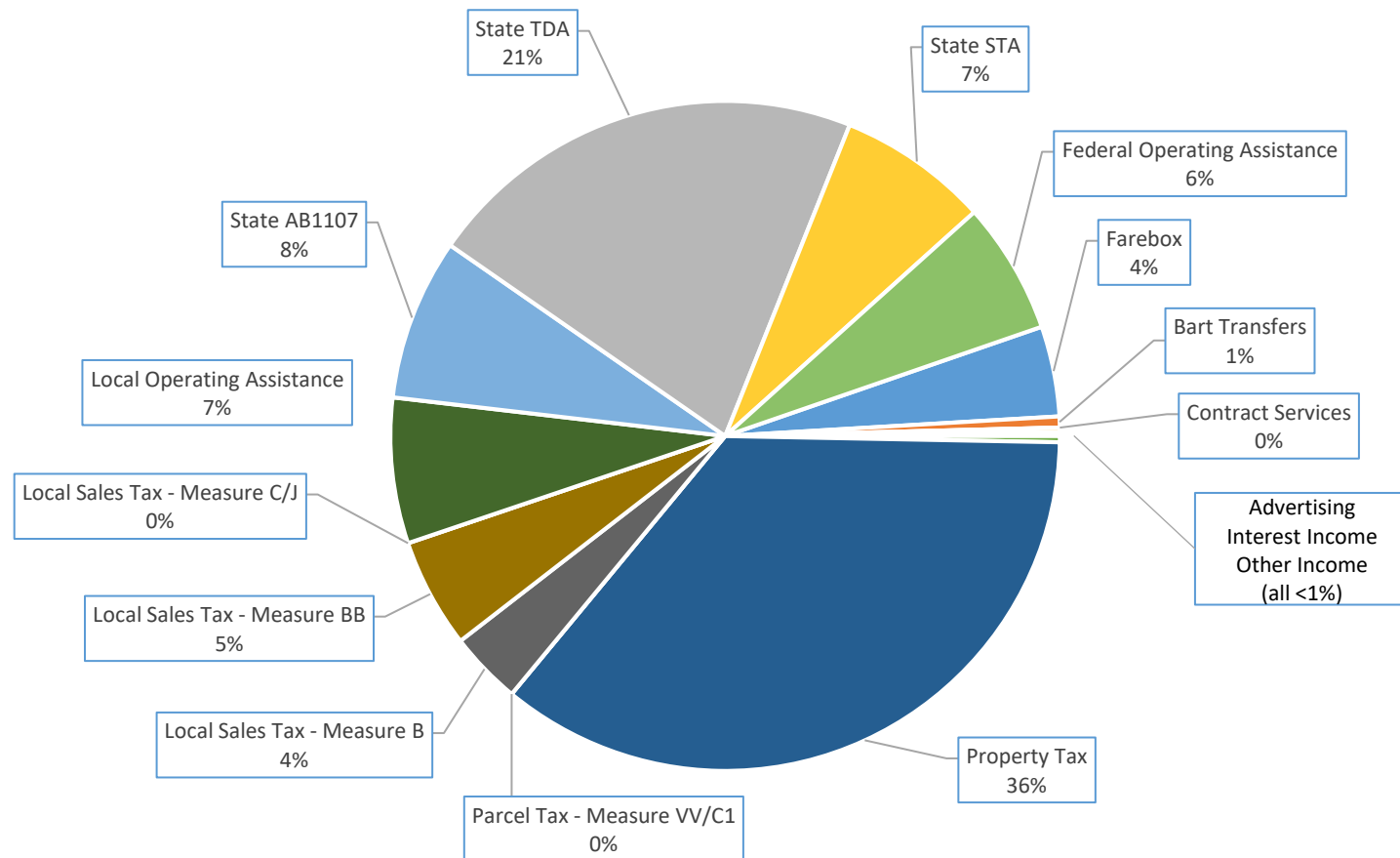
STSD1
Revenues and Subsidies (with Measure VV/C1)
Fiscal Year 2019-20 (Preliminary and unaudited)

