

AC TRANSIT'S CAPITAL IMPROVEMENT PLAN

MARCH 31, 2021



A five-year view of anticipated capital needs

Goals

- Strategically plan and prioritize capital expenditures and activities
- Maintain District's assets in a state of good repair
- Ensure compliance with regulations
- Enhance and improve our systems

Benefits

- Projects ready for grant application consideration
- Tie investments with Transit Asset Management (TAM) Plan
- Plan cash flow for District and grant funds

Capital Plan and Projects Policy

- 5-year horizon
- Updated every 2 years
- Developed by staff
 - ➔ Reviewed by General Manager
 - ➔ Approved by the Board
- Policy last updated November 12, 2020

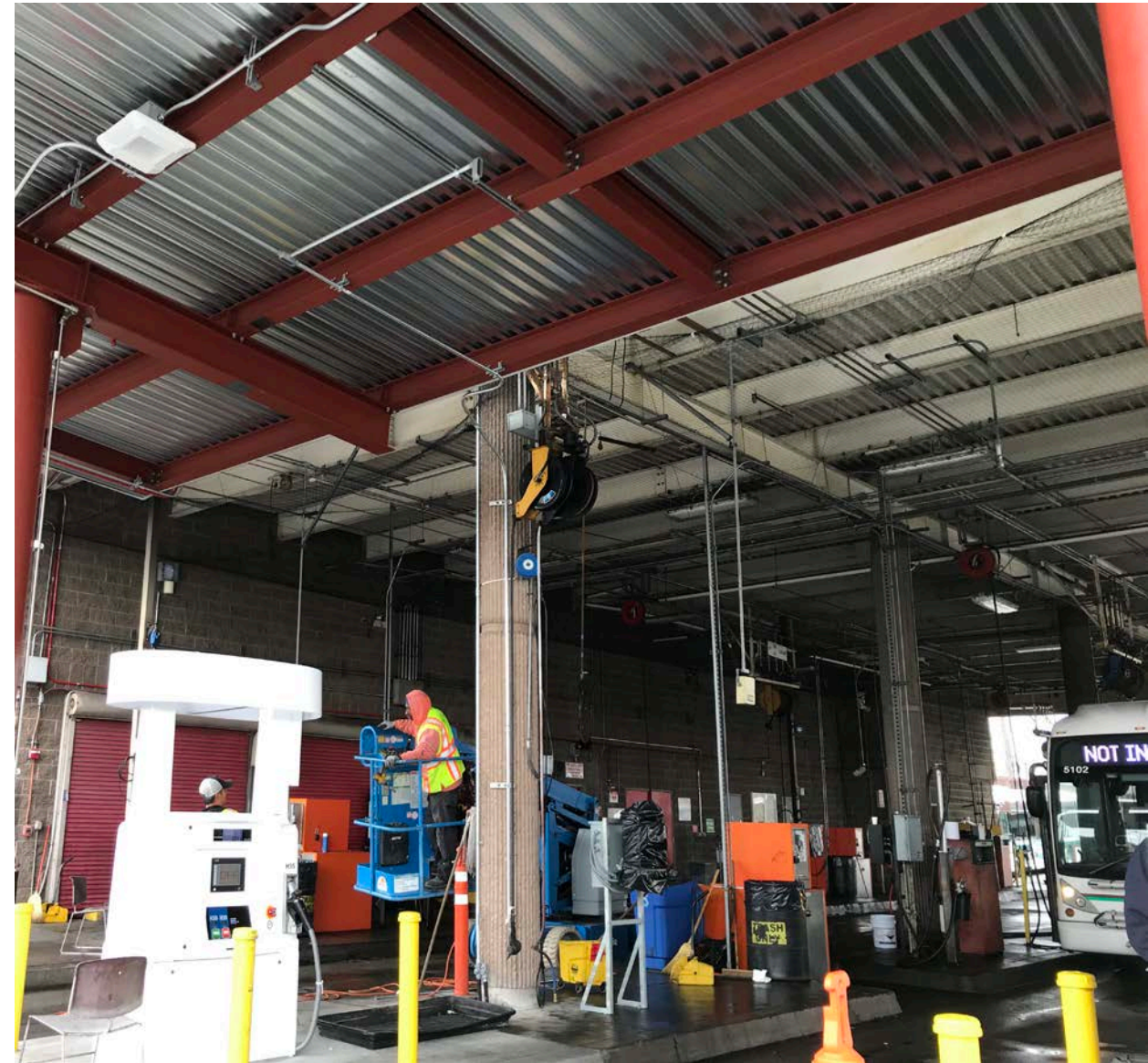


Primary documents:

- Strategic Plan
- Transit Asset Management Plan (TAM)
- Short Range Transit Plan (SRTP)
- Public Transportation Agency Safety Plan
- Annual Budgets

Secondary documents:

- Zero-Emission Bus Rollout Plan
- Clean Corridors Plan
- Facilities Utilization Plan



The CIP is used to construct the annual capital budget

The Capital Budget is prepared with consideration of:

- The status of all projects in the previous year's Capital Budget
- Availability and type of funding in the coming year
- Review of the next projects on the CIP