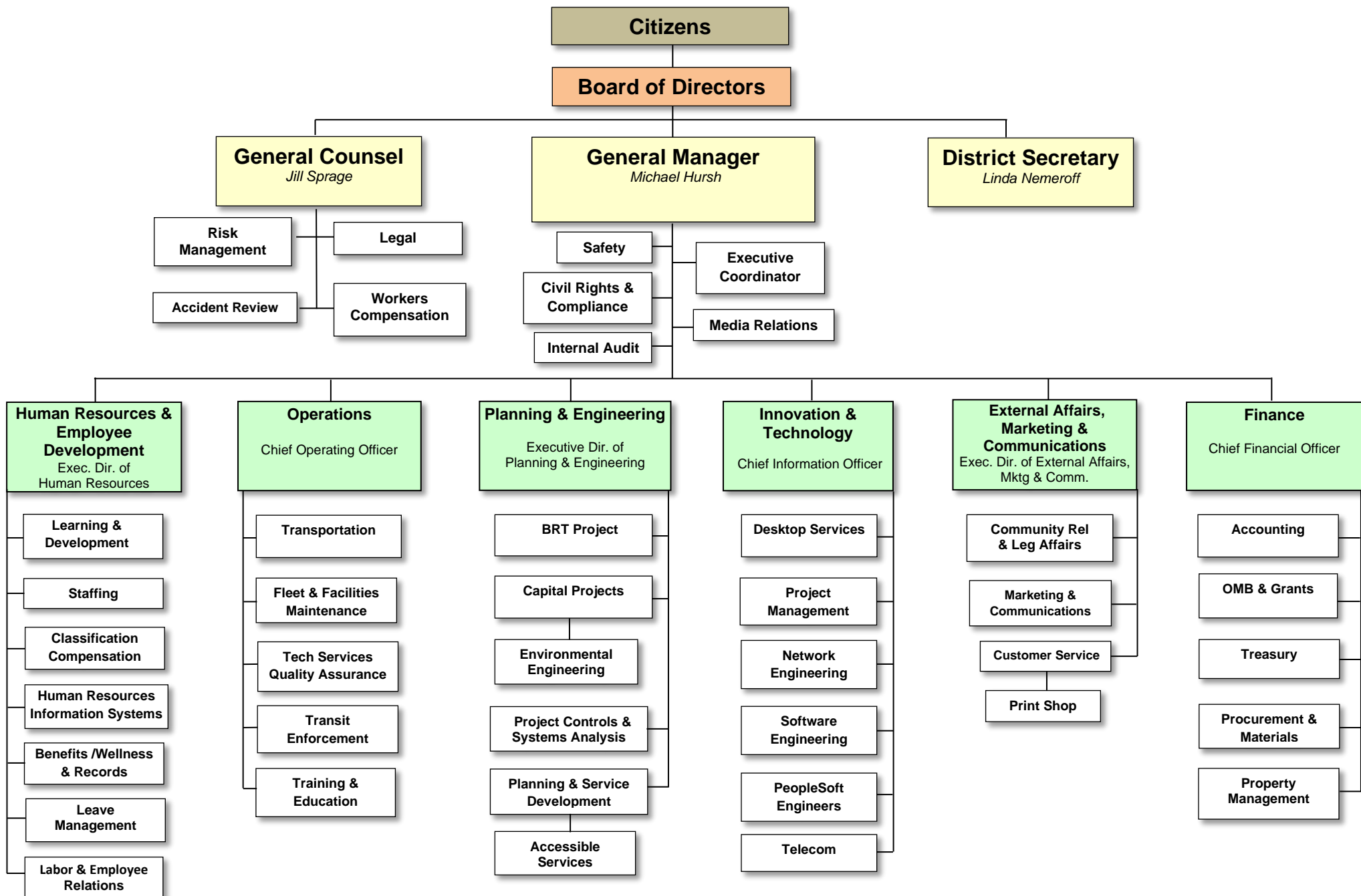


STSD1
Revenues and Subsidies (without Measure VV/C1)
Fiscal Year 2019-20 (Preliminary and unaudited)



STSD2
Revenues and Subsidies
Fiscal Year 2019-20 (Preliminary and unaudited)





POSITION COUNT BY DEPARTMENT

Department & Position Title	FY 18-19 Mid-Year Headcount	FY19-20 Adopted Headcount	FY20-21 Adopted Headcount
District Secretary	3	3	3
External Affairs, Marketing & Communications	37	37	37
Finance	91	93	93
General Manager	20	21	21
Human Resources	32	33	33
Innovation and Technology	39	41	41
Legal	22	23	23
Operations	1,954	1,963	1,903
Planning and Engineering	49	50	51
Retirement	4	4	4
Grand Total	2,251	2,268	2,209

POSITIONS BY CLASSIFICATION GROUP

Department & Position Title	FY 18-19 Mid-Year Headcount	FY 19-20 Adopted Headcount	FY20-21 Adopted Headcount
Clerical	56	61	61
Maintenance	444	447	457
Operators	1,350	1,350	1,280
Salaried	401	410	411
Grand Total	2,251	2,268	2,209

FY 2020-21 NEW POSITIONS

			FY20-21 Adopted Headcount
Department	Position Title	Union Code	
Finance Operations	Payroll Administrator	AFS	1
	Bus Stop Maintenance Worker	ATU	2
	Janitor	ATU	6
	Journey Facil Mtce Mechanic	ATU	1
	Senior Electronic Technician	IBW	1
Grand Total			11

FY 2020-21 ADOPTED OPERATING EXPENSE BUDGET BY DEPARTMENT

Department	FY 18-19 Actuals	FY 19-20 Adopted Budget	FY 20-21 Adopted Budget
Board of Directors	211,049	306,912	290,038
District Secretary	583,734	587,166	591,695
External Affairs, Marketing & Communications	8,012,106	9,435,719	10,681,919
Finance	17,860,291	19,319,368	20,693,302
General Manager	3,737,094	4,725,042	5,262,455
Human Resources	7,502,294	7,625,457	8,195,878
Innovation and Technology	12,358,645	13,796,342	16,841,647
Legal	21,745,040	24,956,544	29,089,315
Operations	311,537,661	329,804,622	326,568,525
Overhead	8,428,994	14,256,873	8,838,984
Planning and Engineering	41,306,492	46,676,338	39,290,701
Retirement	(372,704)	1	19,081
Grand Total	\$432,910,696	\$471,490,384	\$466,363,540

BUDGET GOALS

The following budget goals were developed in response to the COVID-19 pandemic. They are intended to be temporary replacements of the original District goals in order to help drive and guide budget decisions for FY2020-21.

Department heads were asked to associate their budget requests with one of the five budget goals listed below. Results are reflected in the following pie charts (pending).

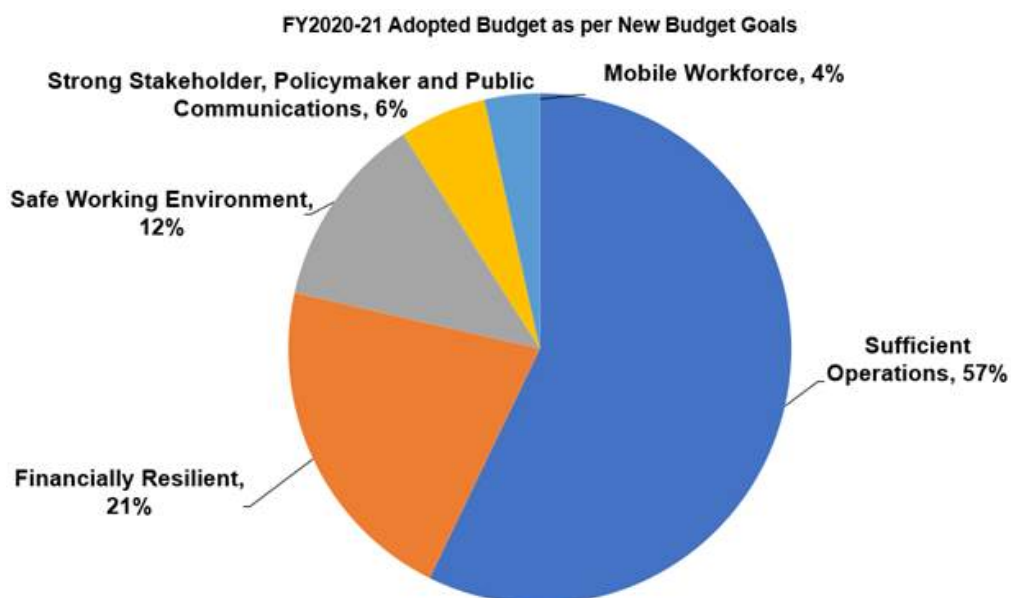
1) Safe Working Environment - Create a safe environment for operators, riding public and all staff. Adhere to safety guidelines and parameters set by the counties, state and Centers for Disease Control (CDC) and work aggressively to ensure safety supplies and equipment are available for staff.