Appendix A - FY 2019-20 through FY 2023-24 Capital Improvement Plan (CIP)

Project Title	Project ID / Request ID	Pre-CIP	Fiscal Year Estimates					Total CIP	Post-CIP	Project Grand Total	Purpose	Priority
			2020	2021	2022	2023	2024					
Corridor Projects												
BRT Program	BRT	168,513,459	52,000,000					52,000,000		220,513,459	Business Case	1
BRT Non-Project Costs	2007	357,660	82,000					82,000		439,660	Business Case	1
BRT Related Costs	2009	2,431,328	1,711,672					1,711,672		4,143,000	Business Case	1
San Leandro BART Terminal	2054	1,849,157	3,789,132					3,789,132		5,638,289	Business Case	1
Rapid Corridor Improvements	2164	500,000	6,882,360	5,018,640				11,901,000		12,401,000	Enhance	1
Southside Transit Lanes	2165	12,000	326,868					326,868		338,868	Enhance	1
Dumbarton IDEA	2179		486,000	3,714,000				4,200,000		4,200,000	Enhance	1
Line 51 Rapid Corridor Gap Closure	568			500,000	9,900,000			10,400,000		20,300,000	Enhance	3
Telegraph Ave All-Door Boarding Pilot	569			250,000				250,000		250,000	Enhance	3
Grand Ave Transit Lanes	570						6,000,000	6,000,000	60,000,000	66,000,000	Enhance	3
Powell St I-80 On-Ramp (Pre-design)	555	75,000	25,000					25,000	5,000,000	5,100,000	Enhance	2
Corridor Projects Total		173,738,604	65,303,032	9,482,640	9,900,000	-	6,000,000	90,685,672	65,000,000	329,424,276		