2) Financially Resilient - Achieve a balanced budget that reduces costs and seeks financial assistance at the local, regional, state and federal levels. Provide new and ongoing COVID-19 cost projections. Minimize the need for a reduction in bus service.

3) Sufficient Operations - Operate bus service that meets the needs of the population in our service area, including essential employees, students (once schools open), transit-dependent riders and our most vulnerable populations. Provide commute-based service only as demand requires.

4) Mobile Workforce - Recognize and adapt to changes in workers needs and work environment. Enable Staff with modern, secure, mobile and collaborative technology platforms for consistent connectivity and measured productivity.

5) Strong Stakeholder, Policymaker and Public Communications - Maintain a positive and active position in the community. Be prepared as an essential service and support our most vulnerable riders. Seek out opportunities to aid recovery through public and private partnerships and innovations.



CAPITAL BUDGET

Capital Budget

The FY2020-2021 Capital Budget includes \$7.8 million in District Capital spending and \$54.8 million in grant-funded spending and is composed mainly of existing projects that will continue from the previous fiscal year. The draft also includes selected projects from the second year of the Capital Improvement Plan (CIP) with some projects deferring to future years due to the current cautious economic outlook. As is the norm, the largest projects the District undertakes in the Capital Budget are for bus purchases, with the most significant project being the purchase of 36 over-the-road coaches for \$27 million.



FY 2020-2021 Adopted Capital Budget

			FY 2020-21			Total Project Cost
Project ID	Project Title	FY19-20 & Prior	Total	Grant Funds	District Capital	
Corridor						
BRT	BRT Program	205,301,675	26,966,075	7,632,249	<i>Line of Credit*</i>	232,267,750
2007	BRT Related Costs	357,660	82,000	82,000	-	439,660
2009	BRT Non-Project Costs	4,044,845	616,009	616,009	-	4,660,854
2054	San Leandro BART Terminal	4,920,767	3,879,555	3,879,555	-	8,800,322
2164	Rapid Corridor Improvements	1,864,617	12,364,075	12,364,075	-	12,596,825
2165	Southside Transit Lanes	65,072	273,797	273,797	-	338,869
2179	Dumbarton IDEA	520,564	3,115,764	3,115,764	-	3,636,329
NEW	All-Door Boarding Pilot	-	100,000	-	100,000	100,000
NEW	Line 51 Rapid Corridor Gap Closure	-	500,000	500,000	-	9,900,000
Subtotal			47,897,275	28,463,449	100,000	
Safety and Environmental						
2150	D6 Security Enhancements	521,262	77,288	34,637	42,651	598,550
NEW	D2- Replace Undergnd Storage Tank	-	945,000	945,000	-	945,000
NEW	CMF - Replace 2 single-wall USTs	-	2,000,000	2,000,000	-	2,000,000
Subtotal			3,022,288	2,979,637	42,651	
IT						
10019	Hastus Integrated Operations	3,786,721	222,799	-	222,799	4,009,520
1856	State of Good Repair Asset Mgm	4,192,811	377,764	302,216	75,548	4,570,575
1861	CAD/AVL Real Time Bus Comm	21,214,720	6,523,480	5,580,875	942,605	27,738,200
2106	IT-Upgrade Peoplesoft v9.2	1,402,120	17,880	-	17,880	1,420,000
2116	IT-Network Core Equip Upgrade	246,595	23,405	-	23,405	270,000
2121	IT-Rebuild ACTransit Website	71,500	223,500	-	223,500	295,000
2159	IT-LAN LocalArea Network Equip	540,299	19,701	-	19,701	560,000
YRLY	IT-Equipment Repl FY21	-	130,000	-	130,000	130,000
NEW	Peoplesoft Cloud Migration	-	200,000	-	200,000	200,000
NEW	Cisco Blade Server Replacement	-	400,000	-	400,000	400,000
NEW	GO Emergency Operations Center	-	350,000	280,000	70,000	350,000
Subtotal			8,488,529	6,163,090	2,325,439	
Facilities						
2023	D6-Reroof Mack Bldg	1,866,110	1,032,297	213,358	818,938	2,898,406
2064	Richmond Parkway TC Rehab	250,749	2,769,974	2,769,974	-	3,020,723
2071	GO-Cust Serv Renovation	310,973	1,491,917	1,353,825	138,092	1,802,889
2082	Contra Costa College TC Rehab	221,358	105,187	20,937	84,250	326,545
2094	Lift & Hoist Replacement	62,747	1,737,253	1,737,253	-	1,800,000
2123	Facilities Assessment	323,126	100,000	80,000	20,000	846,330

			FY 2020-21			Total Project Cost
Project ID	Project Title	FY19-20 & Prior	Total	Grant Funds	District Capital	
2130	Point Richmond Restroom	485,910	346,194	-	346,194	832,103
2156	D2 Hydrogen facilities upgrade	4,307,253	726,342	726,342	-	5,033,595
2157	GO Water Intrusion Repairs	197,641	1,156,709	927,909	228,800	1,354,351
2158	D2 Paint Booth Rehab	10,933	75,000	-	75,000	225,000
2160	D4-Transp HVAC Repair	-	675,000	-	675,000	675,000
2169	CMF Boiler Replacement	762,287	591,764	-	591,764	1,354,052
2174	BART Restrooms	186,506	638,826	-	638,826	825,332
2180	D4 Bus Washer Rehab	150,017	2,006,057	2,006,057	-	2,156,075
2182	D2 Re-roofing	-	1,825,111	1,825,111	-	1,825,111
YRLY	BRT Capital Maintenance FY21	-	100,000	-	100,000	100,000
NEW	D2 Charging Infrastructure	-	375,000	375,000	-	3,690,247
NEW	D4 Charging Facility	-	618,265	618,265	-	12,365,395
YRLY	Emergency Facility Repair FY21	-	200,000	-	200,000	200,000
YRLY	Facilities Equipment Repl FY21	-	50,000	-	50,000	50,000
YRLY	Maintenance Equipment Repl FY21	-	50,000	-	50,000	50,000
Subtotal			17,106,990	13,090,126	4,016,864	
Vehicles						
2166	Buses funded with AHSC Grants	788,352	2,313,000	1,983,000	330,000	4,401,352
2175	40 Zero Emission Buses	815,902	-	-	-	46,815,902
2177	36 MCI Coach buses	-	1,380,889	1,104,711	276,178	27,617,783
2178	Bus Operator Security Shields	-	280,000	-	280,000	840,000
YRLY	Non Revenue Fleet Repl FY21	-	1,000,000	1,000,000	-	1,000,000
NEW	Transbay buses - 5 DD, 14 MCI	-	<i>(Contract issuance only)</i>			13,125,000
NEW	50 40-ft Diesel buses	-	<i>(Contract issuance only)</i>			26,994,895
Subtotal			4,973,889	4,087,711	886,178	
Other						
YRLY	Finance Equipment Repl FY21	-	10,000	-	10,000	10,000
3011	STC Capital Contribution	-	500,000	-	500,000	500,000
Subtotal			510,000	-	510,000	
FY20-21 Total			81,998,971	54,784,013	7,881,132	

* FY20-21 Capital Budget includes \$19.3M in spending from the BRT Line of Credit



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