Up to 2015

Annual capital budgets

SRTP only long-term plan

2017

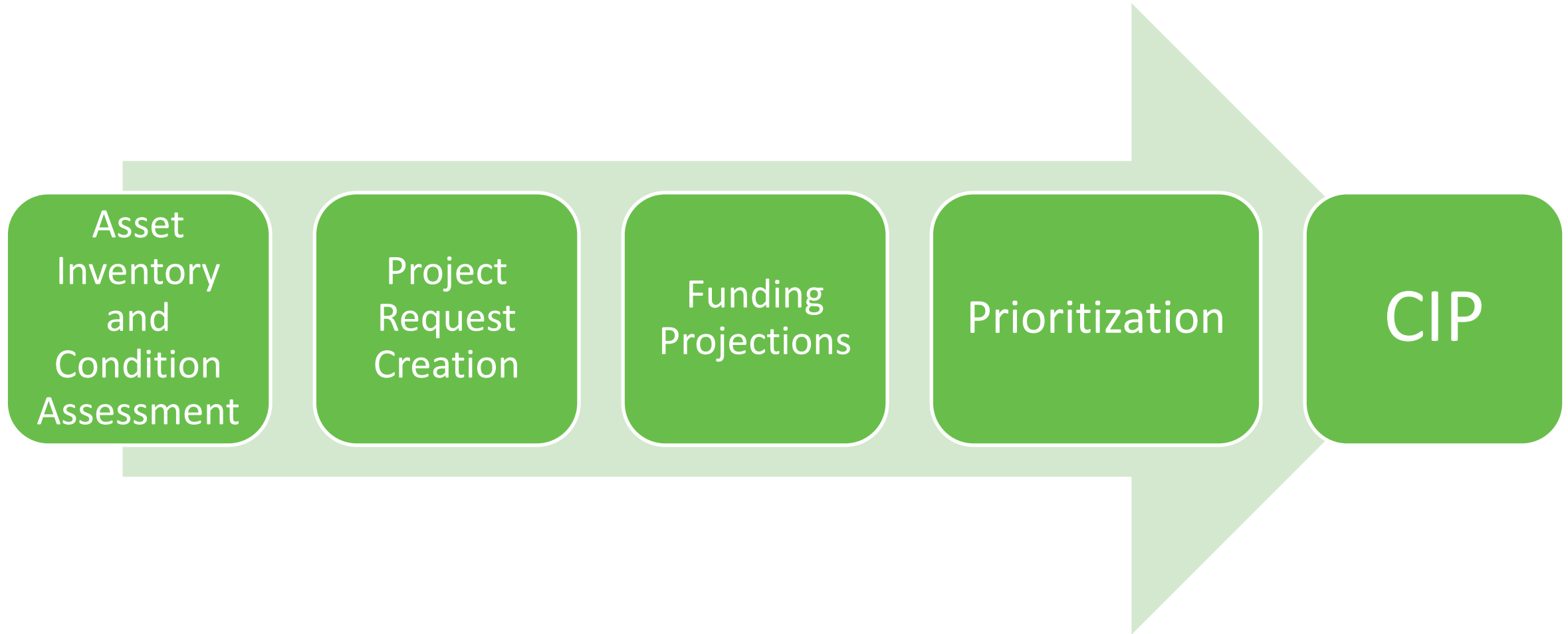
3-year "mini-CIP"
FY 16-17 - FY 18-19

2016

Large District capital needs for Division 3 rehab and bus purchases required longer-term planning

2019

First 5-year CIP adopted October 2019



- **Standardized system for capital project requests**
- **Elements**
 - Description
 - Proposed start year
 - Cost by year
 - Operating Impacts
 - Related project requests
 - Type/Priority
 - Sub-Priority



Two Levels of priority

Project Type

1. Safety/Security
2. Compliance/Regulatory
3. Maintenance
4. Business Case
5. Enhancement/Expansion

Need

- High / Medium / Low



Because we can't pay for everything right now...

Tier	Funding Level
1	Projects that are fully funded
2	Projects that are high priority but not fully funded
3	Projects that are medium priority and would be funded if opportunities arise
4	Projects that are low priority or planned for completion beyond the fifth year, contingent on availability of adequate revenue

Not everything in the CIP is fully funded!



Purpose & Functions

- Review and approve new project requests
- Discuss and determine priority levels of projects
- Approve overall CIP prior to GM review and Board approval

Members

- Chief Operating Officer
- Chief Financial Officer
- Chief Information Officer
- Executive Director of Planning and Engineering
- Director of Maintenance
- Director of Capital Projects
- Director of Project Controls and Systems Analysis
- Director of Management and Budget
- Manager of Capital Planning and Grants

Federal

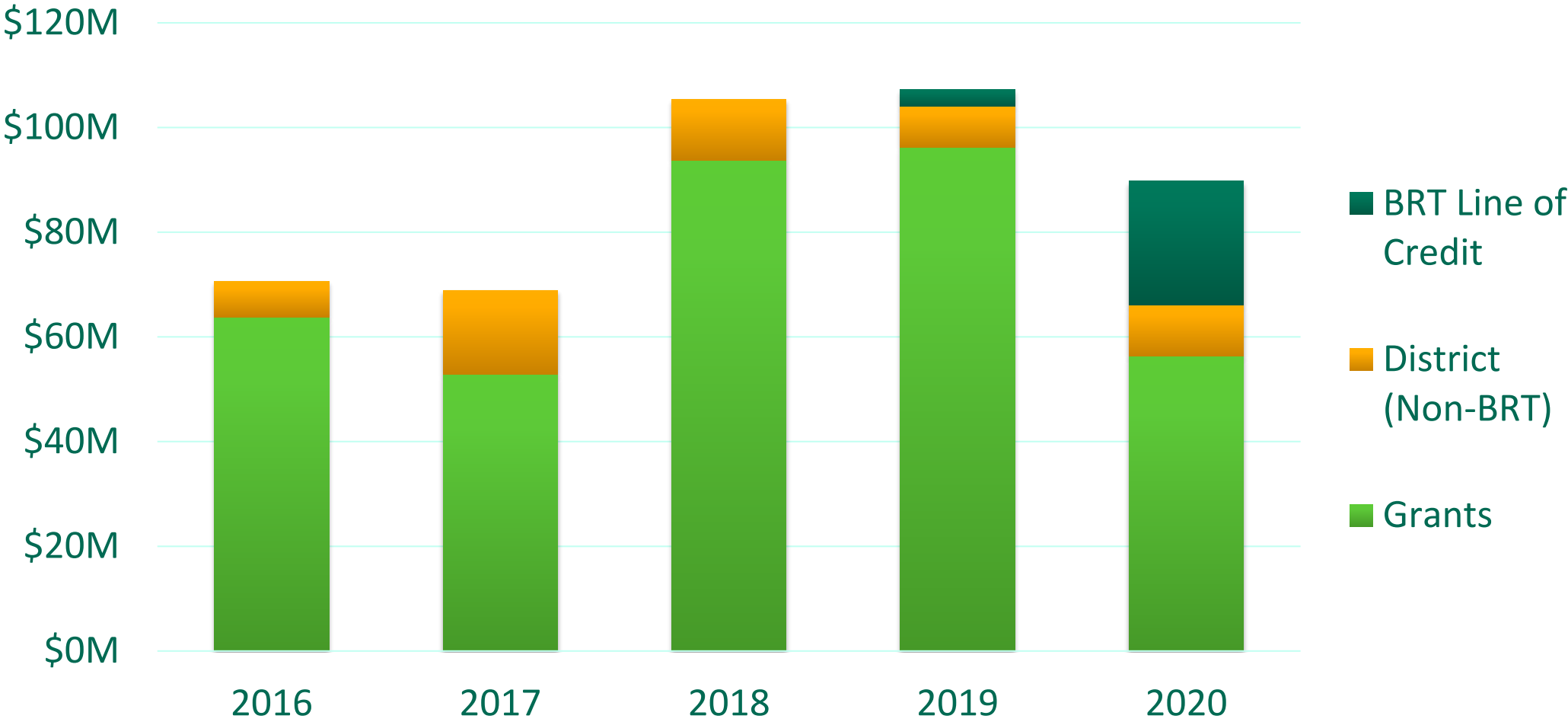
State

Regional/Local

- Constraints
- Considerations
- Matching requirements
- Timelines
- Formulaic vs one-time competitive



Capital Spending by Fiscal Year



Update of 5-year CIP (every two years)

- Asset conditions updated via process in TAM Plan
- Call for projects Nov 2020 – Jan 2021
- Update funding sources and projections
- Review status of all current projects
- Review cost and program year of future projects
- Add new projects
 - Fill in last two (new) years
 - New priority projects in first three years

**CIP currently due for update
to FY22-FY26**

**Will be back to Board in May
with FY22-FY26 CIP**

